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FINANCIAL TIMES

COSTA RICA
Trade unions
come under fire
Page 9

No.31,097 • THE FINANCIAL TIMES LIMITED 1990 Tuesday March 13 1990 D 8523A

World News

Labour clears way to quit Israeli coalition

Israel's Labour Party cleared the way for its leader to quit Prime Minister Yitzhak Shamir's coalition government for failing to open peace talks with Palestinians. The party's central committee gave the executive a mandate to take whatever steps necessary to advance peace. Page 6

Poliburo resigns

Mongolia's Politburo resigned and Communist leader Zhambyn Batmunkh proposed amending a constitutional clause guaranteeing the party's "leading role". Page 6

Township tension

Tension rose in South Africa's townships after nearly 200 streets followed the deaths of at least 20 blacks in faction fighting. Six police were hurt. Page 4

Le Pen ruling

The European Parliament lifted the parliamentary immunity of French rightist Jean-Marie Le Pen, opening the way for his possible prosecution over anti-Jewish comments in a right-wing newspaper. Page 4

Quayle, Ortega meet

US Vice President Dan Quayle and Nicaraguan President Daniel Ortega met and talked briefly in Santiago, Chile. They were there for the inauguration of Chile's new President Patricio Aylwin. Page 4

Angry Iraq reply

Iraq said that an outcry over the death sentence on British-based journalist Farzad Bazraf, 31, convicted of spying was blatant interference and that he had been given a fair trial. Page 3

Portuguese strikes

Portuguese train drivers and port pilots began partial strikes over pay claims, disrupting rail and shipping services. Privatisation muddle. Page 3

Soviet troops leave

The first Red Army troops to leave Hungary as part of a historic bilateral agreement to remove all Soviet soldiers by June 30 1991, boarded trains headed for home. Page 3

Turks fight terror

Leaders of the three parliamentary parties in Turkey emerged from a meeting committed to a joint fight against resurgent terrorism. Page 3

Haiti leader flees

Former president General Prosper Avril arrived in Florida aboard a US Air Force aircraft two days after resigning. The opposition chose Supreme Court Justice Herta and Paul Toussaint as provisional president. Page 3

Castaways survive

Six Africans cast adrift in a rubber raft from a Cypriot merchant ship reached the Canary Islands after rowing for four days, civil guards there said. Two others died on the trip. Page 3

Benin swings right

Benin's new Prime Minister Nicéphore Soglo appointed the West African country's first non-communist government in 15 years. Page 3

Crash cars burn

At least three people died and 24 were injured in a chain-reaction crash in heavy fog on a bridge at Green Bay, Wisconsin. A fire caused by a ruptured tank set cars on fire. Page 3

Marilyn's bequest

A psychiatry centre in London is entitled to one-fourth of Marilyn Monroe's estate and its proceeds, worth millions, a Manhattan court ruled. Page 3

Early bird

More than 400 birdwatchers turned up at the crack of dawn at a sewage plant in Essex, Maryland, to get a glimpse of an apparently disorientated Rose's gull, an Arctic bird rarely seen south of Canada. Page 3

Gorbachev struggles to save his constitutional reform

MR Mikhail Gorbachev, the Soviet leader, was last night locked in negotiations with the rebellious republics, to gain approval for sweeping constitutional reforms, including the creation of an executive presidency, writes Quentin Peel.

Just as he was seeking to digest implications of Lithuania's declaration of independence, Mr Gorbachev faced a new revolt yesterday by an alliance of democratic reformers and non-Russian nationalists, who could deny him the legal power to change the constitution.

The political upheaval burst into the open at an extraordinary session of the Congress of People's Deputies, summoned to approve the plan for a new state president - clearly intended to be Mr Gorbachev - and to abandon the Communist Party's leading role.

Last night a planned vote on the new system, for which Mr Gorbachev needs a two-thirds majority, was postponed to allow further discussion.

That was not before the speeches produced the sensation of a furious attack on Vladimir Lenin, sharp criticism of Mr Gorbachev from reformers - and the ignominy of passionate support from the most conservative wing of the Communist Party.

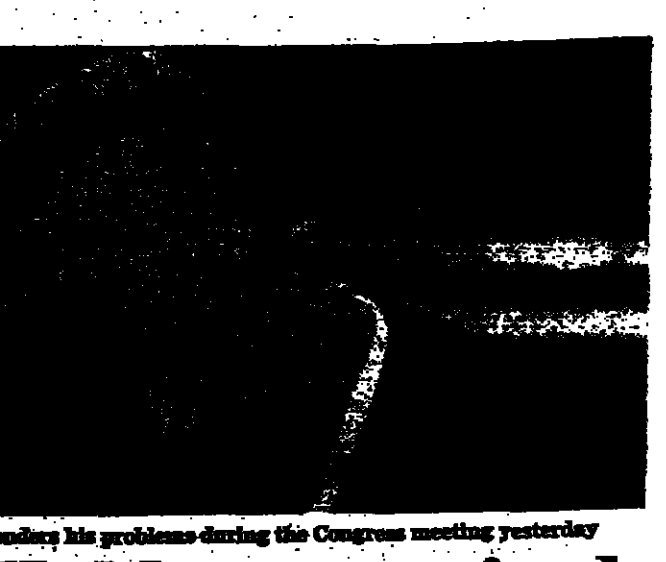
There was dismay among Mr Gorbachev's critics, but equal confusion among his own supporters.

Arguments for the creation of the presidency, to complement the parliamentary power of the Congress, and the revitalised Supreme Soviet, were urgently and persuasively put by Mr Anatoly Lukyanov, Mr

Gorbachev's loyal lieutenant, and Supreme Soviet vice president, said it was an essential reinforcement of state authority, when the Communist Party was being removed from the reins of power.

He formally proposed the removal of the Communist Party's constitutional monopoly, to be replaced by a clause allowing a multiplicity of political organisations.

The presidency would also become the key job in the country, he said, directly elected, presiding over the supreme organs of government, and providing a direct



Soviet leader Mikhail Gorbachev ponders his problems during the Congress meeting yesterday

Leading car makers plan move into East Germany

By Kevin Done in London and Andrew Fisher in Berlin.

VOLKSWAGEN of West Germany and General Motors of the US are planning ambitious car production in East Germany, which are expected to develop into two of the biggest investments yet made by western corporations in eastern Europe.

At the same time, Daimler-Benz, the leading West German corporation and world's biggest truck maker, yesterday signed a memorandum of understanding with East Germany, giving it the leading role in modernising the East German commercial vehicles industry.

Kohl says united elections could be held in 1991

By David Marsh in Bonn

CHANCELLOR Helmut Kohl of West Germany believes that elections for a united German parliament could be held in 1991 as part of the process of merging the two German states, it emerged yesterday.

Mr Kohl, making an energetic effort to counter impressions that he is forcing the pace of German unification, accepts that both Soviet and US troops will remain in Germany at least for several years after unity.

Securities firms win concession on draft capital adequacy rule

By Lucy Kellaway in Brussels and Richard Waters in London

THE European Commission has significantly revised a draft proposal on the capital backing of investment firms, following warnings by the UK securities industry that proposed rules would have driven business out of the Commission.

The UK securities industry had argued that unless the draft was changed it would put some of its members out of business. It said the planned rules would have imposed an unnecessarily high cost on securities companies and would have deflected business from the Community to Tokyo or New York.

All three companies are also seeking to play significant roles in reforming the East German automotive components industry. They are planning to set up sales operations and dealer networks in East Germany.

VW and GM (through Adam Opel, its West German subsidiary), the biggest car makers in West Germany, are moving quickly to establish control over the future development of the East German car industry.

Volvo, the leading West European vehicle producer, said yesterday in Leipzig that it hoped to begin small-scale car assembly in East Germany later this year in the first stage of a probable DM400m (\$450m) investment aimed at producing 250,000 cars a year by 1995-96.

It has formed a joint venture with VEB IFA-Kombinat Personentransport, the East German central organisation for the car industry based in Karl-Marx-Stadt.

It is also setting up a joint venture sales and marketing company with IFA aimed at establishing a dealer network in East Germany for both VW/Audi and for Seat, its Spanish subsidiary.

VW is arranging meetings between its leading West German components suppliers and the East German components industry, which is centrally controlled by the IFA-Kombinat.

Volkswagen is aiming to produce a revamped version of its VW Polo car at Magdeburg, near Zwickau, where the outdated Trabant is made.

It would begin assembly of cars, probably in September, from SKD (semi knockdown) kits shipped from West Germany at a rate of about 50 a day. In a second stage from the beginning of 1992, this would be developed into CKD (completely knockdown) assembly of kits shipped from West Germany and partly rising to about 400 a day or 100,000 a year by the end of 1993.

VW said that it would make available DM350m "at short notice" for the initial investment. The final stage, involving a total investment of about DM100m, would include building a complete car plant. Production would begin in 1994 at 500 cars a day but would be doubled by 1995/96.

General Motors, through Adam Opel, has signed an agreement with Automobil

Works Eisenach, the producer of West German cars to establish a joint venture company to plan for assembly and components production.

GM said that 150,000 Opel cars a year could be produced at Eisenach, depending on the outcome of a joint feasibility study. GM said it was intended that Opel would have majority control of the joint venture, Opel-AWE.

GM is also examining whether it can supply car bodies from West Europe in the short-term to allow local assembly to begin in Eisenach. It said that it had not yet decided what models would be produced in East Germany, but it is understood that it would probably be the Opel Kadett/Vauxhall Astra.

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He even suggested that a united German state would be ready to offer forms of support for the stationing of Soviet troops in the eastern part of the country.

Although he is sticking to the basic line that a united Germany will remain within NATO, Mr Kohl says the pace for wide-ranging changes in the structure of the military alliance over the next decade.

The chancellor, who at the end of last year said that unity would come about much later in the 1990s, says Bonn's hand is being forced by the continuing exodus of East Germans to the West.

Emigration totalled 344,000 last year and has amounted to 135,000 since January 1. Unless the trend is stopped, the 1990 flow could top 500,000 by the summer - a figure which is seen in Bonn as likely to wreck irreparable damage.

Mr Kohl, highlighting the likely economic benefits for the Soviet Union of German unification, said that recent expressions of Soviet support for a neutral or demilitarised Germany do not necessarily reflect Moscow's final policies on the matter.

Over the timetable towards unity, Bonn no longer regards as feasible or desirable all German parliamentary elections at the end of the year. A few weeks ago, it was thought that the West German federal elections in December might be turned into a vote for a combined German parliament.

Instead, Mr Kohl is now emphasising the need to wait for a series of East German elections, starting with the March 18 poll for the country's first democratic parliament.

Following East Germany's local council elections on May 6, Mr Kohl believes that elections for individual East German states - likely to be restructured after being suppressed by the German GDR in 1992 - could take place this year.

Mr Walter Romberg, leading East Berlin's delegation to talks on monetary union in East Berlin, confirmed in Bonn yesterday that a basic formula of a conversion rate of DM1 for 1 East German Mark had been agreed to secure the value of East German savings deposits.

Bonn, however, emphasises that larger sums of Marks will be exchanged into D-Marks only over a gradual period to prevent inflationary pressures. German unity "will increase EC growth", Page 20

CONTENTS	
Japan's Spring wage offensive begins in a cooler atmosphere	20
Sasol & Sasol. The most important campaign begins tomorrow	18
Yugoslavia. The long road back to modern Europe	19
Management. Growing attraction of the entrepreneurial option	35
Technology. A drug to counter the side-effects of cancer treatment	38
Agriculture. In defence of Europe's smaller farmers	40
Karavalla Survey	41
Europe	23
Companies	23
America	23
Companies	23
Overseas	23
Companies	23
World Trade	7
Britain	10,12
Companies	27-28
Arts Guide + Reviews	17
Gold	46
Commodities	46
Crossword	48
Currencies & money	48
Editorial Comment	18
Financial Futures	28
Gold	46
Commodities	46
Letters	48
Law	48
Unit Trusts	44-47
World Index	28

Man with a mission to liberalise US trade policy

Congressman Sam Gejdenson, who heads the panel charged with reform of US export controls, is fighting hard to make sure the US will not be the only country not doing business with eastern Europe.

Page 7

MARKETS	
STERLING	New York close \$1.6115
London	\$1.6110 (1.6185)
DM2.7500 (2.7575)	FF4.5190 (5.3275)
SP2.4525 (2.4475)	Y245.50 (254.00)
E index 88.3 (88.5)	OSLS
New York: Comex Apr 3	London: \$389.25
N SEA OIL (Argus)	Brent 16-day \$18.85
Chief price changes yesterday: Page 21	
DOLLAR	New York close DM1.7137
London	DM1.7137 (1.7151)
Y152.675	DM1.7100 (1.7040)
FF4.5190 (5.3275)	SP1.52.35 (1.5115)
Y152.35 (151.30)	E index 88.5 (88.3)
Tokyo close 152.00	US Launches Rates
Fed Funds 5.25%	3-mo Treasury Bill
yield: 8.23%	Long Bond
yield: 8.61%	
STOCK INDICES	FT-SE 100: 2,222.5 (-11.5)
FT Ordinary: 1,751.8 (-12.0)	FT-AE Share: 1,105.48 (-0.9%)
New York close DJ Ind. Av. 2,886.71 (+3.58)	S&P Comp 337.40 (+0.47)
Tokyo: Nikkei 33,268.23 (+24.85)	3-month Interbank: closing 15% (15%)
Life long gift future: June 82.4 (81%)	

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EUROPEAN NEWS

German unity talks: Hurd adopts firm line during meeting in Bonn

British warning over EC and Nato fears

By David Marsh in Bonn

BRITAIN foresees "tough" discussions on protecting European Community members from subsidised East German goods after unification of the two Germanys, Mr Douglas Hurd, the UK Foreign Secretary, said in Bonn yesterday.

This would also apply to East German agricultural and fishery products, he said - underlining fears among some British officials that German unification might hold up efforts to cut back further on EC farm price support.

Speaking after talks here on German unity with Chancellor Helmut Kohl and Mr Hans-Dietrich Genscher, the Foreign Minister, Mr Hurd said that he was now more confident than at the beginning of the year that Germany was making "orderly progress" towards unity.

He said he was satisfied with last week's West German undertaking on the validity of the post-war Polish border with Germany. However, Mr Hurd stressed Poland's right to participate in forthcoming international negotiations which touched on the question of its western border.

Over East Germany's future adherence to the conditions of EC membership, Mr Hurd noticeably softened comments at the end of last year in which he emphasised East Germany would shed its command econ-

omy only after a long period. After unification, the eastern part of Germany would need a series of "transition periods" before it was fully integrated into the European Community, he said yesterday. But this interim phase would need to be as short as possible.

During this post-unity period, East Germany would need derogation from Community laws in areas like aids for industry, competition and the environment, he said. At the same time, "The rest of us will need protection from entry into our markets of subsidised German goods."

Mr Hurd repeated that continued German membership of Nato was of "crucial importance" and said that the future of the alliance was his "main concern" in the present bout of talks on German unity.

After the East German elections next Sunday, the route towards unity would be "in the hands of elected governments and parliaments" in the two German states. He stressed "the need for a bit of time" in carrying out the unification process.

However, he stated that, with tomorrow's start of meetings here between the two German states and the four victor powers of the Second World War, he was now more optimistic about finding the right international framework.



Chancellor Helmut Kohl greeting Mr Hurd in Bonn yesterday ahead of the "two plus four" talks

New Forum proposes social charter

By Leslie Collitt in East Berlin

NEW FORUM, the East German opposition group, yesterday proposed a new constitution which would protect the social security of citizens which it sees as threatened by German unification. Ms Barbel Bohley, the heroine of New Forum, said yesterday that she is worried by the relentless drive toward reunification.

The constitution proposal was made at the last session of the Round Table set up last December to control the interim government of Mr Hans Modrow, the Communist

Prime Minister. "We want a social charter of rights as a negotiating point with the Federal Republic," Ms Bohley said. "If social security is abolished it can lead to great tensions here."

She was worried that unemployment would soar, especially in small towns where obsolescent state factories would be shut down without attracting new investments from West Germany.

"I am particularly concerned about an upsurge in right-wing extremism," she said. Ms Boh-

ley said East Germans after 40 years of Communist rule were unprepared for the hard work and competition which the market economy would bring.

East Germany had become a society of "social welfare recipients" who wanted to be given DM600 (£214) a month.

She said she was bitter about the way "One German Fatherland" had become the latest political slogan. "We did not have five minutes to think about our lives before they came with their DM's," she said.

Soviet leaders refuse to over-react on Lithuania

By Quentin Peel in Moscow

SOVIET leaders yesterday refused to over-react to the declaration by the republic of Lithuania of its effective secession from the USSR, although Mr Mikhail Gorbachev warned that the moves appeared "rather alarming".

Both General Boris Gromov, the former Soviet military commander in Afghanistan, and Mr Yegor Ligachev, the leading Communist Party conservative in the ruling Politburo, flatly ruled out any use of force to bring the rebellious republic back into line, insisting that only political negotiations were possible.

The Soviet leader said at the opening of the Congress of Peoples' Deputies in Moscow yesterday: "Information we are getting from there is rather alarming."

"The information that we have received indicates that the decision adopted there affects the vital interests of the republic, of the people there, and of our entire state." Speaking outside the assembly, Mr

Ligachev said that the whole question of Lithuania would be settled "by political means".

"Tanks do not help in this sort of situation," he said. The same dismissal of any armed intervention came from General Gromov, the most popular commander in the Red Army, now in charge of the Kiev military region. "We are a civilised nation," he said. "We will not use force."

In Eastern Europe, Mr Lech Walesa, the head of Poland's Solidarity movement, yesterday moved quickly to greet Lithuania's declaration of independence "with joy", but the Warsaw Government cautioned from comment while it considered its reaction to the development.

For Western powers, recognition or otherwise of the Lithuanian decision provides a major headache. Most have never recognised Lithuania's incorporation into the Soviet Union (along with neighbouring Estonia and Latvia), and must therefore now decide whether

they will stand by their legal attitude.

Sweden, one of the few Western states which did recognise the move in 1940, yesterday defended the "Lithuanian people's legitimate right to self-determination".

But at the same time it stressed that it should be realised in accordance with the principles and spirit of the Helsinki declaration.

Peter Riddell adds in Washington: The US has urged the Soviet Government to respect the vote of the Lithuanian parliament to restore its independence, though has stopped well short of formal recognition of the separate republic.

The Bush Administration believes that the Lithuanian people can only really achieve independence after gradual negotiations with Moscow and that any unilateral statement from Washington would be counter-productive while possibly undermining the position of Mr Gorbachev at a particularly delicate time for him.

Cost of divorce from Moscow may be painful and expensive

Quentin Peel looks at the complexities behind the euphoria

THE Baltic republic of Lithuania was yesterday celebrating its decision as the first Soviet republic to demand outright independence from the USSR, but behind the nationalistic euphoria is a grim realisation: that unscrambling the relationship will prove complex and painful.

Thanks to the peculiarities of the Soviet planning process, even the most far-flung parts of the economic empire are inextricably integrated into the rest of the system. In addition to the economic ties, however, Lithuania also faces real problems in dealing with its substantial, if secretive, Soviet defence establishments, how to deal with migrant workers wishing to leave, and what to do about sensitive border areas with significant minority populations.

In spite of the fact that the demand for independence has been under discussion for the past 18 months, there has been little precise debate on how to break the ties. Most discussion has been propagandistic with Soviet officials warning the difficulties, and Lithuanians insisting on the possibilities. Mr Mikhail Gorbachev's reported threat to demand compensation of up to Rb21bn, made at a meeting with Mr Algirdas Brazauskas, the Lithuanian Communist Party leader, certainly appears simplistic.

The calculation, reported by Lithuanian radio, was that central Soviet investments were worth about Rb17bn, and in addition Lithuania "owed" the rest of the Soviet economy some Rb4bn in under-production in the five-year plan. It seems highly questionable to attempt to calculate whether any one part of the Soviet Union has somehow received more than its share of investment over the years.

The problem is that all Soviet enterprises are state enterprises, and all investment is centrally budgeted and sanctioned. Even on the Lithuanian side there seems to be an assumption that Soviet ventures should be nationalised, rather than allowed simply to continue functioning as Soviet ventures in an independent Lithuania.

However, at the weekend Mr Yuri Maslyukov, the chairman of Gosplan, the state planning committee, a deputy premier and junior member of the Politburo, came out with rather more solid figures, although they still belonged to the school of compensation, not

demolished and rebuilt in other parts of the country. He also considered the Soviet organisation continuing to operate plants on a contract basis, or finally organising joint production. Among the enterprises in question he cited the Elfa electronic engineering plant in Vilnius, with relations with 790 consumer organisations and 520 supply organisations in the rest of the Soviet Union, with planned investments of Rb512.3m from central funds in the current five-year plan, and some Rb9m allocated in foreign currency.

He also mentioned the sensitive issue of 24 defence industry plants, a deputy premier and junior member of the Politburo, came out with rather more solid figures, although they still belonged to the school of compensation, not

negotiation. He stressed that Lithuania had been an overwhelmingly agricultural economy when it was taken over in 1940, and had benefitted from heavy industrial investment ever since.

According to the highly questionable Soviet statistics, manufacture of industrial products in the republic between 1940 and 1990 increased 84 times, he said. He calculated that the total investment in state enterprises financed from Moscow in Lithuania which might be subject to "compensation" was between Rb5.5bn and Rb5.7bn.

Possible post-independence options he cited include Lithuania buying property from the Soviet Union, or renting it, or allowing the enterprises to be

They would be prepared to keep Soviet bases rather than delay the process of secession

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EUROPEAN NEWS

Budapest fails to keep to IMF's limit on inflation

By Nicholas Denton in Budapest

INFLATION in Hungary reached an annual rate of 22.4 per cent in January, breaking the target set for 1990 both by the IMF and the government.

After the last budget reduced food and other subsidies, prices rose by 7.7 per cent in January alone to push inflation up to levels not seen since the hyperinflation which followed the Second World War. Inflation has risen steadily since 1986 when it was around 5 per cent.

With February's figures likely to add to the rate and underlying inflationary pressure in the economy remaining strong, the government's aim to keep the annual increase below 20 per cent now looks unrealistic.

The financial authorities have tended to be optimistic about price levels: 1989's year-on-year price growth of 17 per cent exceeded the planned amount by up to 5 per cent.

State prices rose this year which took effect in the first two months point to a 1990 inflation rate of 30 per cent. Liberalised prices, which cover up to 85 per cent of production, will probably lag a little.

Even so, and assuming no further acceleration of inflation, Mr Gaspar Szath, head of the prices section at the Central Statistical Office, predicts the year end figure will be at

least 25 per cent, which could imply a drop in real wages and provoke industrial discontent.

Hungarian economists blame the uncontrolled expansion of credit for the speeding up of inflation.

Despite the government's restrictive monetary policy bank credits to companies expanded by 16.5 per cent last year. In addition, insolvent companies turned to each other for what the Hungarians call "grey credits".

Many companies are simply not interest rate sensitive, according to Mr Bela Kadar, head of the Planning Institute. The "bridge" group of opposition economists, who will be influential after this month's free elections, holds that bankruptcy for insolvent companies is the only solution to this problem and to the explosion of credit.

Populist politicians and social economists also criticise the failure to dismantle monopolies before liberalising prices, particularly those of food. The Hungarian Democratic Forum, the main conservative opposition party, has proposed a price freeze on basic foodstuffs until the new government is formed.

Some of the party's leaders, with a view to elections on March 25, have called for a straightforward price freeze.

Dissident Hungary now opts to conform

Being like the West replaces being different from the East, writes Judy Dempsey

AFTER years of trying to be different when compared with their socialist allies, Hungarians are now trying to be the same - this time compared with European-style democracies.

Indeed, the country's first free election in 40 years on March 25, has about it an air of quite unexceptional normality.

Television debates among the main political parties are meticulously timed. A clock ticks away as the candidates argue their case. In the spirit of fairness, no one is allowed an extra second.

The campaign, which is being contested by 35 parties, many of which will be eliminated in the first round, has not degenerated into a stinging match, as was feared at first. It is all very respectable, just like many a western election campaign.

The leading party hoping to form a coalition is the Alliance of Free Democrats. It grew out of the hard core of dissidents which during the 1970s and 1980s continually pestered the ruling Communist Party.

People such as the quiet and intense Mr Janos Kis, president of the Free Democrats, and the youthful Mr Gabor Demuszky, who spent the past decade having their *szemleztet* newspapers confiscated by the authorities, provide the party, whose power base is among

the intellectuals in Budapest, with its intellectual engine.

But they also inherit the mantle of the urbanists, a group of mainly Jewish intellectuals who, during the inter-war period, argued that Hungary's political and economic future rested in western Europe, not central Europe.

This westward looking philosophy is the backbone of the Free Democrats' election campaign. For them, there is no middle or third way between capitalism and socialism. Hungary must have a market economy, it must have strong democratic institutions and it must open completely to the west.

The party's main rival, the Hungarian Democratic Forum, is almost as anti-western. It has its power base in the provincial towns and part of its legacy stems from the populists, a group of nationalist-inspired Hungarians of the inter-war period who shied away from the west on the grounds that it would dilute the sense of Hungarian identity and nationhood.

The HDF wants western capital to flow into Hungary but it must be controlled. In addition, the HDF's nationalist wing which regularly comes into conflict with the liberal wing, harbours anti-semitic sentiments.

Mr Jozsef Antall, the lacklustre but ambitious leader of



Antall: cool on nationalism

the HDF has attempted to temper the nationalist wing as he tries to project a party which he believes is imbued with Christian liberal values.

Very few Smallholders party is almost certain to hold the balance of power. This was the party which in the 1945 elections won a staggering 57 per cent of the vote despite rigging by the Communists.

Today, the party, led by Mr Istvan Prepeliczay, reckons it can obtain at least 16 per cent of the votes, only three points behind the Free Democrats and the HDF.

The party's roots are deep in the countryside where the older generation remember all too well how their land was

confiscated after the communist takeover.

In an attempt to woo them back to their natural political constituency, the Smallholders have promised to return to their original owners all the land seized by communists. However, they avoid being specific about the economic price for such promises.

The Free Democrats and the HDF will, therefore, have to confront this issue if either party chooses to seek the Smallholders as a coalition partner.

Unless of course, the two main parties bury their differences and opt for a coalition government between themselves.

We may be constrained into going into coalition with the HDF, says Mr Kis, "because arithmetically we might have to choose them or else the country might become ungovernable."

Compromises would have to be made. The Free Democrats point out that under their economic programme which entails closing unprofitable enterprises, unemployment in the transitional period could reach 450,000, then level out to about 100,000.

The HDF is much more cautious about the pace of economic reforms because its underlying philosophy is populist and more conservative.

But in reality, there is not much room for watering down any economic reforms because of the economic crisis bequeathed them by the Communists.

Under the new name of the Hungarian Socialist Party, the Communists will be lucky to obtain 8 per cent of the vote, despite the popularity of some of their leading figures.

These include Mr Gyula Horn, the foreign minister, Mr Miklos Nemeth, the Prime Minister and Mr Imre Pozsgay, who in particular propelled the party towards reform but who did not contain the economic problems.

Saddled with a US\$21bn debt, a 23 per cent (and rising) inflation rate, and an obsolete heavy industrial sector, any new government will have to make fast and firm decisions to make industry more competitive and bring down inflation.

Hungarians are worried about the prospects of instability, social unrest and uncertainty, but, deep down, they know the next government will, at last, be a non-communist one.

How long the honeymoon period of support for a new government can be sustained depends on the harshness of any austerity measures, a factor Hungary shares with the other emerging governments in eastern Europe.

Anti-terror coalition in Turkey

By Jim Bodgener in Ankara

LEADERS of the three parliamentary parties in Turkey emerged from a meeting yesterday committed to jolly fight against resurgent terrorism.

It was the first such conclave on the subject in the history of the Turkish republic, a measure of the seriousness with which the worsening situation is viewed.

The leader of the main opposition Social Democratic Populist Party (SDP), Professor Erdal Inönü, and of the True Path Party (DYP), Mr Süleyman Demirel, predictably said that early general elections were the only solution.

On Sunday, a special SWAT squad abruptly ended a 16-hour siege in Istanbul of a Revolutionary Communist Party terrorist holding three hostages, seriously wounding him. Two alleged accomplices were arrested.

Eight more arrests in Istanbul followed. The killing last week in Istanbul of a well-known columnist and member of the board of the mass-circulation daily newspaper, *Hürriyet*, Mr Cetin Emec, had raised fears of an organised campaign of destabilisation. The government blames external forces.

Portugal's privatisation may be unconstitutional

By Patrick Blum in Lisbon

A BUREAUCRATIC muddle over the wording of Portugal's recently approved new privatisation law threatens to delay by several months the government's ambitious denationalisation programme.

According to constitutional experts, the wording of a clause introduced by members of the ruling Social Democratic Party (PSD) to ensure that the regional governments in Madeira and the Azores are consulted over the privatisation of local state-owned companies, may make the whole law unconstitutional.

Experts say the clause, meant as a formality, can be interpreted as effectively compelling the central government to consult and accept recommendations from the regional administrations, thereby weakening the central government's jurisdiction over the whole Portuguese territory.

Initial doubts about the law

were raised in Parliament by the Communist Party which opposes privatisation.

The party's warnings were dismissed at the time as being politically motivated, but after official examination after the law had been approved by Parliament confirmed the doubts.

Embarrassed government officials have refused to comment.

And as is the practice, the law which was passed early last month, has been sent to Mr Mario Soares, Portugal's President, for formal ratification. But doubts about its constitutionality are expected to force the President to send the law to the Constitutional Tribunal.

The Tribunal then would have to decide whether or not the law must be redrafted and presented again to Parliament, delaying privatisation by up to three months.

Liège considers art for the bank's sake

THE melancholy family of a Spanish tailor, painted by Picasso in 1905, could never have known the storm they would cause one day in a far-away Belgian city.

The painting of the Soler Family - which at today's crazy art prices may be worth over £17m - is one of the most valuable assets of the near-bankrupt city of Liège.

The city has barely enough money to run its hospitals, and its museums have had to give up the luxury of opening at all. The plan, thought up by one of the city councillors, is to sell the painting, and use the money to save Liège from complete cultural collapse.

The response has been near-hysterical, and to judge by *Le Soir*, Belgium's foremost French-language newspaper, the very standing of the country is at stake. The sale, it seems, is deplored on political, moral, historical, cultural, pragmatic and legal grounds.

On purely financial grounds, however, it might seem a good idea to cash in what must be among the best investments ever made in art. In 1939, Liège paid just £15m for a job-lot of eight paintings, including a Chagall, and a Gauguin. Just one of those paintings may be worth 1,000 times what it cost, and the interest on the proceeds could turn Liège into the finest cultural city in Wallonia.

The historic circumstances of the purchase have been

Lucy Kellaway on harsh reality of a Picasso's fate

invoked to stop the sale. In 1939, Liège was cast as the home of a young name of the art classified as "degenerate" by Hitler. Even in those days, the city did not have much money, and its purchase - made with the help of numerous rich benefactors - was meant to send out a moral signal of support to the persecuted artists.

It is no longer argued that not only would the sale be a travesty, it might also be illegal.

As usual in Belgium, the issue has run into tedious squabbling between the regional bodies and the town council. The politicians of the French community are violently opposed to the sale, mainly on the grounds that they are powerless to stop it.

Even though the French community usually has a say on cultural matters, as the picture belongs to the town, it is up to the town to decide.

The museums argue that the sale is unnecessary: by charging a bit more to get in and by selling more postcards, financial ruin can be avoided.

Meanwhile, the general creditors of Liège, still unpaid after last year's brush with bankruptcy, are wondering if they do not have first claim.

The council must decide later this month. The case is being presented as a choice between financial and moral bankruptcy.

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OVERSEAS NEWS

South African police detain 150 in new crackdown

TENSION gripped black townships yesterday after police detained about 150 people in a crackdown on South Africa's worst unrest in four years, Reuters reports from Johannesburg.

Security sources said the weekend detentions in three out of four provinces had caused a drop in six-week-old violence that has cost 200 lives in townships and black tribal homelands.

Just under 150 black people were detained in Natal, Transvaal and Orange Free State for criminal activities such as looting and arson, helping to push unrest incidents down to 30 on Sunday from 105 on Friday.

"Since the arrests of trouble-makers started the unrest has taken a tremendous dip," one of the sources said.

The Independent Human Rights Commission said it had recorded 69 arrests since the crackdown began in a dawn swoop on Friday but news of more detentions was coming in continuously. Some of the arrests were of political activists, it said.

Black people had been taken into preventive detention under three-year-old emergency regulations to curb a

wave of killing, bombing and looting that have been taking an average daily toll of six lives in recent weeks, the sources said.

Police yesterday reported only two deaths in the past 24 hours.

At least 17 people were shot, hacked or burned to death in weekend violence as black youths around the country attacked the homes of black policemen and municipal officials, widely seen as agents of the white minority government.

Many of the gun, rock and petrol bomb attacks were dealt with by police firing shotguns, pistols, rubber bullets or tear gas, Patrick Lekota, senior official of the United Democratic Front (UDF) anti-apartheid group, denounced widespread looting. Looters "are enemies of the people and have to be identified," Lekota told state television.

Some of the 10 homelands have been brought to a standstill by demonstrations demanding reincorporation into South Africa and an end to the apartheid policy of dumping blacks in tribal territories whose rulers are seen by many as puppets of Pretoria.

Taiwan to put \$1.5bn into island's bank system

By Peter Wickenden in Taipei

TAIWAN'S central bank is to inject T\$40bn (\$1.5bn) into the island's banking system to ease a severe shortage of funds for loans to small companies.

Thirteen state-owned domestic banks will be able to apply for short-term loans using central bank-issued negotiable certificates of deposit as collateral. The cash shortage should ease when most of the CDs mature in May, said the central bank.

The central bank pumped a huge amount of money into the economy for Chinese New Year wage bonuses in January. Now, local and foreign banks are waging an interest-rate war in an attempt to soak the liquidity up again.

Cash is moving in and out of the stock market with successive rumours of further political instability to such an extent that the foreign exchange market was described on Saturday as "hectic and speculative."

The central bank recently demanded that domestic banks monitor loans more closely as many companies obtain legitimate short-term loans then use the money to speculate.

South Korea plans forced sale of surplus land

By John Ridding in Seoul

THE South Korean Government plans to make companies sell land not directly connected to commercial operations and to use the profits for investment in new technology and improved facilities.

The measures are part of a radical restructuring of land ownership aimed at undermining property speculation and reducing the concentration of land holdings in South Korea. The 30 largest business groups

control almost 430m square metres of land, according to government figures, with a book value of about Won10,800bn (\$15.39bn). This figure includes much unused land and represents an increase of 70.3 per cent in value since the end of 1986.

Under the measures disclosed yesterday, businesses which fail to implement the reforms may be liable to credit restrictions. The scale and timing of the restrictions has yet

to be decided.

Action on land ownership has been prompted by rising rents and growing disparities in income. Under laws passed at the end of last year, the Government will be able to raise taxes from increases in property value. Land will be valued every three years and the increase in the value will be taxed. In addition, limits are to be placed on ownership of land in the country's six largest cities.

The reforms are highly controversial. Large business groups, or *chaebol*, which dominate the Korean economy have lobbied strongly for a delay in implementation and for an increase in permitted ceilings. Advocates of the reforms claim that property speculation has prompted sharp rent increases and exacerbated South Korea's acute housing problem.

Despite the laws being passed, whether the proposals are implemented remains

uncertain. Analysts argue that the formation of a new ruling coalition earlier this year, which gives the Government a two-thirds majority in the national assembly, has strengthened the influence of the *chaebol* which may get the reforms shelved. Advocates of the reforms also argue that there are loopholes in the planned legislation, including problems connected with the registration of land holdings.

Kim Il Sung may soon hand over power to his son

By John Ridding in Seoul

THE TRANSFER of power in North Korea, from Kim Il Sung to his son, Kim Jong Il, appears to be gaining pace. A series of developments has prompted speculation that the elder Kim, now aged 78 and the world's longest serving ruler, may be poised to hand over the presidency, perhaps as early as next month.

Most analysts believe Kim Il Sung will continue to wield effective control until his death. Nonetheless, the promotion of his son to President would represent an important step toward the first hereditary regime and epitomise the extent to which Pyongyang remains isolated from the wave

of reforms sweeping much of the communist world.

Speculation concerning an acceleration in the succession has been prompted by several recent developments.

● Elections to the Supreme People's Assembly, North Korea's parliament, have been brought forward by more than six months and will now be held on April 22. Analysts interpret this as an indication that the assembly, which elects the President of North Korea, is to be organised under the leadership of Kim Jong Il.

● It has recently been announced that Mr Jang Jangui, the General Secretary of the Chinese Communist Party, is to visit Pyongyang

later this month. This is seen as an opportunity to reaffirm ties before the succession.

● Chinese officials are reported as saying that they were informed in mid-February that Kim Il Sung was poised to complete the transfer of power.

● In recent North Korean broadcasts, Kim Jong Il has been referred to as the "Great Leader", a term usually reserved for his father. In addition, North Korea watchers in Seoul say there has been an unusual frequency of military functions pledging allegiance to the younger Kim.

Kim Il Sung is expected to retain his position as General Secretary of the Communist Party, and will remain the

decisive influence behind the scenes. Analysts believe he will exercise a similar role to that played by Deng Xiaoping in China.

His continuing influence should guarantee the succession of the younger Kim. But it is thought Kim Jong Il's position will be much less secure after his father's death.

"The son does not command the respect that his father does," says one observer. "He is likely to face opposition, particularly from the younger generation of military officers who have been educated abroad."

The need to secure the succession while Kim Il Sung is alive is one reason for the elevation of Kim Jong Il. But the

timing of the move may also have been determined by the dramatic changes which have swept eastern Europe.

But the changes in eastern Europe lead other observers to different conclusions. "It is too risky for Kim Il Sung to reduce his authority now," argues Mr Kim Chang Soon of the private North Korean Studies Institute. "He has no intention of relinquishing power."

Most analysts agree that there is little prospect of change in Pyongyang until the death of Kim Il Sung. "He has seen the danger of starting a process of reforms," says one diplomat. "Even in China, in particular, will have made a big impact on Pyongyang."

Madagascar's rice: a symbol of island decline

Samantha Weinberg examines a Marxist economy's fortunes

"RICE," they say in Madagascar, "is politics." It's not simply because 80 per cent of the population is involved to some extent in growing the grain, and eats it at every meal, consuming more per head than any other nation. Rice is the symbol of the island's decline.

Once a net exporter of the grain, the East African island became a substantial importer, a decline which began in 1971, the year Madagascar's socialist revolution got under way. The story of the island today is the Government's battle to put right the disastrous policies of the 1970s.

When the Marxist Government took power in 1972 one of its first steps was to nationalise the rice trade, fixing prices and taking over the export business. Production fell away, and from a peak in net exports of 64,000 tonnes in 1968, Madagascar was importing 350,000 tonnes by 1982.

The next year that the Government called in the International Monetary Fund and the World Bank in an attempt to pull Madagascar out of the economic doldrums.

It is far from clear whether the structural adjustment battle is succeeding in what has become one of the fifteen poorest countries in the world, with per capita income below \$200 in 1988, and a minimum wage of just over \$2 a month.

The streets of the capital, Antananarivo, are crisscrossed with work seekers from the countryside. On every corner, painfully thin children beg in order to survive. The 1980s have been described as a nightmare decade for Madagascar, and the 1990s offer little prospect of relief.

The 11m population of the fourth largest island in the world (nearly 1,000 miles long and up to 350 miles wide) are a mixture of African and Malayo-Polynesian in origin, and speak Malagasy - a language most closely related to Indonesian - and French.

When President Didier Ratsiraka came to power in 1976 he followed policies of nationalisation of all main industries, price and trade controls and subsidisation of consumer products. The incentive to produce was removed, many of the new state-owned enterprises ground to a halt, and GDP fell each successive year.

The attempt to repair the damage began in 1982, with a reform programme that included devaluation of the Malagasy Franc, coupled with import liberalisation, which brought a wider selection of goods into the shops, but often out of reach of all but the elite.

At the same time, there was an attempt to privatise the main state-owned industries, most of which were inefficient. By the end of 1988, procedures for the liquidation of 14 out of the total of 170 public enterprises, and disinvestment from seven others, had been initiated.

Most controls on exports were lifted and whilst the collapse of international coffee prices hit Madagascar's biggest export earner, the value of exports rose in 1989. However so did that of imports, widening the trade balance to an estimated \$32.7m and the current account deficit to \$330m.

Most importantly, the rice growing industry was liberalised in 1988, prices were freed from the previous Government set level, and immediately doubled.

The Government is hoping to achieve self-sufficiency in rice production this year, although observers regard this goal as optimistic.

Supporters of the economic reform programme point to the relative prosperity of the sixty per cent of rural rice farmers who sell any excess production, and who have benefitted from the rise in producer prices.

But the impact of the increasing cost of this staple food is hard on the growing urban population. The UN reports an increasing incidence of malnutrition and diseases such as leprosy and tuberculosis are rife in the city slum areas.

Supporters also point to the fact that the programme has brought some tangible benefits. IMF and World Bank endorsement of government policies boosted aid flows in an era when external assistance is increasingly linked to domestic reforms. Although the burden of debt was expected to have reached nearly \$3.6bn in 1988, favourable rescheduling agreements - including France's cancellation of all outstanding debt - have meant that aid flows continue to be positive.

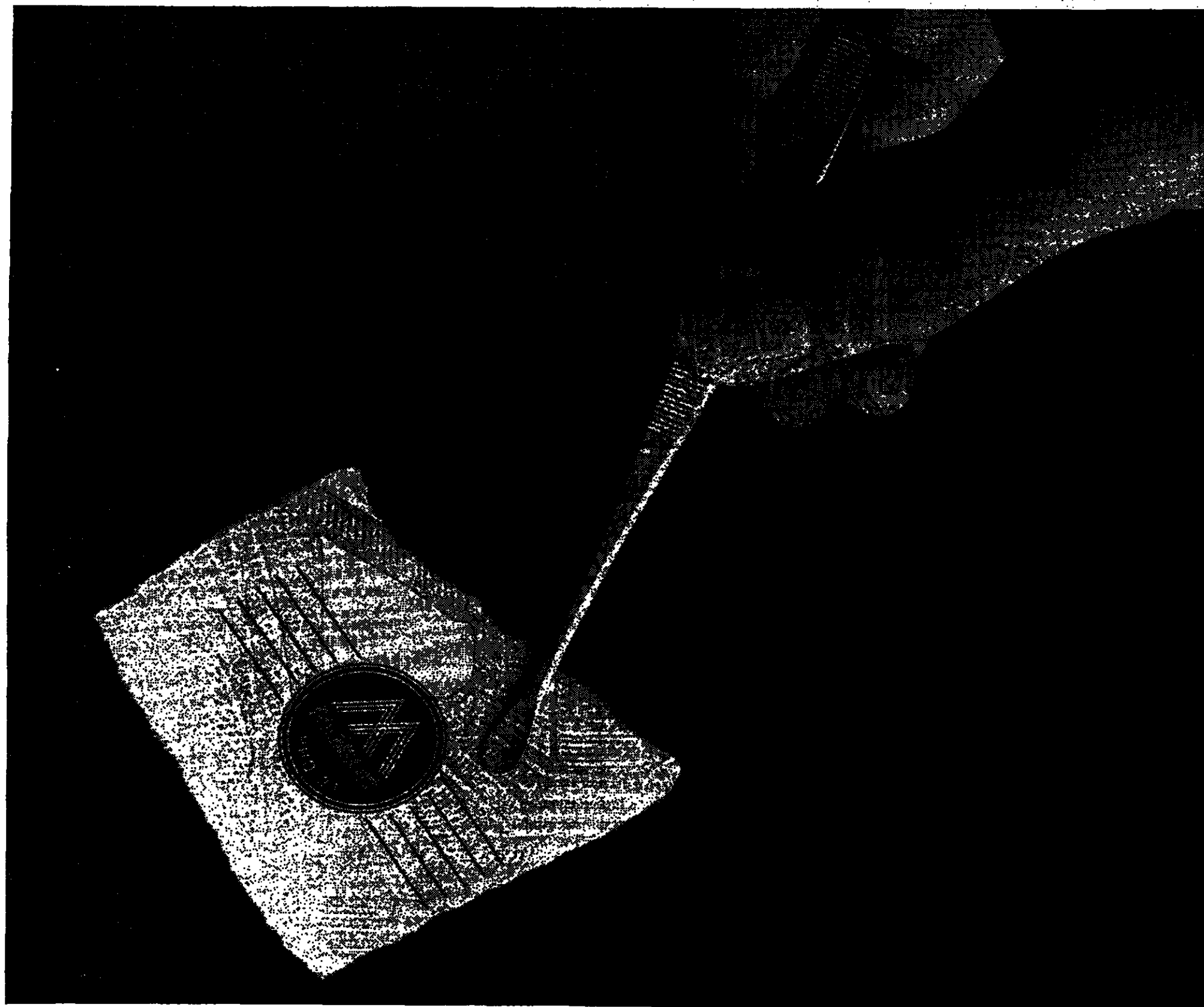
The Government and the World Bank have hailed 1989 as the turning point. Official figures claim a 4 per cent growth in GDP, exceeding the growth in population estimated at around 3 per cent, for the first time in 15 years.

Much of the growth, however, was on the back of an 11 per cent rise in rice production, and this figure was itself misleading, for it compares with levels achieved in 1988 and 1987, both bad harvest years.

Continued improvement in the agricultural sector, growth in fishing activity (Japan has just started importing Malagasy prawns on a large scale), a possible start in the mining of ilmenite, and tourism are being touted as the engines behind continued growth, together with the supposed incentives offered by the new investment code, although there is still uncertainty surrounding the repatriation of profits overseas.

But the attractions to foreign investors of a country with a weak infrastructure and an inefficient, often corrupt bureaucracy, are limited.

Tourism, with approximately 40,000 visitors last year, has reached capacity level - at least until the virtual air monopoly held by Air Madagascar is lifted, and the potholed and limited road network improves. The Government continues to talk of the island's "potential" and the World Bank has reaffirmed its commitment to Madagascar, while the IMF in a recent report described the country as "a good pupil". But given the island's continuing economic difficulties, their criteria, it seems, must have been based more on obedience than performance.



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OVERSEAS NEWS

Mongolia's politburo resigns

MONGOLIA'S ruling politburo has resigned and Mr Zhambyn Batmunkh, the communist leader, has proposed amending the constitutional clause which guarantees the party's "leading role", the East German news agency ADN said. Reuters reports from East Berlin.

In a report from the Mongolian capital Ulan Bator, ADN said the entire politburo and the secretariat of the policy-making central committee had quit under pro-democracy pressures at a special session of the committee.

Mr Batmunkh said he would ask parliament on March 21 to amend the part of the constitution describing the party as "the vanguard and the leading power" of state organisations.

Mr Batmunkh also proposed an emergency session of the Great People's Hural, or parliament, and said elections originally scheduled for 1991 should be held this year, ADN reported.

In a report to the central committee meeting, he called for a strict separation of party and state functions in Mongolia.

The government was ready to cooperate with new opposition parties and movements to draft a new constitution that would be submitted to the people for discussion, Mr Batmunkh said.

Share-hungry Nigerians lose their appetite

A fumbled start to privatisation threatens to stall it, writes Nicholas Woodworth



UNBUNDLING THE STATE

DESPITE the "post no bills" signs, workers armed with glue-pots and brushes have been more than usually busy on the streets of Lagos's business district.

The posters they slapped on bank and office walls on Lagos Island displayed the insignia of 13 Nigerian insurance companies. The most visible part of an ambitious national sales campaign, the posters were intended not simply to sell Nigerians more insurance, but to sell them the insurance companies themselves.

The public offer of government-owned shares in Nigeria's profitable insurance sector is one of the first steps in a far-reaching programme for the privatisation and "commercialisation" of Nigeria's state-owned enterprises. It is a process the Government hopes will change the face of the country's troubled economy.

As many African states did after independence, Nigeria undertook a series of large-scale nationalisations: it set up vast parastatal operations in sectors of the economy ranging from energy and communications, through insurance and banking, to agro-processing, mining and construction. And, like many African states, it has found that most have acted as a heavy drain on the economy. Badly planned, poorly managed, and heavily indebted,

Nigeria's public sector companies have been criticised by international donors; they have now become an important target of the country's three-year-old economic reform programme.

Measures to get government out of business, a policy officially put in place by state decree in July 1988, will involve a total of 126 companies. Of these, 92 are listed for privatisation, while 34 will be "commercialised" - run on a profit and loss basis without government intervention.

Privatisation will be effected largely through the sale, by public share offer, of government equity in enterprises wholly or partly owned by the state. While private placement remains an option for the Technical Committee on Privatisation and Commercialisation (TCPC) - the government body charged with divestment - official policy is to spread equity shareholding across as wide a range of the population as possible.

In all, 67 companies are to be wholly privatised; four development banks are slated to reduce their government holdings to no more than 70 per cent, while 21 companies will reduce state equity to less than 40 per cent.

The process started with a bang at the beginning of last year, with massive over-subscriptions on the first three companies to come on offer - Nigerian Flour Mills and the marketing companies African Petroleum and National Oil. The enthusiasm was understandable. The last significant opportunity to buy shares came in the 1970s when an "indigenisation" decree brought about the sale of 40 to 60 per cent of multinational companies' local holdings. Cheaply sold and with high dividend yields, they have since created a chronic imbalance on the Nigerian stock exchange, with many hopeful buyers but few sellers.

The latest rush to buy shares may have already peaked, however. Bureaucratic slowness in processing share applications resulted in large amounts of money being tied up for six months without interest. Further disillusion set in among larger-scale buyers when shares were eventually allotted, subject to limitations on the numbers sold to individual buyers, many were disappointed to receive only a tiny fraction of the shares they had expected.

A subsequent offer of shares last July in the insurance company Unic bore out this disillusionment. Although one of the country's most profitable insurance concerns, the offer was only slightly over-subscribed. There are now fears that the share offer for 12 additional insurance companies being sold in three separate "bunches", despite the attraction of dividend yields of up to 17 per cent, will prove to be under-subscribed.

Other factors likely to slow up future share sales include the prior need to restructure companies less viable than those already privatised, an on-going Nigerian liquidity squeeze, and limits to the absorptive capacity of the share market.

While TCPC director-general Dr Shamsudeen Usman admits to these constraints, he says he is none the less "confident that the privatisation exercise is realistic and will be complete within the next two years". One reason for haste in the

face of such obstacles is the military government's desire to privatise as many companies as possible before 1992. This is the year a civilian government - unlikely to be demanding in the management of state-owned enterprises - is scheduled to come to power through elections.

Commercialisation of the companies that will remain publicly owned presents an even more challenging task to the TCPC. While 24 corporations are due for partial commercialisation (they will be responsible for all operating costs but receive government subsidisation for capital needs), 10 other will be required to be totally self-supporting.

Although observers agree that the government is attacking the problem of mismanagement and financial loss more seriously than any of its predecessors, many doubt its management capacity to turn around such notoriously inefficient companies as the public electrical utility Neta, the Nigerian Railway Corporation, Nigerian Airways, or the communications corporation Nitel.

This is the third article in a series on privatisation. Previous articles appeared on the foreign pages on February 28 and March 6.

Peres keeps up pressure on Likud leadership

By Hugh Carnegie in Jerusalem

LEADERS of Israel's Labour Party yesterday reiterated their demand that the Likud Party accept US proposals for Israeli-Palestinian peace talks as a condition for keeping alive the fragile coalition Government.

At a meeting of Labour's policy-making central committee, both Mr Shimon Peres, the party leader, and Mr Yitzhak Rabin, the Defence Minister, signalled they were ready to bring down the Government later this week if Mr Shamir did not meet their demand.

As a preliminary move, the central committee authorised the Labour executive body - made up of its 39 members of parliament and about 90 senior party officials - to decide whether to quit before a key meeting of the Knesset (parliament) on Thursday when several Israeli ministers previously

had been expected to resign. The party's nervousness about its electoral position have to date made its bark worse than its bite.

Yesterday, a leader of the National Religious Party shut-

tled between the major parties to try to arrange a compromise. But the Labour ministers insisted it was Mr Shamir who must give ground.

The Labour moves follow Mr Shamir's refusal to put the US proposal to a vote at Sunday's cabinet meeting. Labour accepts Washington's plan for Israeli-Palestinian talks in Cairo to discuss steps towards a settlement in the Israeli-occupied territories. But Likud objects to the inclusion of Arabs from Jerusalem and Palestinian deportees from the territories in the Palestinian delegation.

Mr Rabin, to date the keystone of the often turbulent coalition, launched a withering attack on Likud in his speech to the central committee. He said Labour was ready to restate its commitment to Israel's control of Jerusalem and its rejection of negotiating with the Palestine Liberation Organisation. "But before that (Likud) will have to give a clear, unambiguous, positive answer to (US Secretary of State) Baker's proposal. Without Likud's positive reply, there's nothing to talk about," he said to prolonged cheers.

Mr Rabin's attitude is crucial. He has forged repeated compromises to keep the Government afloat throughout its 15-month existence.

US irritation with Israeli Prime Minister grows

By Peter Riddell, US Editor, in Washington

THE Bush administration is making no secret of its increasing irritation with Mr Yitzhak Shamir, the Israeli Prime Minister, and his Likud-led coalition.

President George Bush and Mr James Baker, the Secretary of State, feel the Israeli government is primarily responsible for holding up the long-discussed peace talks and the US has increased pressure for a decision after a year of preparatory discussions.

Impatience over these delays has been reflected in two recent developments concerning the expansion of settlements in the occupied territories and the movement of Soviet Jewish immigrants.

First, on March 1, Mr Baker said the administration supported an Israeli request for a \$400m housing loan guarantee to settle new Soviet immigrants provided Israel stopped expanding settlements. This was to ensure that no US money ended up in the occupied territories.

Secondly, on March 3, Pres-

ident Bush talked of opposition to new settlements both on the West Bank and in East Jerusalem. The addition of East Jerusalem, which has caused further controversy in Israel, was intended to show that the US still views that part of the city as occupied territory, especially in the context of the settlement of Soviet Jews.

While the US has never officially accepted the annexation of East Jerusalem during the 1967 war, it has in practice in the past distinguished between that and the West Bank and Gaza, saying the final status of Jerusalem should be determined through negotiations.

The Bush administration believes further settlements are "hampering progress towards peace and talks over Palestinian elections." These events have reflected the generally tougher tone adopted towards Israel than applied during the Reagan years though so far there has been no suggestion of cutting the \$8bn of aid which Israel receives annually from the US.

China to bail out ventures

CHINA must spend 1bn yuan (\$129m) this year to bail out foreign joint ventures, including car makers, hit by an austerity programme, Reuters writes from Peking. About 380m yuan will be spent to buy up to 4,990 cars this year from ventures that have stockpiled 10,000 vehicles, the China Daily newspaper said.

Foreign companies that will benefit from the plan include Peugeot of France, Volkswagen of West Germany and Chrysler of the US. Peugeot has a joint venture in Guangzhou, Volkswagen in Shanghai and Chrysler in Peking.

Tianjin Automotive Industry which co-operates with Daihatsu Motor of Japan, and China's Number Two Automotive Corporation of Hubei Province and Changchun Number One Automotive Corporation will also be helped.

The central bank will provide the funds to the government's Materials and Equipment Ministry to buy the cars and other products.

Return to 1960s socialist stance

By Colina MacDougall

CHINA'S Central Committee, alarmed at events in eastern Europe in the wake of the Peking massacre last June, yesterday called its colours more firmly to the socialist mast by declaring that the 1990s would be a decade of victory for socialism with Chinese characteristics.

The four-day meeting, scheduled to precede the National People's Congress, the rubber-stamp parliament which annually reviews policy and is due to open on March 20, issued a closing statement which revived a 1960s Mao-style call to "unite with the masses", and blaming its problems on bureaucracy and "temporary difficulties" rather than tackling the decline of the economy. This follows another recent bizarre propaganda campaign, emphasised by all China's top leaders, to "Learn from Lei Feng" a loyal party hero of the 1960s who died a martyr in a traffic accident.

Bangladesh donors to meet after pledge to World Bank

By Reszuddin Ahmed in Dhaka

THE World Bank has agreed to convene a meeting of Bangladesh aid donors in Paris on April 19 and 20 following promises by the Dhaka Government that it will restore some discipline to the chaotic economy by curbing current expenditure.

The Bank will continue to monitor Bangladesh steps to implement longer term measures before recommending an aid total to the donors. Bangladesh has been lobbying for \$2.4bn in aid for the next fiscal year. The World Bank may suggest about \$2.3bn conditional on the Dhaka Government putting its economic house in order.

Mr Barber Conable, the World Bank president, said in Dhaka that Bank and International Monetary Fund relations with the Bangladesh government were not strained. But

they were concerned about the rising balance of payments deficit, increasing expenditure on the current account, a soaring rate of inflation, public sector inefficiency, rampant subsidies and a defective system of collecting taxes.

He had underlined these deficiencies to the country's leaders and said he hoped economic management would soon be corrected. Mr Conable noted that food output, critical in Bangladesh, was encouraging. He said the Bank would extend external support to poverty alleviation programmes as a priority but would also concentrate on infrastructure projects such as the \$500m Jamuna Bridge for longer term benefit.

The World Bank and IMF are holding back more than \$500m in credits for the energy, industrial and financial sectors.

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WORLD TRADE NEWS

Japan hopes Gatt ruling ends EC 'discrimination'

By Robert Thomson in Tokyo

JAPANESE government officials hope that a General Agreement on Tariffs and Trade (Gatt) panel ruling against the European Community's so-called "screwdriver" law will end the "obvious discrimination against Japan" in the EC's anti-dumping policies.

While the preliminary ruling supposedly remains confidential and will not be ratified until a Gatt Council meeting on April 3, news of the finding in Japan's favour has delighted Tokyo officials, who indicated the result is likely to prompt more actions under Gatt by Japan.

The appeal by Japan in October 1988 was the first to be formed, and challenged the EC's imposition of anti-dumping duties on EC-made products when 60 per cent or more of components are imported from Japan and if direct exports of the product are already subject to the duty.

Japan claimed the EC's measures violated two articles of Gatt by imposing an anti-dumping duty without ascertaining the damage caused by dumping. The EC had claimed the measure was a justified attempt to fill some of the many gaps in regulations intended to control dumping.

The claim arises from the EC

imposition of anti-dumping duties on Japanese electronic typewriters in June 1985, and the later imposition of punitive duties on copying machines and scales. Japanese companies then launched production within the EC, prompting the EC to introduce the 60 per cent limit.

Some European officials have viewed the ruling as a useful means of attracting productive Japanese investment, but Japanese companies and the government have regarded them as discriminatory and a breach of Gatt regulations.

In recent months, Japan has intensified its campaign within Gatt against the "abuse" of anti-dumping measures and in favour of making regulations more "transparent". In a submission circulating among Gatt members, Tokyo has shown it is now more inclined to use formal dispute measures under Gatt instead of settling disputes informally, as has generally been the case.

The submission argues for change to the required three months' consultation before the establishment of a dispute committee, preferring consultation to be "a matter of discretion" and the introduction of a "fast track to the establishment of a panel".

High-tech voice for lifting curbs

Nancy Dunne on US calls for freer trade with eastern Europe

LIKE other influential Washington officials who spend their commuting time making phone calls from their limousines, Congressman Sam Gejdenson uses a mobile phone. But his calls are made from the seat of a rickety five-speed bicycle.

A vigilant staff has sought to contain the Congressman's phone use - the bill was busting the office budget - but no one would try to separate him from the lap-top computer he tenderly carries on the bike's wire basket.

Mr Gejdenson's penchant for high-tech gadgets is apt for one whose job involves shepherding through Congress the renewal of the legislation under which the US restricts the sale of sensitive high-technology to communist countries.

At 41, the five-term Connecticut Democrat is chairman of the House subcommittee on International Economic Policy and Trade, the panel with immediate jurisdiction over the US export control regime.

It took two and a half years of contentious haggling last time the Export Administration Act was renewed in 1985. Even then, most Congressional Democrats believed export controls were damaging foreign sales, but Senate Republicans insisted on a Pentagon role in licensing, which prevented sig-

nificant liberalisation.

The new renewal deadline is September 30. This time round, with communism collapsing in Europe, Mr Gejdenson believes passage of a restructured system of controls will be easier, although significant reform may take two years. Hardliners, he said, "will be very hard-pressed to argue that the American industry ought to be the only western industry not doing business in eastern Europe".

Aides say Mr Gejdenson's humorous, breezy style belies the care he is taking to build a case against the "cumbersome" licensing system he says "goes beyond what the law requires".

In February, he held a hearing on one bureaucratic stumbling block called "commodity jurisdiction" under which executive agencies must decide which can review licences.

"Dual-use" technology is controlled by the Commerce Department; munitions by the State Department, which has been considerably less interested than Commerce in speeding up licensing.

Applicants for export licences, Mr Gejdenson said, must pass through an administration quagmire filled with uncertainty and inter-departmental squabbling.

Should the unwritten businessperson apply to the wrong department, he might face seri-



ous legal consequences down the road. Should applicants request a commodity jurisdiction determination, they may have to endure a complex and time consuming procedure which might take even longer than the time it takes to review a licence.

Mr Gejdenson's questioning enlivens the duller of hearings. When officials recently sought to justify limits of sophisticated telecommunications exports on "security grounds", he pressed them.

The witnesses demurred, and the chairman bared in: "If the Russians want to communicate with their agents in eastern

Europe, it seems to me, as bad as they are, they have figured out for years ways to communicate with their agents, even some of those on US government payrolls."

Mr Gejdenson criticises as "wholly inadequate" Bush Administration proposals for the liberalisation of multilateral export controls. These, he said, would "give a greater advantage to our European competitors and will not achieve the goals they espouse".

He argues that the only way to turn around the US trade deficit is to increase sales where US business is most competitive - in the most sophisticated of technologies.

In eastern Europe and the Soviet Union, where US technology is regarded favourably, "we ought to take advantage of that before western Europe and Japan take it all away".

Like most Democrats involved in trade issues, Mr Gejdenson chafes under the Administration's "cautious" approach to its trading partners. If the Japanese throw up barriers to foreign products, the US could take their time inspecting Japanese shipments, he says. If the European Community blocks American participation in government procurement, the Pentagon could shut down EC bidding on US defence projects.

Brussels agrees to hold talks on US corn gluten exports

By Tim Dickson in Brussels

A long-running campaign by European maize producers to curb imports of US corn gluten feed paid off for the first time yesterday, when the European Commission reluctantly agreed to raise the issue with member states.

The unexpected move assumes extra significance at a time when the international Uruguay Round trade talks are entering their crucial final phase, and will do nothing to improve the increasingly tense trade relationship between Brussels and Washington.

The problem centres on an "anti-subsidy" complaint lodged in July 1988 by the European Confederation of Corn Producers (CECP), alleging that production aids paid to US maize farmers and ethanol producers under the US Feed Grains Programme and other schemes create severe financial pressures for EC growers.

Corn gluten feed, or maize gluten, is the highly nutritious residue left after starch liquid gluten and seed have been removed from maize kernels during production of starch and ethanol.

US exports to the EC, which enter the Community free of

import duty and offer an increasingly popular substitute for cereals in animal feed, have tripled in the past 10 years, reaching 5m tonnes in 1989 (equal to almost the entire US output).

Mr Frans Andriessen, EC External Relations Commissioner, is known to have been sceptical about the CECP arguments, but recent intervention by the French Government has effectively forced his hand.

The matter will now be discussed by representatives of the 12 member states in an EC trade consultative committee on April 20. The Commission will then decide whether to open a formal investigation.

Mr Marcel Cesaie, president of the CECP, believes yesterday's move, which follows a persistent 20-month lobbying campaign, "is the first step towards an inquiry which will set a compensatory duty on imports of American corn gluten feed".

The US was considering an increase from \$500m (£294m) to \$1bn in production aids for ethanol, even though the Uruguay Round negotiations seemed to be leading towards a reduction in direct and indirect subsidies.

Insurance claims rise with ageing world fleet

By Patrick Cockburn in London

SPECIAL inspectors are to be appointed by the UK Protection and Indemnity Club, the largest of the shipowners' mutuals providing liability insurance to members, in a bid to reduce the number of accidents which have increased sharply in the last three years.

The UK P & I Club says that the world fleet is ageing, partly due to the high cost of new construction, and this has increased the number of claims since 1987. The shipping depression in the 1980s led to many vessels being laid up with little maintenance and a decline in the training of crews.

As a result all P & I Clubs have seen an increasing number of claims over the last three years both because old vessels are putting to sea and courts are more prone to make large awards. Both BP and Shell now insist that oil tankers under charter to them carry \$70m pollution cover.

The UK P & I Club says it has traditionally relied on classification societies to assess the condition of ships insured, but these chiefly relate to safety considerations and the ship's physical condition.

The aim of appointing inspectors is to examine not only the physical condition of the ship but its ability to carry cargo, crew experience and training, management policy, safety practices and pollution control. First inspections will be on a random basis and the club says it will discuss how improvements could be made.

Many P & I Clubs were forced to put up their premiums by 50 per cent when shipowners renewed their policies on 20 February. The higher accident rate is partly explained by ships spending more time at sea since the shipping depression ended but insurers are also concerned that they are facing a permanently higher level of claims.

US Eximbank to boost tied aid deals

THE US Export-Import Bank will defend its East Asian business interests through more aggressive use of aid linked to buying US exports, Mr Eugene Lawson, Eximbank first vice-president, said. Reuters reports from Hong Kong.

The bank would set up tied aid facilities in the Philippines, Pakistan, Indonesia and Thailand, to match other nations' widespread use of tied aid to promote their exports.

Mr Lawson quoted studies showing annual US losses of \$400m (£235m)-\$800m in export sales because of other developed nations' use of tied aid.

"We're looking for projects involving telecommunications, transportation, power and construction equipment in countries where tied aid is used extensively," he said.

Talks are under way in Paris on restricting the use of tied aid, or subsid credit, for commercial purposes. Eximbank is seeking to offer tied aid to China. Last December, it authorised \$23m for the Shanghai Metro project funded through a combination of guarantees and tied aid.

Norway missile hope Norskforsvarsteknologi (NFT), the Norwegian defence contracting firm, is confident of signing a NK110m (£93m) contract with the US Navy by this summer to supply about 192 Penguin Mark II helicopter-launched missiles. Karen Fosli reports from Oslo.

NFT was created nearly three years ago from the now-defunct state arms maker Kongsberg Vaapenfabrikk (KV).

Doubts had been cast over NFT's chances of landing the deal because of earlier US trade sanctions on KV because of collaboration with a Toshiba subsidiary in supplying Moscow with submarine control systems, against CoCom rules.

KV started the Penguin missile programme over five years ago, but it was taken over by NFT. In 1984, KV and the US signed a deal to integrate KV's Penguin Mark II Mod-7 with the Sikorsky SH-60B Seahawk helicopter for the US Navy Lamps III programme.

Brussels bid to aid shoe industry

THE European Commission is considering taking temporary steps to protect its shoe industry against footwear imports from Japan and Korea, Lucy Kellaway reports from Brussels. It has nearly finished an inquiry into rising third-country imports into the EC, and into barriers in third countries to EC footwear exports, warning that if it finds evidence of unfair practices, it will take action.

European industry ministers will today express concern over the worsening position of European shoes in the world, and discuss a Commission document showing a 73 per cent rise in import penetration from non-Community countries since 1986.

In that time, third-country share of the European market has risen from 26 per cent to 43 per cent, while European shoe output has fallen 15 per cent, and exports cut 10 per cent.

Ministers are likely to seek a totally open market in footwear in the EC by 1993. To help companies adapt, they will stress technology transfer, better help for companies, and access to EC funds.

Ministers will also consider achieving a single market in cars. Mr Martin Bangemann, Single Market Commissioner, will try to shift the focus from Japanese car markets to encouraging a genuinely open market between member states. He will seek new inputs for directives harmonising car standards and rules in member states.

Indonesia order A group led by Asea Brown Boveri has won a \$210m (£135m) order for two coal-fired steam generating plants for PLN, the Indonesian state electricity group, William Dulfer reports from Geneva.

C Itoh of Japan and PT Energy System of Indonesia are partnering ABB's newly-acquired US subsidiary, Combustion Engineering. ABB is to supply the steam generators. PT Energy will provide components while C Itoh oversees building work. The plants, in East Java, are to begin commercial operation in 1994. Total cost, still needing government approval, is about \$305m.

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(Remember, it isn't just your senior

management and sales staff who need languages. What about your telephonist, secretary or telex operator?)

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AMERICAN NEWS

ARGENTINA UNVEILS AIRLINE AND TELECOMS SELL-OFF DETAILS
Privatisation financing sparks row

By Gary Mead in Buenos Aires and Andrew Marshall in London

DETAILS of the planned privatisation of ENTEL, Argentina's state-owned telecommunications company, and Aerolineas Argentinas, the national airline, have been announced, sparking a political row over the financing of the deals.

ENTEL is officially valued at \$3.5bn. Some 60 per cent of it is to be sold - in two halves - for a total of \$1.87bn. The other 40 per cent is to be divided between ENTEL employees, traded shares on the Buenos Aires stock exchange, and a portion to local telecoms suppliers.

It is due to pass into private ownership by October 8 this year. Of the selling price Argentina could receive as little as \$218m in cash, the base figure set by Ms Maria Julia Alsogaray, who is managing the privatisation.

The rest can be covered by debt-equity swap arrangements

at 100 per cent face value. Argentina's debt is currently trading on secondary markets at less than 15 cents in the dollar.

Successful bidders for the two future companies will be required to invest a joint minimum of \$4.9bn, but will be guaranteed by the state an annual profit of 16 per cent. If such profits are not made, the difference will be made up by state subsidy.

Future owners of the two companies are unofficially estimated to make a \$500m annual profit.

ENTEL's debts, at least \$700m in total, will be absorbed by the state. The 24 per cent tax currently levied on telephone bills, which is used to pay state pensions, will disappear.

Successful bidders are due to be announced on June 28. Privatisation terms for Aerolineas Argentinas have also been announced. The airline,

created by General Peron in 1950, has been officially valued at \$628m. Here, 85 per cent is to be sold, at a value of \$528m, by June 22 this year. Interested foreign airlines - which include Alitalia and Varig - will be barred from holding more than 49 per cent of that portion.

Aerolineas's total debt, more than \$741m, will be absorbed by the state, which will retain 5 per cent of the company; a further 10 per cent will be sold to Aerolineas employees. Debt-equity swaps will be permitted as part of the sale, though a base figure of \$220m in cash has been set.

The debt-equity arrangements have met strong criticism from both governing Peronist and opposition Radical politicians in Congress, who fear they will reduce the amount of cash generated for Argentina. But they provide a means of reducing Argentina's

\$60m debt, and the service payments on it. Using debt-equity swaps for privatisation is one means of limiting their inflationary consequences for the economy.

A debt-equity conversion fund specifically targeted at Argentinian privatisation has already been established, with total commitments of approximately \$1bn of debt at face value.

The Argentina Private Development Trust Company (APDT), the largest fund of its kind, was closed at the weekend. It is sponsored by Banco Rio de la Plata, an Argentinian bank, the International Finance Corporation, a World Bank affiliate, and Midland Bank, with the Bank of Japan acting as a Japanese co-ordinator. Initially targeted at \$500m of Argentinian debt, the size of the issue was raised as it became apparent that there was considerable demand.

Haiti's ex-ruler flees to Florida

By Canute James

GENERAL Prosper Avril, who resigned as Haiti's military ruler on Saturday, fled the Caribbean nation yesterday on a US military aircraft.

His departure for Florida followed a weekend of violence which claimed at least 21 lives, as opposition groups protested against Gen Avril remaining in the country.

Gen Avril's flight has averted a general strike called for yesterday by several organisations, and which threatened to have been violent.

His resignation after 18 months in office was preceded by a week of popular protests against the military government, and divisions within the armed forces. Power was assumed temporarily by Gen Herve Abraham, the army chief of staff, who promised to install a provisional civilian government by today. The interim administration will be responsible for organising elections and then handing over to an elected government.

The country of 5m people was still tense yesterday despite Gen Avril's departure. Members of the Presidential Guard, the only branch of the military which had remained loyal to the former military ruler, were said to be responsible for several outbreaks of gunfire in Port-au-Prince, the capital, on Sunday night.

Political leaders said yesterday they feared that soldiers, worried about public reaction to alleged human rights abuses during Gen Avril's rule, would turn more violent. The interim administration would then not be able to control the country, they said, encouraging the army to stage another coup.

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Gairy sees divine hand in Grenada poll

By Canute James

SIR Eric Gairy, a former prime minister of Grenada, believes his United Labour Party is destined to win a general election being held today.

It was on Tuesday March 13, 1979, that Sir Eric was overthrown in a coup by a group led by socialist Mr Maurice Bishop, who became prime minister until his murder in a palace coup in 1982.

"The holding of the election on March 13 is not purely coincidental," said Sir Eric, who has always indicated a strong belief in man's inability to do anything not determined by the cosmic and the extraterrestrial. "This indicates a hand stronger than the hand of man. It had to be arranged cosmically by divine power. The gate through which I was pushed out is the gate I must come back in through."

But rather than a clear-cut victory for Sir Eric, public opinion polls have suggested that the political confusion which has been common to this Caribbean island of 120,000 people over the past 11 years will continue. None of the five major parties which are likely to obtain enough votes to form a government, and there are likely to be marriages of political convenience - with which Grenada has always had difficulty.

One such coalition, put together in 1984 after suggestions from the US and neighbouring Caribbean governments, fell apart following bickering among the factions.

In the end, Mr Herbert Blaize, who led the group to victory in the 1984 election, was left with a minority government. Mr Blaize died in January, and his successor, Mr Ben Jones, is unlikely to be returned to the prime minister's office.

Grenada's neighbours, who have been concerned about the prospect of a return to office by Sir Eric, are uncomfortable with suggestions that he will get enough support to be a broker in a new government.

It is generally held that in his last term in office, it was the repressive nature of his government, supported by violent gangs of hired thugs, which cultivated the ground for Mr Bishop's coup.

None the less, this year's elections are attracting national party interest and record money. Not only are governments inherently more important with the shift of many powers to the states from Washington, but state races will affect the political balance during the 1990s.

US reassures on Caribbean aid

By Our Caribbean Correspondent

Mr Dan Quayle, the US Vice President, has told the leaders of several eastern Caribbean islands that official aid promised by Washington will not be diverted to Panama, Nicaragua and Eastern Europe.

In a brief meeting with seven prime ministers in Barbados at the weekend, Mr Quayle was told that there was growing concern in the region over the possible redirection of US aid promised to the islands, and its use to support recent political changes in central America and Europe.

Bush prepared to discuss Rostenkowski budget plan

By Peter Riddell, US Editor, in Washington

THE White House yesterday said it was willing to discuss a fiscal package proposed by a leading Democrat at the weekend.

Mr Dan Rostenkowski, chairman of the tax-writing House Ways and Means Committee, set out his plan to break the current logjam over the budget and to gain support for tax increases as an inescapable part of any long-term deficit reduction plan.

He has previously made similar appeals for tough options, but has seen his proposals rejected by his own committee.

Mr Martin Fitzwater, the White House press spokesman, said yesterday that the plan contains "some pretty significant weaknesses" in the Administration's view, since it advocates raising taxes and repealing the Gramm-Rudman deficit reduction law, and he faulted it for containing no measures to stimulate economic growth. But it "deserves some credit for making a serious and thoughtful, and comprehensive, attempt to deficit reduction. It is the first such plan we've seen from Democratic members of Congress. We think there's some room to talk here."

The White House response is largely intended to divide the Democrats, since by offering talks it puts Congressional leaders on the defensive over a plan about which many have serious reservations. There are also tactical advantages in holding up the standing of the group Mr Rostenkowski (an old friend of Mr Bush) over other Democrat leaders.



Dan Rostenkowski: an old friend of the President

Among Mr Rostenkowski's proposals to eliminate the Budget deficit by the end of fiscal 1994 are:

- No tax cuts;
- Freezing tax allowances for a year;
- Raising the top individual income tax rate from 28 to 33 per cent;
- Freezing most federal spending programmes (including social security cost-of-living increases) for a year;
- Doubling the current excise tax on cigarettes, beer and wine;
- Increasing the tax on petrol;
- Cutting defence spending by 3 per cent a year from current levels.

He would also repeal the flawed Gramm-Rudman deficit reduction law.

The immediate reaction from Democrats was low key and non-committal. Some of the detailed proposals, such as an

increase in petrol tax, have been strongly opposed by senior Democrats such as Texas Senator Lloyd Bentsen. While many Democrats sympathise with Mr Rostenkowski's objectives, and privately agree with a number of his specific solutions, they are reluctant publicly to commit themselves to a tax increase in an election year. They are likely to limit themselves to praising his boldness.

The White House remains opposed to any tax increase and the likely Republican line was indicated by Congressman Bill Archer, the party's senior member on the Ways and Means Committee.

He has said the plan is "continued evidence of the split within the Democratic Party. The good news is that Dan Rostenkowski has stepped into the vacuum of his own party's leadership in the Congress; unfortunately, he still relies heavily on massive new tax increases."

A Democratic task force is due to report shortly on the party's response to the administration's renewed call for a cut in capital gains tax and to the proposal by Democratic Senator Daniel Patrick Moynihan for a cut in the social security payroll tax.

The Democratic leadership has been undecided about what to do but appears to be moving towards a package that would separate the financing of social security from the rest of the Budget and would offer some tax relief to lower and middle income families paid for by higher taxes for the wealthy.

Fed and White House differ on intervention to hold down \$

By Peter Riddell

INCREASINGLY public concern about the level of inflation and the danger of a recession have emerged between the Federal Reserve and the Bush Administration over the scale of intervention in foreign exchange markets to hold down the dollar.

The Fed, notably such governors as Mr Manuel Johnson, vice president, have questioned the desirability of large-scale intervention to drive down the dollar because of its possible adverse impact on inflation.

A number of Fed governors, including Mr Wayne Angell, and most of the presidents of regional Fed banks, are opposed to cutting US interest rates just now.

This is because they remain concerned about the level of inflation and believe the immediate danger of a recession has passed.

These differences surfaced last week when central banks in Europe and Japan intervened heavily in an attempt to hold down the dollar against the yen and other currencies, albeit with mixed success.

There have been reports in the US that the Fed and the Treasury disagreed about the scale of intervention.

The Treasury has pressed for action to contain the dollar's rise which the Administration fears may undermine recent improvements in the trade

position of the US. These tensions have come at a time of speculation over whether Mr Alan Greenspan, Fed chairman, will be reappointed when his current term runs out in August 1991.

Rumours that Mr Greenspan will not have a further term have been circulating since the end of last week by several senior members of the Administration, who said the issue had not even begun to be considered.

President Bush and his advisers, while retaining good personal relations with Mr Greenspan, feel that the Fed has been too cautious about reducing US interest rates.

Mid-term vote issues are local but prize is national

Peter Riddell previews US state and congress polls

A FORMER Texas governor waits past a series of two-house state legislatures are completely in their control, eight in Republican hands and the rest split.

The stakes are high. With 98 per cent of sitting members of the House of Representatives being re-elected in 1990, the making visible preparations. In part that was because there was certain to be a vacancy in 1988 with Mr Ronald Reagan's retirement. Now, President Bush is planning to run for re-election and no serious challenge is likely on the Republican side.

More significant is the silence amongst Democrats. Even such favoured candidates as Senator Bill Bradley say that at present they are not inclined to run. For the moment, Senator Bradley, like Senators Sam Nunn and Al Gore, can say they are concentrating on their re-election races this November.

Among the others, Governor Mario Cuomo of New York retains his Gamble-like ambiguity, and Congressman Richard Gephardt promised not to seek the White House in 1992 when he successfully ran for the House Majority leadership last summer.

The Reverend Jesse Jackson, for all his significance in the black community, he is a negative influence on the Democrats' presidential prospects.

The real reason for the silence is that most Democrats expect Mr Bush to win re-election. So why follow candidates Mondale and Dukakis to political oblivion when there is time - as there is for all potential Democrats except the 68-year-old Senator Lloyd Bentsen - to wait until 1996?

But that is the March 1990 conventional wisdom; remember barely more than a year ago that Mr Bush was dismissed as a one-term president. A lot could change before the key political and financial decisions have to be taken in late 1991 and early 1992. Meanwhile, not the least of Mr Bush's achievements has been to neutralise his potential opponents.

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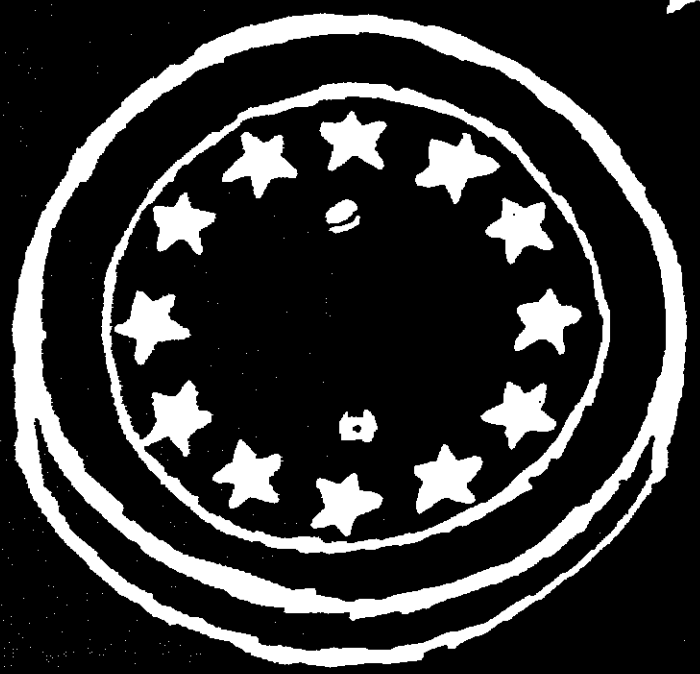
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AMERICAN NEWS

Costa Rica's trade unions come under fire

Tim Coone plots the rise of employer controlled labour associations like Solidarismo

The Unified Confederation of Workers (CUT), once Costa Rica's largest trade union organisation, today rents some gloomy, run-down offices in downtown San Jose, the capital. A "For Sale" notice hangs on the wall outside.

Once the bane of banana company multinationals, frugal governments and private employers alike, the formerly communist-dominated CUT, along with six other trade union federations in Costa Rica, are struggling to stem a major decline in trade union membership.

The reason is "Solidarismo." A movement started in the late 1940s by a former economy minister, Alberto Marten, it seeks to promote employer-controlled labour associations to displace the trade unions.

Offering substantial financial benefits such as credit, loans and workplace supermarkets with goods at near-wholesale prices, the Associations have rapidly added members.

It is only in the past 10 years though that "Solidarismo" has made its greatest leap ahead, under the impulse of finance from the banana companies, USAID funding and, most crucially, a law approved in 1984 by the Costa Rica Legislative

Assembly that allows obligatory redundancy fund reserves of companies to be used by the Solidarismo Associations to finance their benefit schemes.

As a result the associations possess substantial economic muscle. For example, the Association of railway employees, Asincofer, after eight years of existence now handles assets of \$1m, a monthly income in membership dues of \$10,000, and over \$40,000 monthly in turnover of loans.

Asincofer has 1,048 members; its administrator, Ms. Wilma Colindres, says however, that her organisation is poor in comparison to some private sector associations which receive additional employer backing.

With such financial leverage and a wide range of benefits on offer to the workforce, the associations have been able to poach large numbers of members from the unions.

"We thought Solidarismo was a fantasy of the 'patrones', according to Mr. Elicer Sanchez the deputy secretary general of the CUT. "We made a serious mistake by not recognising their appeal." He claimed that collective agreements were increasingly being ignored by employers as trade union strength has declined.

Today in Costa Rica membership of Solidarismo associations exceeds 150,000 in comparison to trade union membership of around 140,000 according to Mr Sanchez. In many cases membership of an Association implies exclusion from a trade union.

The 1984 law explicitly for-

A 1984 law explicitly forbids the new Associations interfering with or replacing trade union activity, but in practice the law has been abused by employers to remove trade union militants from the workplace.

bids the new Associations interfering with or replacing trade union activity, but in practice the law has been abused by employers to remove trade union militants from the workplace, Mr Sanchez and Ms Colindres said.

Asincofer is a rare exception in that a trade union and Association exist side-by-side. "We are not like the banana companies," Ms Colindres said. "There employees are obliged to be members of the associa-

tion if they want to work." Officials of many associations are management officials of the employing company.

"Victimisation of union leaders is now almost a daily occurrence," Mr Sanchez said. As long as redundancy payments are made, employers have little to fear from legal sanctions.

A further attraction of the 1984 Solidarismo law says Ms Colindres is that an employee who is sacked for whatever cause is entitled to a redundancy payment if he or she is an association member. A trade union member only receives redundancy compensation on being laid off or on being sacked unjustifiably. Such payments can often amount to a year's earnings.

Blacklisting has further weakened the unions. Mr Rafael Bolanos, a sociologist who worked two years for the Standard Fruit Company in Costa Rica gathering data for his own research into company practices in labour relations, said "Blacklisting is widespread. Not only for political or trade union activity, but also for health and attendance records. These lists are shared between companies."

Costa Rica has not ratified UN conventions drawn up under the auspices of the International Labour Organisation (ILO) guaranteeing individuals the right to freedom of trade union organisation and affiliation in the workplace, although these rights are guaranteed under Costa Rica's Constitution. "The ILO therefore has had no authority to intervene and stop the abuses carried out under the Solidarismo law," Mr Bolanos said.

Costa Rica's experience is now being copied elsewhere in Latin America. Trade unionists in the banana plantations in northern Honduras say that Solidarismo is making major inroads into their membership. Mr Sanchez said that Associations are also forming in Guatemala, the Dominican Republic, Colombia and Venezuela. He said that at an international trade union conference held in Havana last month, Latin American trade union leaders from diverse political tendencies agreed to co-ordinate efforts to face the challenge of "Solidarismo."

"We are going through very bad times," he said, adding that the union movement needs to be unified. As a first step he said the CUT has severed its links with the communists.

Mexico City grants eight telephone franchises

By Richard Johns in Mexico City

GRANTING of eight cellular telephone franchises, involving a total investment of about \$250m and covering the whole of the country outside the federal district has been announced by the Ministry of Communications and Transport.

Initial concession fees amounted to \$55m, it said. The Government will receive five to 10 per cent of the gross income of the companies.

The successful groups emerging from no less than 106 bidders all have foreign partners.

Most prominent among them is Bell Canada, which will be involved in two of the new franchises for regions appearing to be among the most attractive. Region 6, where its partners are Gabriel Alarcón and local businessmen, covers Aguascalientes, San Luis Potosí, Zacatecas, Guanajuato, Querétaro and part of the north of Jalisco.

Region 7, where it is associated with Grupo Mexicano Desarrollo and Industrias Unidas, comprises Puebla, Vera Cruz, Tlaxcala, Oaxaca and Guerrero.

Millicom, the British company which operates Racal's Vodafone in the UK, with the leading mining and industrial group, Protera, has obtained a foothold in the generally sparsely populated Region 4, including the state of Nuevo León and the leading business centre, Monterrey, as well as the state of Tamaulipas and the greater part of the state of Coahuila.

Together with Bell South, Racal of the UK, is a group including Banamex, the biggest commercial bank and Grupo Hermes, has won a stake in Region 5, covering Jalisco, including Guadalajara, Colima and the greater part of Michoacán.

McCaw Cellular Communications, the biggest company in the business, and Contel Cellular Inc. are in the group winning Region 3 covering the states of Sinaloa and most of Sonora, on the northern border, in partnership with the steel company, TAMSAC, and Industrias Bachoco.

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Menem faces sharp attack from leading trade union

By Gary Mead in Buenos Aires

OPPOSITION TO Argentina's President Carlos Menem took a decisive turn at the weekend, with a leading trade unionist accusing him of "responding to people's hunger with easy ironies."

Elected 10 months ago on a platform of economic expansion and then strongly supported by Peronist trades unions, part of President Menem's trades union power base has now openly declared itself to be his fiercest critic.

President Menem said he will "not even read" an economic counter-proposal submitted by that section of the General Confederation of Labour (CGT) led by Mr Sanj Ubaldini.

Mr Ubaldini immediately issued a statement which said that the refusal "betrays the CGT's contribution to a solution of national problems."

Under the previous Radical government, of Mr Raúl Alfonsín, Mr Ubaldini led 18 general strikes in almost five years.

The conflict focuses on President Menem's plans to cut to the bone the government's involvement in the economy.

In the midst of hyperinflation, the real purchasing power of salaries has collapsed and this month an industrial recession is beginning to bite.

Industrialists estimate that as much as 14 per cent of the workforce may be indefinitely laid off this month. February's retail inflation of 61.6 per cent showed a drop of almost 19 per cent against January's figure.

But the base line for March is already 100 per cent, and may surge to 200 per cent this before the end of the month.

February wholesale prices jumped by 87 per cent, against

a 62 per cent rise during the previous month.

Although Mr Ubaldini can count on the support of many of the CGT's estimated 4m affiliated workers, one section of the divided CGT, led by Mr Gerardo Andreoni, appears to still back President Menem.

However, Mr Ubaldini's complaints are shared by a growing number of Peronist politicians in Congress, who revealed at the weekend that they will present a Bill to Congress on May 1, designed to repeal the global privatisation law passed soon after President Menem took office in July 1989.

The Bill is likely to be supported by the opposition Radical party, if passed it would upset a key element of the government's economic reforms.



President Carlos Menem

Glynis Goss

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UK NEWS

Beating the bombs with jobs and hope

Ralph Atkins spends a day with Northern Ireland's earnest Economy Minister

EARLY in the afternoon the Government Minister's car slowed as it passed through a busy mid-Ulster town. On one side of the main street an empty building stood with large chunks of the front wall missing.

"Has it been blown up?" the Minister asked his detective. He looked aghast at the idea of a local business being stifled - either by bureaucracy or a bomb. "It has got to be solvable," he declared eagerly.

Mr Richard Needham, Northern Ireland's earnest Economy Minister, was in an ebullient mood. A day patrolling his fiefdom had already included an announcement of 500 jobs in Londonderry, one of Europe's worst pockets of unemployment.

His mission, he says, is to overcome Northern Ireland's grim image of terrorist outrage and political instability, to boost confidence and to cajole local businessmen and foreign investors into energising the economy.

The task is huge - some would say hopeless. Male unemployment in parts of Northern Ireland still tops 30 per cent, 60 per cent of its Gross Domestic Product is accounted for by the public sector.

Deprivation has fed the divisions between Protestant and Catholic communities, breed-

ing suspicion and murderous hostility. Government ministers have to be protected by police escorts, their timetables and routes kept secret.

Mr Needham, a self-made businessman, is undeterred. He has a reputation as a wit who teases his staff with little mercy, driving them to distraction with his inability to leave meetings on time.

But there is a serious and businesslike side. "It is more than creating jobs. It is creating a mood. . . . What you have to do is to show the facts of what Northern Ireland is now like. The shock when investors see how different reality is from the image is the biggest selling advantage."

The difficulties of Northern Ireland should not be exaggerated, he says. Repeatedly he tells audiences that the turnover of the province's private sector is only £3bn. "I'm running a business which is two-thirds the size of Marks and Spencer."

Economic prosperity will help move Northern Ireland towards a political and security solution, he says. "If everyone is in a job they are not going to be on the streets making petrol bombs. . . . Jobs and opportunities will overcome guns and bombs."

Life for a Northern Ireland Minister switches between London, his constituency and

the province. Mr Needham began his three-day tour with an early morning flight with the Royal Air Force to Aldergrove - Belfast's international airport.

His accompaniment of staff waited, car engines running, ready for a quick getaway. Ahead lay an hour's drive to Londonderry. As his car sped through the bleak Glenshane Pass that leads into the town, Mr Needham scribbled notes.

Londonderry - or Derry as the large nationalist community prefers to call it - marks the most westerly border of the modern British Empire. But, after 20 years of "The Troubles" in the province, Her Majesty's writ does not run unhindered. In December a Semtex bomb was discovered at the White Horse Inn. Mr Needham's destination today.

"As a Government Minister I am, in the eyes of the IRA, a legitimate target. Clearly the more successful I am in bringing in inward investment, the more they would like to get rid of me," he says.

The purpose of his trip was to unveil a £20m investment project providing 500 jobs in Londonderry by Fruit of the Loom, the US leisure-wear company.

Under bright television lights, Mr Needham beamed. "Single largest new American investment for 10 years. . . .

Wonderful newsday. . . just the beginning of a long and successful partnership."

He was joined by Mr BILL Farley, Fruit of the Loom chairman, and Mr John Hume, leader of the mainly-Roman Catholic Social Democratic and Labour Party and local MP. They donned Fruit of the Loom sweatshirts for the cameras and beat the drum for inward investment. Each company announcement has to be greeted as a significant step forward.

The presentation is followed by a round of media interviews and a lunch for local dignitaries before, at 1.30pm, his private secretary insists he must return to the road.

Three-quarters of an hour later he embarks on the receptionist at a mid-Ulster industrial company who fails to recognise him. In the board room, Mr Needham talks of business plans, debt ratios and market shares. The company was seeking help from Northern Ireland's Industrial Development Board which had assisted Fruit of the Loom.

Mr Needham is seeking the right mix of Thatcherite entrepreneurship and state subsidy for local businesses. In the past successive Governments have thrown money at Northern Ireland to overcome grievances and to stimulate - or perhaps stimulate - prosperity.

Mr Needham wants his

department to be "more careful, more selective in the way that it gives help." The example of what not to do is the De Lorean project, the Northern Ireland sports car venture which collapsed in 1982, leaving the Government nearly £77m the poorer.

With an eye on the clock, the Minister leaves for Stormont, the Northern Ireland Office's headquarters in Belfast. He has meetings with Mr Peter Brooke, the Northern Ireland Secretary, and with trade unionists anxious about the forthcoming privatisation of the province's electricity service.

Eventually he leaves for the official residences in the old Speaker's House in the grounds of the Stormont Parliament building. In his room - no grander than a modest hotel - he gossips with Mr John Cope, the Northern Ireland Minister of State.

The day is not over. Mr Needham has a formal dinner with the Technology Board for Northern Ireland. He wants to discuss the promotion of innovation and how to reverse emigration from the province of young potential entrepreneurs exasperated with its lack of opportunities.

At 10.30pm he returns to his bedroom with a box of official documents. It has been another day, another few dollars.

British Rail passengers suffer daily degradation, says report

By Roy Hodson

BRITISH RAIL last night responded to a heavily critical report on its services by the Central Transport Consultative Committee, the watchdog body representing passengers.

Replying to charges that conditions would worsen for commuters, "already forced to endure the daily degradation of travelling in grotesquely overcrowded trains," British Rail said cuts were being made to the south-east services because fewer travellers were using services in off-peak periods.

It blamed the downturn in the economy, saying: "People are not travelling to London to shop so much as they did."

BR is to publish a revised corporate plan later this year, which will take into account changes in economic circumstances since the 1989 corporate plan was published.

The committee says in its report that it welcomes the new investment now being made in the railways. However, it is concerned because "further severe cuts" in government grants are now planned, and doubts whether the cuts can be achieved without damaging service quality.

The rail watchdog fears that, because off-peak traffic has fallen so dramatically, fare increases in the south-east will be even higher than the figure



British Rail: answering critical report

of 2.5 per cent above the prevailing inflation rate mentioned in the 1989 plan. Passengers will still have to cope with overcrowding beyond 1992-93, says the report. Because of the region's cash crisis, "things are now going to get even worse."

The committee says that train cancellations on InterCity routes are now running well above target. It adds: "InterCity passengers face higher fares while some basic aspects of the service quality remain unsatisfactory."

The committee concludes: "British Rail is in trouble." Promised improvements have been far too slow in coming, and now some vital investment schemes to bring about those improvements are indefinitely delayed.

UK, France give Glaxo go-ahead for cancer drug

By Paul Abrahams

GLAXO, Britain's largest drug company, has received permission from authorities in the UK and France to market a new drug which will treat a condition affecting 90 per cent of cancer patients undergoing chemotherapy and radiotherapy.

The drug, called Zofran, prevents nausea in cancer patients. Analysts believe that about 2m people world-wide could eventually use the drug each year.

Analysts believe the drug's market is understated because existing products are no longer covered by patents, are not particularly effective, and often have severe side-effects preventing further treatment.

Barclays de Zeebe Wedd, the stockbrokers, believe that Zofran alone could generate £450m (£730m) worth of sales by 1995 in a market worth \$2.5bn to \$3bn a year.

Analysts argue that the Zofran announcement is significant because it is the first of new generation of drugs to result from Glaxo's substantial investment in research and development during the 1980s.

The company has nine drugs in full-scale development, and as these come on stream so research and development costs will fall as a proportion of turnover.

"Glaxo is so large now that the announcement of a single product, no matter how significant in the world of pharmaceuticals, is not that important for the company," says Mr Steve Flav, a healthcare analyst at BZW. "However, this announcement demonstrates the dominance that Glaxo has in this market."

Glaxo says that the technology behind Zofran could have applications in the treatment of anxiety, schizophrenia, and drug addiction. The company is expected to announce later this year that it has applied for a product licence for a drug called sumatriptan to treat migraine.

Glaxo's shares rose yesterday 12p to 723p.

The Indian pub arrives in the heart of England

By Richard Tomkins, Midlands Correspondent

INDIAN restaurants and take-aways are familiar sights in Britain, but now the Indian pub has arrived in the English West Midlands.

In one pub in the city of Coventry the usual fare of pies and scampi and chips is being ousted by a new type of bar food which local people have named "curry in the basket."

This is not as messy as it sounds - the curry comes on conventional plates - but the phrase neatly expresses the concept of Indian food served with pints of beer in an otherwise conventional pub.

Mr Preminder Bains, 37, an engaging Kenyan-born Sikh who has been running pubs for the last 14 years, is the man behind the idea.

In 1986 he and his Indian-born wife, Jatinder, took over the tenancy of the William IV, a spacious, old, Mitchell's & Butler's pub in Coventry, and added home-made chicken curry to the menu.

"Pretty soon we noticed everybody was ordering the chicken curry, so we started introducing one or two more Indian dishes and it just took off from there," says Mr Bains.

The pub now offers a menu of almost exclusively Indian food that includes special dishes created by Mr and Mrs Bains and the more familiar restaurant favourites. The food has earned the couple several awards.

The pub, which has been refurbished by M & B, is particularly popular with business and professional people and is starting to attract customers from well beyond Coventry.

The concept is also encouraging imitators locally. However, Mr Bains says he has a secret weapon against competitors - he claims to have found a method of cooking that leaves no smell of curry on the breath.

Meanwhile there is always the inevitable ploughman's lunch on the menu.

NORTHERN IRELAND

Accusations put strain on joint Unionist pact

By Our Belfast Correspondent

THE JOINT Unionist pact against the Anglo-Irish Agreement appeared to be under strain last night after a senior member of the Rev Ian Paisley's Democratic Unionist Party accused the Ulster Unionist Party of betraying the Northern Ireland electorate.

Mr Sammy Wilson, DUP press officer and a former Lord Mayor of Belfast, said there was collusion "at the highest level" of the Ulster Unionist Party to break every promise made to the DUP and the electorate.

In a hard-hitting statement, Mr Wilson said his party would no longer give cover to the Ulster Unionists in its "betrayal of the Northern Ireland electorate" nor act as a crutch for "this political cripple."

He said decisions by Ulster Unionist councillors to renew contacts with British Government Ministers and the decision of Mr Ken Maginnis, the Ulster Unionist MP for Fermanagh South, to meet Mr Charles Haughey, the Republic of Ireland's Prime Minister, contradicted election pledges.

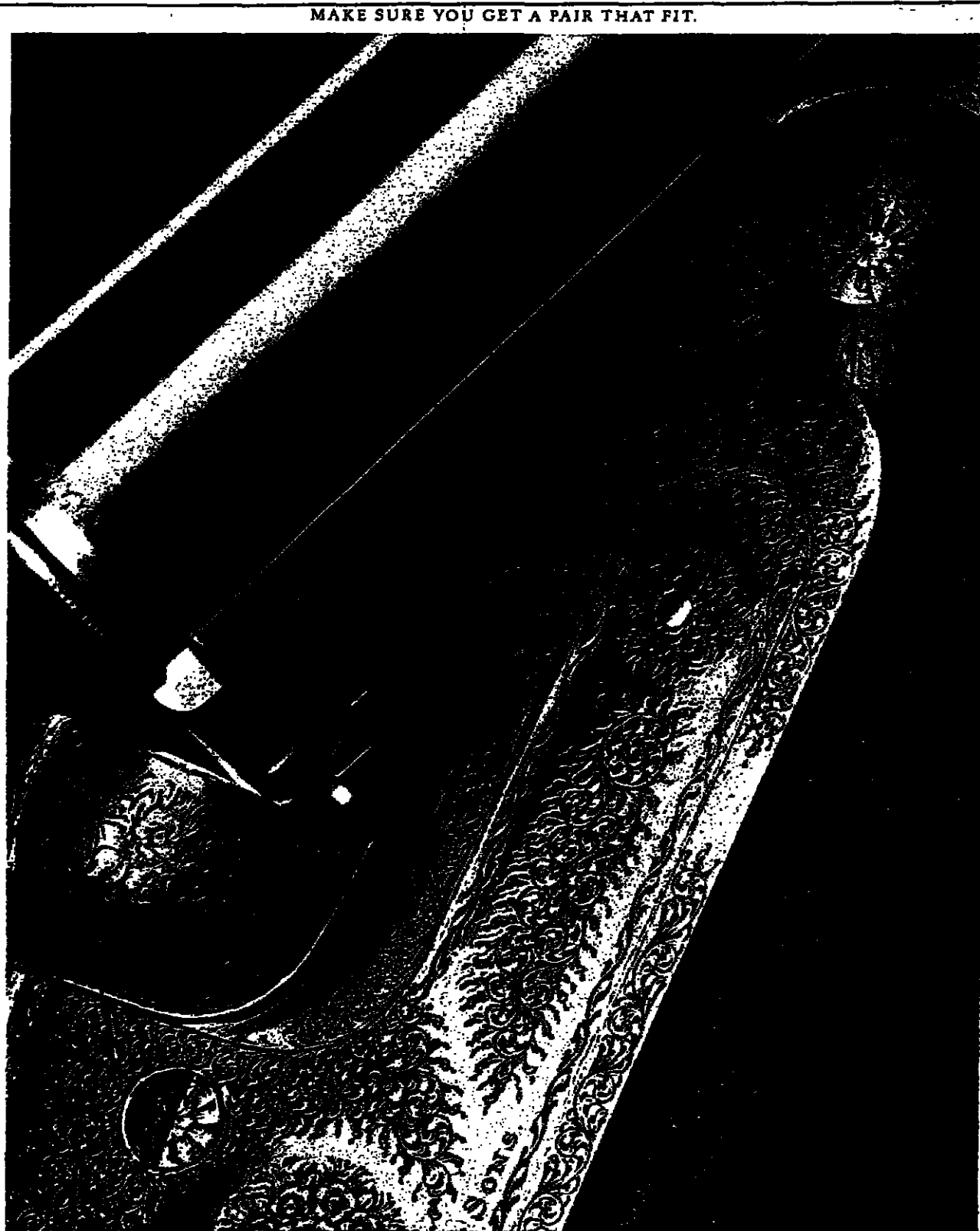
Mr Maginnis insists he will not be negotiating with Mr Haughey but simply putting forward the Unionist case.

Mr Wilson also criticised Mr James Molyneux, the Ulster Unionist leader, claiming he had laid down new terms which restricted progress on devolution. "It seems the party is more interested in avoiding internal splits than getting a replacement of the Anglo-Irish Agreement," said Mr Wilson.

"It would appear that some Ulster Unionists can more easily live with the Agreement than face the internal party problems caused by going for devolution."

"The pretence of unity should not be maintained when the Ulster Unionist Party has broken solidarity with the people of Northern Ireland on every front," he said.

Mr Wilson's statement has thrown a question mark over the united front shown by Mr Paisley and Mr Molyneux on the Agreement although it was unclear if the DUP leader shared his colleague's remarks. Mr Paisley and Mr Molyneux were unavailable for comment.



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UK NEWS

Uncertainty over leadership fuels fears of financial market reaction

Government rallies to Thatcher

By Philip Stephens, Political Editor

THE Government yesterday redoubled its efforts to quash rumours about a challenge to Mrs Margaret Thatcher's leadership amid concern that the speculation was unsettling financial markets ahead of next Tuesday's Budget.

Mr Kenneth Baker, the Conservative party chairman, led a chorus of statements from senior figures in the party insisting that the Prime Minister would lead the Government into the next election.

The rumours - for which no firm evidence has emerged at Westminster - were dismissed again by Downing Street as "metastatic invention".

Senior ministers, however, said that they had become sufficiently threatening to confidence on financial markets to merit a firm reaction.

The fall in sterling's value over the past few days, combined with yesterday's figures showing a surge in retail sales, have reinforced expectations

among the Government's supporters that Mr John Major, the Chancellor of the Exchequer, will be forced to unveil the toughest Budget seen since 1981.

That in turn has deepened fears that the Budget could be followed two days later by a spectacular defeat for the Government in the Mid-Staffordshire by-election, in the English midlands, and by heavy losses in the May election for seats in local government.

Although it is defending what should be an unshakable majority of 14,000 in Mid-Staffordshire, ministers are now openly conceding that the unpopularity of the new local poll tax and of high mortgage rates could deliver the seat to the opposition Labour Party.

There is a suspicion that opponents of the Prime Minister within the Conservative Party are attempting to create a climate in which she could

face a challenge if the Government's fortunes in the opinion polls do not improve later this year.

Mr Michael Heseltine, the former Defence Minister, continued to dismiss, however, suggestions that he was preparing to oppose Mrs Thatcher.

There have been signs of a growing "handwagon" of support among Members of Parliament for Mr Heseltine, but he has gone out of his way to distance himself from the speculation about plots.

Tomorrow he will seek to underline his loyalty by campaigning for Mr Charles Prior, the Conservative candidate in Mid-Staffordshire.

Mr Baker, who discussed the state of speculation at a meeting yesterday with Mrs Thatcher, dismissed a series of recent opinion polls suggesting that up to a quarter of Conservative MPs would like to see Mrs Thatcher replaced.

He told BBC Radio that:

"The party wants Margaret Thatcher to continue as their leader. She has won three elections. She is a very successful politician and a world figure. She will lead us to victory in the next election."

That view was being echoed in private by Mr Timothy Renton, the Government chief whip, in charge of party discipline at Westminster, who was said to be warning Conservative MPs of the damage caused by such rumours.

Other party managers warned that a contest would split irrevocably the Conservative Party and wreck its chances at the general election which is due by mid-1992.

Lord Whitelaw, the former Deputy Prime Minister, joined those making public statements dismissing the threat of a leadership election. He said it was in the best interests of both the Government and the country that Mrs Thatcher continued to lead the party.

Anti-inflation strategy questioned as retail sales rise by 2.4%

UK economy fails to respond to treatment

SIGNS that the British economy is unresponsive to the Government's policy of high interest rates came yesterday with an official report of a surge in retail sales, writes Rachel Johnson.

The Central Statistical Office's announcement of a 2.4 per cent rise in the volume of retail sales in February was a shock for the City, as it appeared to undermine the credibility of the Chancellor's anti-inflation strategy a week before the Budget.

The markets had been hoping for a marginal 0.2 per cent rise as evidence of subdued consumer demand.

"It is true that the economy is not slowing as rapidly as we expected," the Treasury said.

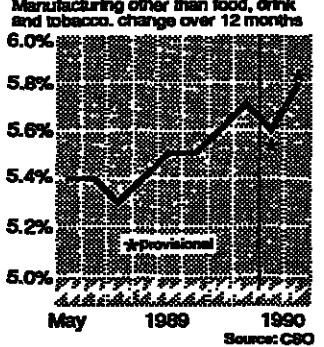
The unwelcome resilience of high street spending prompted speculation that the Chancellor would be forced to raise taxes in next Tuesday's Budget. Mr Roger Bootle, economist at Greenwell Montagu, said it was now obvious that a further rate rise would not work - leaving a tight Budget as the Chancellor's last remaining option.

Although analysts said that the Government's current political position was too fragile to bear a rise in interest rates above 15 per cent, the key three-month interbank rate ended at around 15½-15¾ per cent, up ¼ from Friday's close.

Sterling however, registered only small losses, as it had been oversold at the end of last week. It closed at 86.3 on the

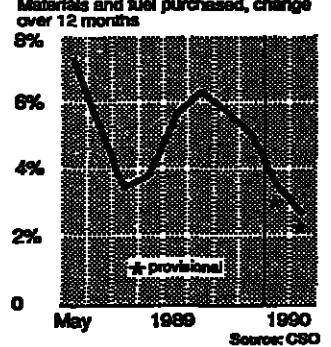
Producer prices

Manufacturing other than food, drink and tobacco, change over 12 months



Input prices

Materials and fuel purchased, change over 12 months



poor economic news.

Last week it was revealed that consumer borrowings are at record levels, while growth in the Government's chosen money supply series, M0, has been expanding faster than the Treasury would like.

The 1.3 per cent retail sales growth in the three months to February, however, was a better guide to the underlying trend and showed an improved consumer response to tight monetary policy, the Treasury said.

Ms Margaret Beckett, shadow chief secretary to the Treasury, said there was "not more evidence that the Government's one-club policy of high interest rates whilst hurting, is certainly not working."

Figures released yesterday showed that underlying inflation was rising. Producers' output prices increased 0.4 per cent to 5.4 per cent in February. The provisionally-adjusted index of retail sales stood at 125.0 (1985=100) in February after an adjusted 122.1 in January.

THE GUINNESS TRIAL

Court told Saunders had planned to take company out of Britain to Irish Republic

LORD IVEAGH, president of Guinness, claimed yesterday that following the appointment of Department of Trade and Industry inspectors to investigate the company in 1986, Mr Ernest Saunders, the chairman and chief executive, had wanted to move Guinness out of Britain to the Republic of Ireland.

Giving evidence at the beginning of the fifth week of the Guinness trial, Lord Iveagh, who was the company's chairman between 1982 and 1986, also alleged that Mr Saunders had campaigned to depose him as chairman and had kept him in the dark about the progress of Guinness's bid for Distillers in 1986.

Lord Iveagh agreed that during the time Mr Saunders was at the company Guinness's share price had risen from 50p to 23 and that the value of Lord Iveagh's personal shareholding, and those of other members of the Guinness family, had increased sixfold.

The Guinness president is giving evidence at the trial at Southwark Crown Court of Mr Saunders, Mr Gerald Bonson, chairman of the Huxton group, Mr Anthony Parnes, a City of London stockbroker, and Sir Jack Lyons, the millionaire financier.

The four have denied charges arising from an allegedly unlawful share support operation mounted by Guinness in its battle with Argill to take over Distillers.

Questioned by Mr John Chadwick, QC, for the prosecution, Lord Iveagh said that in



Lord Iveagh: evidence given at the Guinness trial

January 1987 Mr Saunders had telephoned asking if he could come and stay with Lord Iveagh in Ireland.

"He said, 'I would like to take the company out of the British jurisdiction and put it in the Irish jurisdiction,' and 'please have lawyers present.'"

Lord Iveagh said that Mr Saunders had come to him Ireland saying "he wished to tell me all." In the event, Lord Iveagh said, "he told me nothing."

Cross-examined by Mr Rickard Ferguson, QC, for Mr Saunders, Lord Iveagh agreed that he had never complained about meetings about no being kept fully informed. He had, he said, regarded it as a personal matter between himself and Mr Saunders and had not wanted it to get in the way of the good job Mr Saunders was doing.

Mr Ferguson: "So long as things were going well you were content?"

Lord Iveagh: "I did not wish to rock the boat while things were going well."

Mr Ferguson: "But once there was a whiff of scandal, once Mr Saunders' name was put forward as the person responsible, you changed your attitude?"

Lord Iveagh disagreed.

He agreed that after Mr Saunders had stood down as chairman and chief executive he had said on television that he stood beside Mr Saunders as a friend and colleague. He also agreed that he had not subsequently communicated with Mr Saunders.

"This was a man who had made a lot of money for the company," Mr Ferguson said.

"He had done well for the company," Lord Iveagh agreed.

"And for me," agreed Lord Iveagh.

The trial continues today.

Scotland signals end to ambulance dispute

By Diane Summers, Labour Staff

AMBULANCE workers are expected to show a strong vote in favour of accepting a complex pay deal when results of a national ballot are announced this afternoon. A return to normal working is likely by the end of the week.

This follows more than six months of disruption during which the army and police have answered emergency calls in many parts of the country. Ambulance unions had wanted their pay to be linked to emergency services such as the fire service but this demand was finally dropped.

Pay increases will cost 13.3 per cent over two years, according to National Health Service Managers. However, union leaders emphasise that pay for qualified ambulance staff would rise by more than 22 per cent between April last year and October this year.

The first signs of strong acceptance by 22,500 ambulance workers for the deal

came yesterday from Scotland where Transport and General Workers' Union members voted by a four to one majority in favour.

Mr Bill Campbell, T&G Scottish organiser, was surprised by the size of the majority. "I would have thought it would be much closer than it actually was," he said.

Ambulance crew leaders in Liverpool and London, where some strikes have been on all-out strikes, were predicting a

narrow national majority in favour of the deal.

The breakaway Association of Professional Ambulance Personnel representing about 3,500 ambulance workers, announced that its own ballot showed acceptance by 85 per cent of crews and 92 per cent of officers. The non-T&G Union Congress affiliated body faced mass resignations from the ranks last year when its executive recommended acceptance of a 9 per cent offer.

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FT LAW REPORTS

Revised guide smooths Commercial Court procedures

STATEMENT
Commercial Court:
Queen's Bench Division:
Mr Justice Hobhouse:
March 9 1990

ALL COMMERCIAL Court practitioners should thoroughly familiarise themselves with the revised Commercial Court guide which comes into effect on March 19 1990 and, as directed by the Lord Chief Justice, should follow its procedures as from that date, subject to the Supreme Court Rules and individual orders.

MR JUSTICE Hobhouse, Judge in charge of the Commercial Court, so stated with regard to the new edition of the Guide to Commercial Court Practice which was the subject of a Practice Direction issued by the Lord Chief Justice on March 5.

The Lord Chief Justice directed that the Commercial Court practice as set out in the revised edition of the guide should now be followed, subject to the Rules of the Supreme Court and any orders that may be made in individual cases.

The Practice Direction is set out on page 36 of the revised guide which, for a fee of £2, can be obtained from the Fees and Forms Room, room 278, at the Royal Courts of Justice. Interleaved with the guide are "user friendly" forms - an information sheet for summons

for directions and a pre-trial check-list.

Queries should be addressed to Mr David Bird or Mrs Mary Smith at the Commercial Court Listing Office, room 61.

HIS LORDSHIP said that the Commercial Court existed to provide an expert and efficient means of dispute resolution for those employed in commerce, particularly international commercial activities typical of the City of London.

Commercial activity had to be underpinned by a system of law and by institutions which enabled disputes to be resolved and rights to be ascertained and enforced.

The legal services available in the UK and particularly in the City represented a body of expertise which had helped to make London a dominant forum of choice for arbitration and litigation.

The Commercial Court enabled those services, legal, non-legal and arbitration, to be supported by a Court which was familiar with the subject matter of the relevant transactions and activities, could call on a developed system of commercial law and provide procedures especially suited to the needs of commercial people.

Those whose cases came before the Commercial Court included a large number of foreign parties who came to London for legal and other services - insurance, banking, commodity contracts, ship

chartering and management, arbitration, etc.

Figures as high as 80 per cent were often quoted for the number of times a foreign name appeared in the formal title of an action.

While those figures demonstrated confidence and respect overseas for the Commercial Court and for London legal and arbitration services, they also indicated the scale of export of the City's commercial services, and the Court's importance as an adjunct to those services.

The Guide to Commercial Court Practice was concerned with the Court's procedures. The first edition, published in 1986, proved its worth in assisting practitioners to make the most effective use of those procedures.

The new edition took that objective a step further bearing in mind two important considerations.

First, the range of cases coming before the Court was highly diverse and the procedures must be flexible and adaptable so that each case could follow the procedure most suitable for it.

Secondly, any procedure must be capable of justification in the interests of justice and saving of costs.

Every step in litigation involved cost, often high cost. Such cost must be effective and justified having regard to the litigation as a whole. Both those considerations were relevant to the summons

for directions and its fulfilment of the requirements of RSC Order 26.

The new edition paid particular regard to this.

The information sheet should provide practitioners and the Court with a check-list for preparation of the action for trial (or earlier resolution) and, if used in conjunction with standard directions, should assist in obtaining an efficient and effective hearing with minimum cost and delay.

The Court's adaptability, and the experience and expertise of practitioners, enabled a large proportion of cases to be resolved without the need for trial or full trial.

Many disputes arose because the parties or their advisers did not at the outset have sufficient factual and evidential information to enable them to say which party was right.

The Court's procedures enabled them to obtain that information well in advance of trial date, particularly by exchange of witness statements.

Those procedures meant that increasingly the proportion of parties who needed to take up the allotted trial date had been dropping and the length of trials had been greatly reduced.

In the last five months, more than half the trials had not lasted for more than two days and more than four-fifths had taken no more than four days. The saving in costs to parties was significant and the

Court was able to offer trial dates that broadly corresponded to the time required to prepare for trial.

On the whole, longer trials required a longer lead time and shorter trials less time.

In either case, the Court could now broadly meet parties' expectations regarding the time that their case should be brought to a conclusion.

Delays were not necessary. When a particularly speedy decision was required and appropriate the Court could provide it.

The situation represented a marked change from the position in recent years when unsatisfactory delays had to be accepted. That was no longer the case.

As had been stated on a number of occasions and was repeated in the preface to the guide, the Commercial Court

Committee was always interested to receive the views of any user of the Court regarding the service provided.

The forms appended to the guide might be revised from time to time in the light of experience of their use.

It was confidently expected that the new edition of the guide would be as successful as its predecessor.

It was incumbent on all practitioners before the Court to thoroughly familiarise themselves with what was said in the new guide and, as directed by the Lord Chief Justice's Practice Direction, to follow the procedures there set out subject to the Rules of Court and any orders that might be made in individual cases.

Rachel Davies
Barrister

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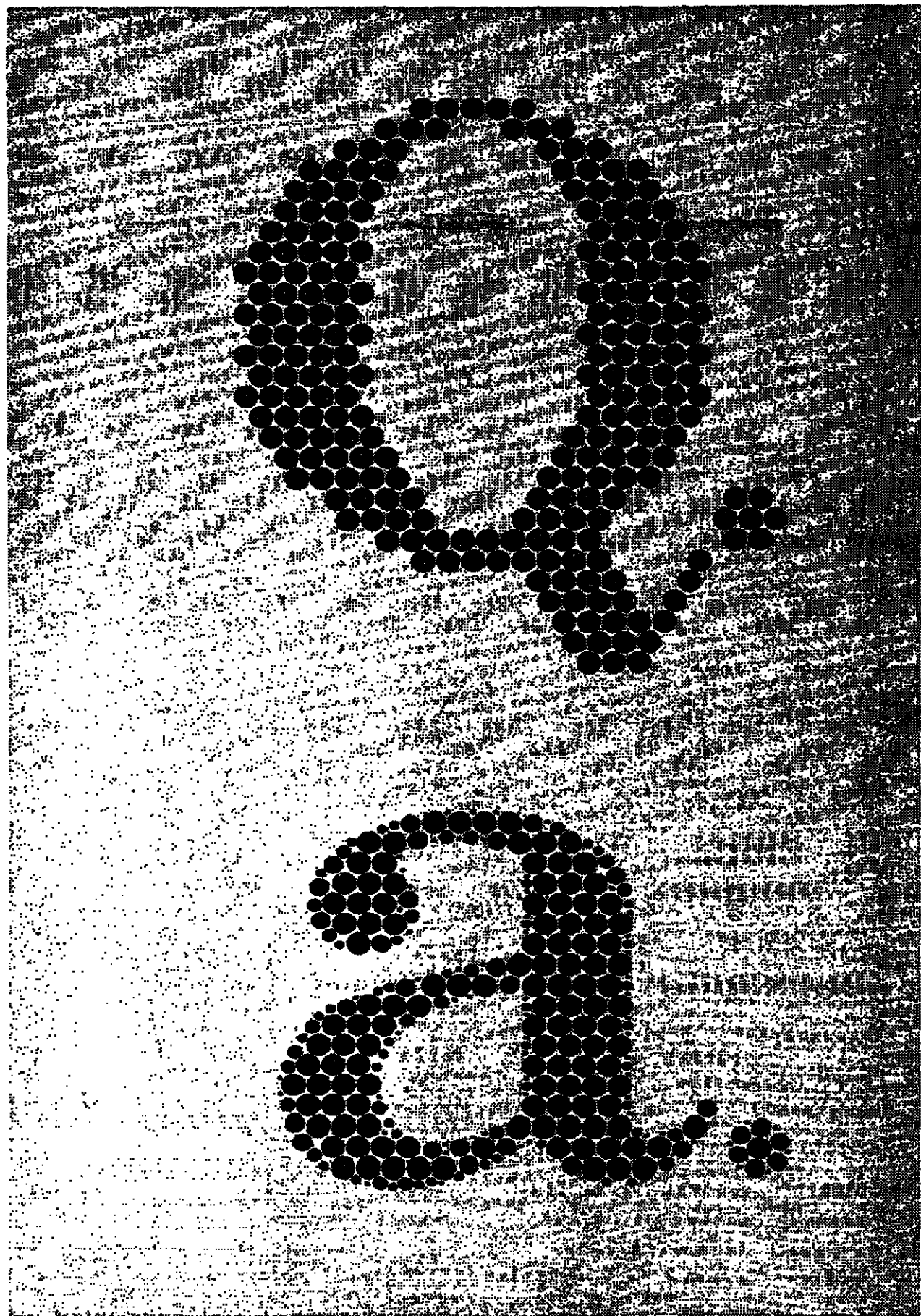
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Other speakers include Mr Stephen Bechtel Jr, Chairman, Bechtel Group, Dr W F Duisenberg, President, De Nederlandsche Bank, Mr Francesco Gallo, International Director, Fiat, Mr Ryoichi Kawai, Chairman, Komatsu, Dr Axel Lebahn, Director, Deutsche Bank, Dr Klaus Liesen, Chairman, Ruhrgas and Mr Otto Wolff von Amerongen, Chairman, East-West Trade Committee.

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ARTS

Paint before politics

William Packer on a partial view of Pissarro

In art history, as in any academic study, there are no absolutes but one, and that is that there are no absolutes. All presupposition, all prepossession, is open to question and revision, and we live in revisionist times. But Impressionism is not a revisionist movement. It is a movement of the mind, and it is the mind that is the subject of this book. The book is a study of the mind of a man, a man who was a painter, a man who was a thinker, a man who was a man of letters. The book is a study of the mind of a man, a man who was a painter, a man who was a thinker, a man who was a man of letters.

Impressionism, Landscape and Rural Labour, it is a study of the mind of a man, a man who was a painter, a man who was a thinker, a man who was a man of letters. The book is a study of the mind of a man, a man who was a painter, a man who was a thinker, a man who was a man of letters. The book is a study of the mind of a man, a man who was a painter, a man who was a thinker, a man who was a man of letters.

without question, but always to some extent as wish-fulfillment. What we must always ask ourselves, was the true state of the countryside at the time of the particular work, what the economic condition of the peasantry, what the interdependence between the rural and urban economies.



Pissarro's 'The Seine at Port-Marly, 1872: Richard Thomson's South Bank Centre exhibition is currently on tour at the Birmingham City Art Gallery

thrown all together in critical but unpredictable combination. could do that. As he worked, Pissarro would have been thinking only of what was before him, as he saw and felt it, and getting it right and true in his response. Painting is about painting, first and last, or it is about nothing.

While in Birmingham, two other galleries are usually worth a visit. The Ikon (John Bright Street, behind the station) was between shows last week, so I can say no more of its collaboration with Manches-

ter's Cornerhouse, 'Transcontinental' a show of fine artists from Latin America, other than that it runs from March 24 to May 5.

Weekend song recitals in London

The Yugoslav mezzo Marjana Lipovsek has been heard here once or twice in the concert hall, and in the Royal Opera's current Elektra her Clytemnestra is much praised, but on Saturday she had not given a song-recital in London. It was worth waiting for; in fact it was an unqualified triumph. Her repertoire CD of last year (Caster by Philips, Scherzer, Strauss and Wolf Odes G 120 801A) hadn't prepared us for the full glory of the live voice, nor her remarkable musical authority on the platform at the Wigmore Hall.

The Lipovsek timbre represents a kind of mezzo ideal: rich, burnished and penetrating, voluminous and flowing, at once deeply sexy and maternal. Other mezzo can take it in certain songs, but Miss Lipovsek's vocal art - and her personality is not just genetic luck with native woodnotes - glows securely over a comprehensive range, down emphatically to ripe chest-tones from a commanding top, with a middle register which is broad, even and all-giving. (As a first-thru at the Wigmore, she sometimes applied more operatic force than she needed to at the top.) She disdains vocal tricks, though in Miss Gorky's enchanting 'Miserere' cycle she distinguishes between child and man with precise tact, and her phrasing gestures go no further than natural signals of mood-change.

Richard Fairman

Edge

THE PLACE

The dancer/choreographer of Sue MacLennan is a characteristic twinkle to her. It's as if she'd drunk six cups of black coffee too many. Even in slow and flowing movements, this nervous staccato quality hangs around her, and she gives it to her co-dancers. Occasionally in the past it has given her an interesting sort of impetus. More often, though, it has looked merely like fidgetiness. As in her new work, *Edge*.

MacLennan occupies an odd position in British new dance. For at least 10 years, she's been so obviously more competent, as a performer and choreographer, than many of the other prominent figures of our new dance scene. She uses fast as well as slow, and that's rare in this field. She uses lots of jumps, and that's rarer. But who is she? Does she have a style? In *Edge*, which lasts just over an hour, she seems to be trying on different idioms, more than half-a-dozen of them. Like *Heaven* from all the fashion shows, I saw MacLennan and Co. modelling archaic 3-D bas-relief profiles (with torsos squared), stretched legwork topped by curving torsos (as in Martha Graham or Merce Cunningham), through-the-body rippling current (as in Trisha Brown), absurdist mime (one dancer cracked an imaginary egg on another's head), and many other details, but...

Pericles

HAYMARKET STUDIO, LEICESTER

It was good to see a solid-out house so attentively to a Shakespearean novelty in the Haymarket's little studio space last Friday. For the number of regional houses prepared to tackle unapologetic Shakespeare - any play, that is, not on this year's school syllabus - is declining rapidly. Simon Usher's carefully anti-romantic, anti-chivalric production certainly does not play safe. The characters, male and female alike, wear Burberry over modern clothes, except when the shipwrecked Pericles is in the water. The play opens with microphones either side of the cleft sloping platform stage, emphasizing the public nature of the riddle that Antiochus and his daughter have set her suitors. As the light brightens we realize the shipwrecked Pericles is in the water, hand to hand in identical stylized gowns - culminating in what appears to be an organic wheelbarrow race. These opening scenes grab and keep the attention, thrilling in their starkness.

Pericles is a play of contrasts. The production's scrupulous avoidance of emotional embroidery in this pleasure adventure story of the ancient Levant is sometimes apt, sometimes mannered, sometimes infuriating. The pageantry of the journey to Pentapolis where Pericles is wandering stranger, wins the heart of the princess Thaisa, is stylized into rows of chairs and glum-looking knights monotonously droning their lines as they stare at us over clipped mugs.

Martin Hoyle

Sidewind

BATTERSEA ARTS CENTRE

The Irish Arts Festival in London enters its final lap with a powerful and promising play by Ray Brennan, a young writer with television experience. *Sidewind* purports to tell of the wives and children of the Birmingham Six 'through the bleak years of the 1970s'. The play's structural defect is that it lacks a firm focus, as if the author were uncertain how much of the wealth of material to select, and an incidental disappointment is that it ends only with Lord Denham's putting the black on the family's efforts to sue the police. It does remind us, however, of the extraordinary implications of his lordship's words that the expedient and suitable would seem to weigh more heavily than the mere pursuit of truth.

The play's first half is compact and taut, with some effortlessly and unself-consciously naturalistic writing. This is reflected in John Quinn's snappy production for Portrait Theatre. The domestic scene is so well played that the Birmingham Irishmen preparing to attend the funeral in Belfast of an IRA man who blew himself up planting a bomb at the Coventry telephone exchange. Sceptical, uneasy, hardly involved with the politics, they reluctantly decide to go for half-hearted personal reasons. The play assumes their innocence from the start; and we could do with more clarification of the author's convictions as well as the legal processes and political pressures that seemingly resulted in a media conspiracy to soft-pedal the case until recently.

Weekend song recitals in London

THE PLACE

It was a busy night for singers on Saturday. At Covent Garden the versatile American soprano Marisa Erving was giving a solo recital every bit as idiosyncratic as her appearances in opera here will have led audiences to expect. An apology was made at the beginning of the evening that the singer was suffering from an infection. But it was not the health of the voice that made the eyebrows rise so much as what she did with it - the extreme of volume, the sudden lurches of the vocal line, the delight in seizing unexpectedly upon some inoffensive little word and

Weekend song recitals in London

THE PLACE

David Murray

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ARTS GUIDE

OPERA AND BALLET

London
Royal Opera, Covent Garden: the long-awaited new production of Strauss's *Elektra* is by Gitta Friedrich, and is a particular triumph for Eva Martin in the title role and the cast. (80.91.92)
George Solti. Further performances of *Elektra*.
English National Opera, Coliseum: David Pountney's witty, sharp-edged production of Prokofiev's *The Gambler* is revived. Also in repertoire Pountney's polemical (and problematic) *Traviata* production.

Paris
Théâtre des Champs-Élysées. Boris de Noy's *Le Roi en l'air* in a new production by Vincent Teste. (72.93.97)
Opéra Comique. Mozart's *Don Giovanni* performed by the Orchestra d'Anvers conducted by Jean Jacques Kantorow (4260.440).
Paris Opera. Bejart and the Lussan Ballet bring *Autour du Ring* created by Bejart to Wagner's music, to the Palais Garnier (47.23.87).

Vienne
Vienna State Opera. *Eugen Onegin* by Tchaikovsky. *Andrea Chénier* by Gluck. *Die Zosterfische* by Mozart. *L'Idiot* by Alper by Rossini. Ballet: *La Sylphide* by Lojenskiold, choreography by Peter Schöndorff.
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Maastricht Fine Art Fair

The Art Fair at Maastricht, in Holland, which runs until next weekend, March 18, bills itself as 'The European Fine Art Fair', and certainly within a very short time it has established itself as a major event in the fine art calendar. Whatever its continental pretensions, it is evidently well-organised, well-set-up, well-run and can only grow bigger.

William Packer

FINANCIAL TIMES

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Tuesday March 13 1990

Storing up trade woe

IN RESPONSE to mounting pressure at home, the Bush Administration shows every sign of getting tough in its skirmishing with Japan over that country's large and persistent trade surplus with the US.

This is the message behind both the recent Bush/Kaifu summit and the current visit to Tokyo by Mr Robert Mosbacher, Commerce Secretary. Deadlines for action, some of them imposed by Congress, are looming thick and fast over the next three months. Unless President Bush can show results, he may have no choice but to impose sanctions under the US Trade Act.

This would destroy hopes of progress in the Uruguay Round of multilateral trade negotiations which remain the Administration's top trade priority for 1990. Although real change will come only as a result of macro-economic policy decisions in both countries, the US hopes to save face by persuading Japan to reform its retail laws that impede the opening of large stores. Congress is increasingly fixated on this as a sign of Tokyo's goodwill.

Japan should be wary of this muddled approach. Like the now-notorious agreement to increase foreign access to its semiconductor market of 1986, retail reform is a false solution. It would ultimately only inflame matters further by creating exaggerated expectations of improvement.

Macro-economic efforts have already reduced Japan's current account surplus to \$70bn last year from \$127bn of \$87bn. Short of introducing the kind of managed trade system that is now rapidly being unwound in eastern Europe, Mr Kaifu can do little to control the surplus with the US which remains stuck at \$70bn.

Bilateral imbalance

US critics blame the continuing bilateral imbalance on Japan's low imports of manufactured goods. These amounted to just 4 per cent of apparent consumption in 1986. Japan should structurally change so that, proportionately, it imports as much as other countries, they say.

Yet Europe has exploited Japan's removal of barriers over the past decade better

than the US, whose product mix is ill suited to the demanding Japanese market. In value terms, trade in cars between West Germany and Japan is now in rough balance. This alone shows that the Japanese market is no longer as impenetrable as some US critics think.

The residual barriers to imports that do remain are mostly cultural, rooted in consumer preference for local products and in the industrial tradition of maintaining long-term relations with suppliers. Mr Kaifu already has a policy of promoting imports. His Government cannot change national culture, however, by legislative fiat.

Competition rules

Particularly misguided is the emphasis on retail reform. France both restricts large store openings and has a trade deficit. There is no automatic connection with trade. Similarly Japan's labyrinthine distribution system operates against all new entrants to its markets, not just foreign ones. Using competition rules to attack it more aggressively would be economically beneficial because it would lead to lower prices but it would not necessarily raise imports.

More effective in dealing with the US complaint would be a full and effective liberalisation of public procurement. Japan should consider this carefully. Such a move could lead to a wide liberalisation which would be in Japan's own interest. Its highly-efficient firms would gain more business abroad than they lost at home.

In the short term, the only useful measures Mr Kaifu could take would be macro-economic ones designed to reduce Japan's global surplus. The need for such measures may grow as the weakness of the yen works through to its trade figures. If Mr Kaifu is feeling mischievous, he might offer to tax capital exports which are now running at some three times the level of payments surplus. This would raise the value of the yen at a stroke. The trade surplus would have to shrink but Mr Bush would have to look elsewhere to fund his twin deficits.

Regulating the financiers

EVERY STOCK market cycle invariably produces a crop of financial scandals. One cycle to another is the scale of the problem and the effectiveness of the regulatory response. By post-war standards the stock market recovery of the 1980s was exceptionally long, which goes some way towards explaining the number of high-profile financial scandals that now dog the regulatory authorities in those industrialised countries that have well-developed securities markets. Less easy to rationalise is the haphazard nature of the response.

At one extreme we have Drexel Burnham Lambert, promoter of the US junk bond market, which arguably owes its demise to a draconian fine of \$650m. Fear of being charged under the Racketeer Influenced and Corrupt Organisations Act (RICO), which was designed to fight organised crime, encouraged the firm to plead guilty to felony charges under the securities laws. It had secured smaller firm, Princeton-Newport, go into liquidation pending trial on RICO charges and was understandably anxious to avoid that fate. Yet by pleading guilty to felonies, Drexel opened itself to large continuing legal liabilities which made it impossible either to raise fresh capital or find a buyer for the firm.

At the other extreme is the British Government's response to the House of Fraser case. Here the Egyptian-born Fayeds brothers have been allowed to retain control of a large stores chain despite having made the \$615m acquisition after providing false information about their background and financial resources to government, shareholders and public. Mr Nicholas Ridley, Trade Secretary, declared that there was no public interest in disqualifying the Fayeds as directors, a decision that caused an outcry in parliament.

Scandal aberration

When looked at in a wider context, the response to the House of Fraser scandal appears to be an aberration. The readiness of the authorities to pursue directors of Guinness over the Distillers takeover and to bring charges over the Blue Arrow rights issue suggests that Britain is

moving further along the path mapped out by the US.

Among the less attractive features of that approach is the politicisation of securities offences: an anonymous Government Minister was widely quoted, when the takeover boom was causing unease before the last election, as saying that the sooner some leading City practitioners were dragged off in handcuffs the better for the Tory party.

White collar

It does no harm for the British Government to indicate that it is anxious to take white collar crime more seriously. Yet there are more just methods of deterrence than sending policemen to make arrests on the trading floor only to drop the charges some months later, as happened at Kidder Peabody in New York.

That said, however, the more general toughness of the US system is almost certainly a virtue against the present market background. For the globalisation and deregulation of financial markets has destroyed the ethos in which unaided self-regulation could provide an adequate basis on which to police markets. And in a climate marked by greed, the increasing pressure on profitability in London and Wall Street makes it all too tempting for firms and individuals to take short cuts.

The SEC's action against Drexel may indeed have been draconian. But after the excesses of the takeover boom it was amply justified *pour encourager les autres*.

In Britain, the new sanctions incorporated in the Financial Services Act and the Companies Act 1989 may well ensure a more consistent regulatory response to financial scandals in future.

What they cannot do is to procure consistent and sane judgments from the courts. The intractability of the subject matter makes trial by jury hazardous in the financial area. But that problem is common to all countries that take white collar crime seriously. It is not clear that alternatives to the jury system, such as expert assessors who do business in the same world as the accused, would provide a better outcome.

At noon today in a room at the Marriott Hotel in London's Mayfair Mr Maurice Saatchi, the chairman of Saatchi & Saatchi, will deliver his speech to what promises to be the stormiest annual general meeting in his career.

A year ago Mr Saatchi made a speech to another agm a few streets away in the more suburban setting of Clarendon. His speech marked a watershed in the fortunes of the company, the communications and consultancy group that he founded with his brother, Charles, 20 years ago.

The shareholders had arrived expecting to hear the customary Saatchi story of success in the international communications industry. Instead they were told Saatchi faced a fall in profits because of the decline of the US advertising market and the problems of its recently acquired management consultancies.

Since then Saatchi's fortunes have gone from bad to worse. In the year since its last agm Saatchi has announced an attributable loss and has been handed about as a takeover target. Its shares have halved in value. It has even had to quash rumours of liquidity crises.

More than 750 employees have left including five members of the main board. Last autumn Mr Maurice Saatchi relinquished his role as chief executive to Mr Robert Louis-Dreyfus, the French industrialist who has been appointed in a last attempt to save the company.

The shareholders at today's meeting will want to hear exactly how Louis-Dreyfus proposes to save Saatchi. They expect to be told how he plans to reduce the group's debts; if he has sold its management consultancies; and whether he will be able to hold on to all the communications companies. They will also want to know what role the Saatchi brothers will play in the future of the group.

So far the Saatchi story reads like the script from a soap opera. The stars are the brothers. There is Charles, with his spending spree in the Manhattan art galleries and Maurice, who changed the firm into financing his own spending spree in the international advertising industry.

The cast list includes everyone from Mr Martin Sorrell, who left Saatchi for WPP, which has just ousted his old employer as the world's biggest marketing company, to Mr Silvio Berlusconi, the Italian media magnate who began his career crooning Frank Sinatra songs in seaside resorts and now owns a stake in Saatchi; and even Mrs Margaret Thatcher whose Conservative Party was once the most famous client of Saatchi's London agency.

In the early episodes the brothers transformed their tiny London advertising agency into one of the world's most powerful communications companies thanks to the support of the stock market. As the soap continues, they lose the market's confidence by staging too many takeovers. Many shares and finally falling prey to the idea of buying Midland, one of Britain's biggest banks.

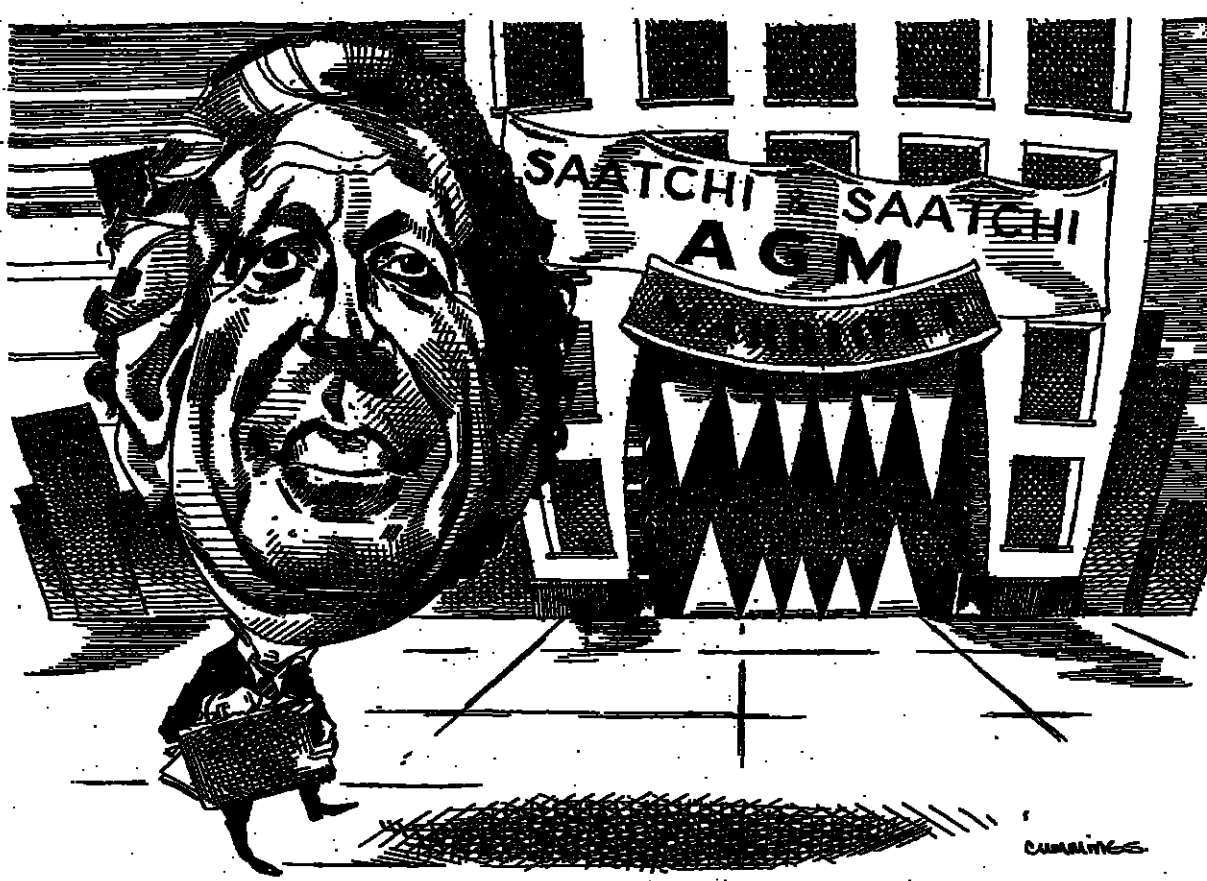
In the latest episode the company is crippled by the debts amassed to RBS. The Enron case is the Dreyfus who - as a member of one of Europe's wealthiest families and an occasional escort of Kim Basinger, the movie star - seems perfectly cast. He has also had a startlingly successful career at IMS, the market research company owned by Dun & Bradstreet.

The challenge facing him is formidable. Saatchi's pre-tax profits fell from \$116m to \$51m in the year to September 30, when the cost of restructuring pushed it into an attributable loss of \$28m.

This year the group is expected to make operating losses of \$28m. Pre-tax profits will tumble to \$45m from the \$240m interest payment on debts of \$250m. Earnings per share

Alice Rawsthorn reports on Saatchi's programme for reinvigorating its business

The soap's next episode



will be a paltry 0.3p after deducting \$18.2m in convertible preference dividends, \$3m in minorities and paying tax at 52 per cent.

There is also the "time-bomb" of a convertible preference issue which could cost Saatchi as much as \$21m. The first priority for Mr Louis-Dreyfus is to sell the consultancies.

Saatchi hoped to raise \$250m when it put them up for sale last summer. But it made the mistake of saying how poorly the consultancies were performing. This not only deterred potential purchasers, but infuriated the management who believed they were unfairly blamed for the problems of Saatchi's communications companies. Moreover, many of the managers are keen to buy their businesses back, preferably at bargain prices. "After a few years of Saatchi, the last thing we want is to be bundled off to another owner," said one of the US consultants.

Last November Saatchi came close to selling Gartner, its US computer consultancy, to Cap Gemini Societ, a French computer services company, for \$100m (\$90m). CGS was unwilling to proceed without the agreement of Gartner's management. In the following month Mr Gideon Gartner, who heads the consultancy, was interviewed by Business Week under the headline "Gideon Gartner wants to buy his baby back".

Given that the consultants hoped to buy back their businesses, it was in their interest to perform poorly thereby depressing the price. The consultants are expected to make operating profits of \$2m this year. One analyst estimated that they might

have made as much as \$20m.

The Louis-Dreyfus solution is to sell the all consultancies to their management, with Saatchi retaining a stake in some to facilitate the sale. Even if the managers can not raise the money immediately, they should at least have an incentive to improve their performance.

Saatchi expects to sell the consultancies for around \$100m. This is considerably less than the \$250m it had hoped to raise and even than the \$200m - including future deferred payments - it paid for them. But the group should at least raise some capital to reduce borrowings and will then be free to concentrate on communications.

Mr Louis-Dreyfus hopes to hold on to all the communications companies, which include the Rowland public relations network and the Siegel & Gale design consultancy, as well as the Saatchi and Backer Spielvogel Bates advertising networks.

Saatchi has already rejected two offers from Mr Carl Spielvogel, president of Bates, to acquire the agency. Mr Louis-Dreyfus is said to have told him to "stop sitting in the corporate soup." However, McAffrey & McCall, one of the smaller US agencies, is up for sale.

Last year the communications companies were performing poorly, partly because of the slowdown in the US and UK advertising markets, but also because costs had spiralled out of control. One problem was that its central controls over costs were far too weak. Another was that, after years of success, its agencies had become increasingly overpriced.

There is one - possibly apocryphal - story of a creative director from Saatchi's London agency ordering

caviar for the whole crew on a commercial shoot. When the caviar arrived, accompanied by a bill for \$75,000, he sent it back because the shop had sent the wrong type.

The cost problem has been resolved. The London agency alone lost 50 people in 1989 and has announced around 50 redundancies so far this year. The communications companies are expected to make operating profits of \$77m this year.

So far there is no sign of the companies being affected by the group's problems. Saatchi's flagship London agency won more new business than any other UK agency last year, according to Campaign. Saatchi also seems to have resolved its problems in New York. BSB, despite the loss of its \$70m Prudential account in the US, has also emerged unscathed.

The chief cause for concern is the UK advertising market, which has been hit by the slowdown in consumer spending and pressure on corporate profits. Saatchi has budgeted for no growth in the UK this year, despite its \$60m of new business because its existing clients have cut budgets.

But the crux of Saatchi's problems is its capital structure. "Under the present structure they will take one step forward only to take two steps back," said Mr Greg Ostroff, advertising analyst at Goldman Sachs in New York.

Saatchi has to bring down its borrowings by improving its financial systems if it is to avoid selling off one - or more - of the communications companies. There is lots of scope for improvement. Saatchi was famous for its strict financial controls in the days when Mr Martin Sorrell was finance director. Its systems have slipped ever

since he left. Most analysts suspect that with better tax planning, credit control and debt management Saatchi can make significant savings.

There is also scope for further cost cutting. The group is still burdened by heavy central costs. Its headquarters is in one of London's most opulent buildings where the walls are crammed with oil paintings by Howard Hodgkin and Victor Waddington from Mr Charles Saatchi's art collection.

The salary bill for the main board alone is more than \$3m a year, including \$625,000 each for the brothers. Then there are the extras - like the cars for the Saatchis and even the electricity bill for the Mayfair flat the group provides for Mr Louis-Dreyfus.

If Saatchi can cut costs Mr Neil Blackley, advertising analyst at James Capel, believes it could achieve central cashflow - on pre-tax profits of \$52m and earnings per share of 4.7p in the 1990/1991 financial year - and become cashflow positive thereafter.

The share price would then rise and the "time bomb" of the convertible shares would then become less threatening. Saatchi also has the option of buying back the shares in the market or of asking for shareholder approval to postpone the redemption date at a higher price.

If the worst comes to the worst - if debt is still high and the communications companies founder - Saatchi would have to sell off subsidiaries. A number of marketing services companies - including Interpublic of the US and Eurocom of France - have expressed interest in parts of the group. Alternatively Saatchi might bring in one of the Japanese advertising agencies, such as Dentsu or Hakuhodo, as a minority shareholder.

Saatchi also has to strengthen its central management. This process is likely to begin with the appointment of non-executive directors at today's agm. Mr Louis-Dreyfus is then expected to appoint new executive directors to the board.

His arrival has raised inevitable speculation about the future role of the brothers. Last week GRC Financial, one of the group's financial public relations consultancies, conducted a survey of analysts' attitudes to Saatchi. One of the first questions was: "What do you think of the composition of the board?" The stock market has been bubbling with rumours of everything from an institutional lobby for the Saatchis to take a pay cut, to power struggle between the brothers and their new chief executive.

The terms of Mr Louis-Dreyfus' contract suggest that he has *carte blanche* to run the company. There is even a clause enabling him to leave - with a month's notice and a lump sum of \$1m - if his powers are reduced. Saatchi announced his appointment on October 12 but he did not sign his contract until December 5. He is said to have delayed doing so until he had ensured he would be joining on his own terms.

Mr Louis-Dreyfus and Mr Scott are now the public face of Saatchi. They deal with the institutions and the analysts. Two weeks ago they summoned the heads of the communications companies to a special meeting in London. Neither of the brothers attended.

The Saatchis have not played an active role in the company for some time. "I have not met them. I have never even seen them. Sometimes I think they are a figment of my imagination," said the head of one of Saatchi's European agencies.

Yet Mr Louis-Dreyfus and Mr Scott insist there is no question of the Saatchis leaving. "We see the Saatchis as a major asset," said Mr Scott. "The last thing this company needs is the drama of big names disappearing. Saatchi has had quite enough drama already. What we need now is stability."

The price of old shares

Scotch Whisky is now available in the shops, or at least one shop. Keith Hollender, a former banker, has opened The Scotch Whisky Shop in the arcade of the Britannia Hotel in London's Grosvenor Square.

Although the word does not appear in my dictionary, it means more or less what it suggests. Hollender says that it arose out of a newspaper competition in the late 1970s and covers the collecting of old bonds and share certificates.

This is a bit of a cyclical business, which has never quite taken off. Hollender, dealers have tended to work from offices, though on the continent there are a few shops that deal in old shares and bonds along with old coins. Opening a shop specialising in certificates is a new venture.

The point is that some of the old bonds and shares were remarkably decorative. There is a Traynham's of Taschert for example, a Belgian company formed to construct the Taschert railway, which issued shares in 1914. These certificates are going for \$20.

Debutante bonds for the City of Moscow Gas Co, dated 1866, are being offered at \$35, and the 1927 7 per cent issue by the Republic of Estonia, repaid in 1928, at \$80. Closer to home there is the East London Water Works, whose shares, dated 1806, were printed on vellum and are now on sale for \$235.

The company had an unfortunate history: its pipes were invaded by eels. Towards the end of the market there is an original share of the American Express Company, signed by two of its founders, Henry Wells and William Fargo. The price is \$550.

Hollender says that he has a good site that will attract foreigners. He also argues that the introduction of Taurus by the International Stock Exchange, which will eliminate the traditional share certifi-

cate, will ensure that the market for the old stuff goes on climbing.

Off sweets

News item: "Stephen Ward, Cadbury's business development director, said at a briefing that the company was concerned about the possible impact of the greenhouse effect on the growth in chocolate consumption."

Second hand

Perhaps one should occasionally read the glossy magazines that come through the letterbox. Expression, the magazine for American Express Cardmembers, has an interview with Roland Smith, the chairman of British Aerospace. It begins: "Get your tanks off my lawn".

Some people will associate the phrase more with Prime Minister Harold Wilson talking to the trade union leader, Hugh Scanlon, several years before. And I think Wilson said it slightly more politely. It was "Take your tanks off my lawn".

Not Bushmen

US Congressman Richard Gephardt shares an unusual distinction with the High Tory columnist, George Will, and Archbishop Desmond Tutu. They all, according to Washington gossip, get under the skin of President George Bush.

Like the others, Gephardt can be irritating. Two years ago, he ran unsuccessfully for the Democratic presidential nomination on a populist/pro-

OBSERVER



"The mind boggles at Mrs Thatcher saying 'We are a back-bencher'."

tectionist platform. Last year, President Bush breached his normal bipartisan blandness with Congress by saying that he was annoyed with Gephardt over a vote on capital gains tax. He was unsure that his criticisms in a phone call to a Republican Congressman in a Capitol Hill press room were being heard by Journalists.

Gephardt's latest offence is to attack Bush for following a foreign policy that is "adrift, without vision, without imagination, and without a guiding light save opinion polls". He says that the President has failed to offer leadership over the changes in Eastern Europe and the Soviet Union. This has provoked a furious reaction from Republicans.

The point to note is that Gephardt has been the first to challenge Bush in such an outspoken way. He also wants retaliation against Japan over the trade imbalance and is protesting about what he sees as the unfairness of the present tax system.

Thus the inevitable Washington question is whether

Gephardt is preparing a second run for the White House. When he became House Majority leader last summer, he promised not to campaign for the White House in 1992 - a pledge he repeated over the weekend. Nevertheless, he has become the Republicans' favourite target.

Top Sevens

At least something is still booming in Hong Kong. Tickets for the colony's annual rugby sevens tournament at the end of this month have sold out, at HK\$200 apiece, weeks earlier than usual.

There is great debate about whether this is because the local rugby union (aided by George Stimpkin, its New Zealand-born coach who took Fiji to World Cup fame in 1987) has been sufficiently successful with a rugby promotion campaign to fill the stands with Hong Kong Chinese spectators instead of just bloated gremlins, as foreign devils are known.

Alternatively, it could be that the sevens (promoted by Cathay Pacific Airways and the Hongkong Bank) are becoming a major international rugby event, as opposed to a regional party with a few drinks thrown in.

This year, for the first time, there will not only be a side from the USSR - the Soviet Bears, currently in Australia - but also national teams from Wales (the first ever official country side from the UK) and West Germany.

The UK's Barbarians are also fielding a strong side which might challenge New Zealand and Australia, the traditional finalists, and bring Britain some rare credit in its last major colony.

It may not be quite like Murrayfield on Saturday but it should be worth watching.

Any offers?

Up for sale among previously unused car number plates today are 1 PM and MAG 1E.

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LES AMBASSADEURS

LETTERS

Stricter conditions needed for Third World aid

From Sir Colin Campbell

Sir, May I extend the debate on Third World aid, in the light of my personal experience, following Mr Karl Ziegler's excellent comments (Letters, March 6). He is absolutely right that much more, and not less, conditionality is required in providing assistance.

Member countries of the Organisation for Economic Co-operation and Development (OECD), which effectively finance most aid, should require the promotion and maintenance of freedom of the individual and the press. There is, at best, only very restricted personal liberty and freedom of speech in a large number of countries, not least in Africa where too often one-party systems stifle democracy.

The second requirement is that the many regulations which are in vogue in these countries which in practice serve primarily to

provide opportunities for politicians and senior civil servants to exercise patronage should be dismantled.

The best assistance for developing countries is equity investment. For this to be able to function to the countries' advantage they need to adopt a one-world philosophy where the ability of individuals in all countries to move around the world is progressively encouraged.

There should be a strong presumption against the desirability, among other things, of exchange controls or, if essential, not changes in the governments to be an absolute requirement, then they should instead recognise a financial market in blocked currency not, as is too often the case, that political favours can be obtained in exchange while Mr Average Man cannot.

Private investment com-

mitted with the dismantling of the plethora of parastatal organisations, whose operations have too often been marked by the combination of incompetence and corruption, will serve the Third World well as the countries which have taken that road are already finding.

There needs also to be a prescription against the spending of unreasonable sums on military hardware. If Costa Rica can survive without an army then so can many other countries.

It is high time the OECD countries, the World Bank and the International Monetary Fund were much more stringent about these issues, with aid being contingent on Third World governments behaving responsibly.

Further point for the OECD aid-giving countries to ponder is the fact that they have been

wholly hypocritical about assisting the developing world to maintain workable prices for a large range of their exportable commodities. Virtually every OECD country protects some areas of its own agriculture by paying its farmers higher prices than those at which the commodities concerned can be obtained from world markets.

Since for the goose should be sown for the gander and there should be a major move to induce the World Bank to act as an honest broker to set up workable commodity agreements in a much wider range of commodities than at present.

The main problem with commodity agreements is to split the quotas. The World Bank would be uniquely able to do this fairly.

Sir Colin Campbell, Edinburgh Castle, Edinburgh, Perthshire

Jobs: the role of manufacturing

From Mr John Wells

Sir, Mr W.R. Haines's argument (Letters, March 7) that the higher ratio of capital (both fixed and working) to output in manufacturing, compared with services, makes manufacturing more vulnerable to interest rate fluctuations is interesting and probably correct. It is also true that manufacturing plays a central role in UK trade - accounting, in 1989, for 81.3 per cent of visible exports (80.9 per cent of visible plus non-interest variable exports), while manufacturing accounts for by far the largest proportion of output in the internationally exposed or traded sector of the economy.

However, Mr Haines is quite wrong to suppose that services are more interest-intensive than manufacturing. The reverse is, in fact, most definitely, the case. This can be shown by examining the contributions of the two sectors to income and employment generation in the economy over the last decade.

Thus, in 1989 (the latest year for which data are available), manufacturing accounted for 23.7 per cent of total gross domestic product, but its share in total civilian employment was just 21.3 per cent. The services sector, by contrast, was responsible for 63 per cent of total GDP but accounted for 67.4 per cent of total employment.

Moreover, manufacturing's comparatively low capacity for employment creation per unit of increase in output (and, its inverse, the sector's relatively rapid rate of labour productivity growth) has been one of the principal factors responsible for the now well-established trend in the evolution of the employment structure: the decline in manufacturing employment, both absolute and relative, and the increase in service employment, both absolute and relative (these trends characterising in most developed economies, such as the UK, as

well as successful countries, such as Japan and West Germany).

The other factors responsible for manufacturing employment decline in the UK were sluggish output growth and declining net exports - though, incidentally, not changes in the pattern of domestic spending, since demand for manufactures in the UK appears to be at least as income-elastic as that for services.

A successful manufacturing sector, however, is characterised by rapid output growth and a buoyant world market share, does, never the less, have an absolutely vital contribution to make to employment creation. That contribution, however, lies in manufacturing's capacity to generate employment directly within the sector itself. Rather, manufacturing's role in employment terms is largely indirect - creating the material foundations upon which a rapid expansion of employment in the non-manufacturing sector of the economy can be sustained.

In particular, given that domestic demand for manufactures is so income-elastic, manufacturing's role must be to generate a sufficiently rapid growth of output as to satisfy the growth of domestic spending on manufactures - either directly or via exports to pay for the imported manufactures that need to replace them, as well as to be able to offset changes in the non-manufacturing trade balance. In both these ways, manufacturing has the task of securing dynamic external balance.

However, in the future, as in the past, it is to the services that we must look to take the lion's share of responsibility for employment creation.

John Wells, Faculty of Economics, University of Cambridge

Better government management

From Mr Richard Lane MP

Sir, Vernon Bogdanor's article ("The problem of making Whitehall accountable," March 6) is based on some fundamental misconceptions.

Next Steps does not change any constitutional arrangements. The fundamental principle of the accountability of ministers to parliament remains unchanged. Within departments, the system of accountability is strengthened by the further delegation of authority to senior managers. The responsible minister determines and publishes a framework document for each agency. It is within this framework that he or she delegates the management of day-to-day operations to the chief executive.

One of the prime objectives is to make government services more responsive and to

improve their quality. The open Next Steps approach helps the individual with a complaint get directly to the person who is immediately responsible and who can put things right quickly. In the first instance this will be the agency chief executive.

The right of individuals to make representations to their MP and through the MP to the minister is quite unaffected. As before the MP will be able to ask the Parliamentary Commissioner for the Environment to take up complaints of maladministration.

Next Steps is about better management in Government, within proper parliamentary accountability. The first executive agencies are starting to achieve this; more will follow.

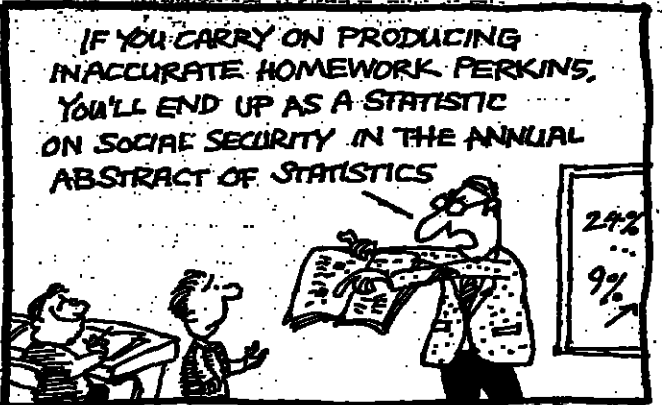
Richard Lane, Minister for the Civil Service, Horse Guards Road, SW1

Rising educational standards

From Mr James Murphy

Sir, In her rush to rubbish any other view of teachers to that gratuitously espoused by the Institute of Directors, the head of the policy unit, Mr Robinson (Letters, March 6) takes strong exception to the Education Department's statistic that only 11 per cent of pupils now leave school with no public examinations compared with four times that figure in 1970.

steadily over the last two decades. The details are these: In 1987-88, 24 per cent of boys secured 1-4 GCSE/O level grades A-C compared with 17 per cent in 1970-71. For girls the increase was even greater, with 28 per cent now achieving at that level compared with 15 per cent in 1970-71. Likewise for children gaining five or more passes at this level the increase for boys was



She is appalled that I, and presumably the department, should have drawn such an invalid comparison, insisting that only GCSEs at grade C and above be compared with O levels. She fails however to say whether on this measure, standards have increased or declined, electing instead to refer the reader to a set of statistics on social security claimants in the Annual Abstract of Statistics.

Educational statistics on the other hand reveal that standards have, in fact, increased

from 7 per cent to 10 per cent, whilst the increase for girls was from 9 per cent to 14 per cent.

Clearly not the best evidence, assuming evidence matters, to justify UK directors berating UK educators. Perhaps next time, before Mr Robinson and the IOD "sound off" about standards of research and scholarship, they might first check their sources.

James Murphy, Department of Educational Research, University of Lancaster

IT: a plea for partnership

From Mr G.S. Shingles

Sir, The Business Column ("The Business Column," February 19) highlights the benefits which could result from an early partnership between central government and its information technology suppliers.

More efficient, higher quality, better value-for-money IT

solutions would result for government users if the procurement process was properly managed. The UK IT industry has consistently given out this message. Is anyone listening?

G.S. Shingles, Managing Director, Digital Equipment, Reading, Berkshire

An 'unjustified attempt to stretch the Government's mandate'

From Mr W.J.A. Nicolle

Sir, The British Bankers' Association Tax Committee raises issues (Letters, March 6) of constitutional importance as well as commercial concern.

The Criminal Justice (International Co-operation) Bill now being rushed through the House of Commons is attempting to extend the rights of foreign governments to pursue in the UK evidence in respect of alleged criminal offences committed in their own countries. In the process constitutional protections are likely to be eroded with unforeseeable personal and commercial consequences.

The courts are to have no opportunity to question the absolute discretion of the Secretary of State in complying with a request for evidence from a foreign government. That discretion is therefore likely to be exercised without safeguards or guidelines.

The legislation is intended to

improve collaboration with other countries in the prosecution of criminal offences and to enable Britain to ratify the United Nations convention against illicit traffic in drugs. No reasonable citizen would do other than applaud these aims but the Government is attempting to stretch its legitimate mandate in a manner and to an extent which is wholly unjustified.

In a recent letter a Home Office minister openly acknowledges the possibility that the UK may be asked to assist other countries in investigations or proceedings which are not contrary to our criminal law. Fiscal matters are not the only areas in which this might arise. He states that "where there is a criminal offence in the country concerned, we might well wish to provide the assistance sought."

It is not difficult to think of totalitarian countries where charges of libelling the state or its leader might readily be brought. Is this the kind of "crime" for which international co-operation needs to be provided by the UK? We have a right to be told - and assured to the contrary.

The speed with which the Bill is being handled is remarkable. Started in the Lords, it was brought to the Commons only on February 15 and already has received its second reading and committee stage. No reason has been adduced for this haste.

Further, the legislation is to enable the UK to sign the Mutual Assistance Convention of 1957 and an additional protocol which has been open for signature since 1978. It is this protocol that would make fiscal offences "criminal" for the purposes of international exchange of information.

Accession to the protocol implies that the UK Govern-

ment is a long way, in more ways than one, from an exclusive villa in Fiesole in the hills over Florence to a long brown and white courtroom in the dusty, polluted town of Titova Mitrovica in Kosovo. But it is a distance which is going to have to be covered by a lot of people and a lot of governments as Europe takes its new shape.

In the former place, some of the European Universities Institute, it was Peter Wiles of the London School of Economics who eventually put the motion to a gathering of academics and journalists from eastern and western Europe. It was not exactly as he drafted it - a reference to the Spanish precedent fell through - but it summed up the tenor of the meeting well enough. It read, with the author's italics:

"We consider that some special form of 'associated' status with the European Community should be offered to each newly liberated country in eastern Europe immediately after it attains a sufficient degree of democratic stability. This should be without reference to its prosperity or to the predominance of a particular ownership form, since our aim is to use the prestige of association to confirm a political order similar to that of the EC member countries."

Yugoslavia, which cannot be lumped in with other nations emerging from the communist yoke, is not pressing for associated status now. Ante Markovic, the prime minister, was chewing the fat in Brussels last week and two days earlier, in Belgrade, he had been quite frank in a talk to visiting journalists. European integration, he said, was a fact, and Yugoslavia's destiny lay with Europe. But it could take "some years" to join the EC, not only for technical reasons but because his country had to meet the "political" requirements of membership.

He defined these, in general terms, as the establishment of political pluralism. This process is indeed under way in Yugoslavia, home now to as many political movements and neo-parties as any nation in eastern Europe and where the League of Communists is in probable terminal decline. But, as with Markovic's free market economic reforms, from which the political process is not separable, reaching nirvana will not be easy. In a country with as many inherent divisions as Yugoslavia, nothing is.

This is where the courtroom in Titova Mitrovica comes in. Last Friday was the 48th day, and the 26th witness, in the trial of Asim Vlais and 15 other defendants on charges of

FOREIGN AFFAIRS

The road to be trodden to Kosovo

Jurek Martin on how a trial of dissidents reflects Yugoslavia's nationalist problems as a whole

inciting the ethnic Albanian majority in Kosovo to insurrection, not against the state of Yugoslavia but against the ruling Serbian minority. This is not the place to go into the rights and wrongs of Serbian-Albanian rivalry, on which much can be said on both sides, nor to raise the spectre of Islam, which some Serbs claim to detect. But the Vlais trial is symbolic of Yugoslavia's problems in getting its house ready for full participation in Europe.

Vlais, it must be said, does not conform to the classic pattern of a freedom-loving dissident. An Albanian, he used to be Communist Party chief in Kosovo, a young protégé of Tito and once an intimate of Slobodan Milosevic, the current Serbian leader. Before Serbia, in effect, annexed Kosovo a year ago, he might have been

The problem that Ante Markovic has with Yugoslavia's most famous political trial is that it is not his to stop

one of the most unpopular men among Albanians in the nominally autonomous region. There was a falling out with Milosevic, Vlais lost his party job, experienced a political sea change and later was arrested and charged after a local miners' strike.

Bayram Taci was the 26th prosecution witness. Like any number before him, he recounted, saying his sworn statement had been extracted under duress. The six man tribunal, all Albanians, made no attempt to silence him. The chief judge patiently, and accurately, paraphrased his words

hobbling federal authority, has been rickety ever since its architect died.

The battle is now joined for a new construction, and, whichever way it is looked at, the current principal protagonists are Markovic and Milosevic. Last summer, after he had addressed 750,000 Serbs on the battlefield of Kosovo, the cradle of Serbian culture where, 600 years earlier, the Turks had triumphed, Milosevic was in the undisputed ascendancy. It is closer now.

I asked Markovic if he thought Milosevic had "gone too far" in reviving Serbian

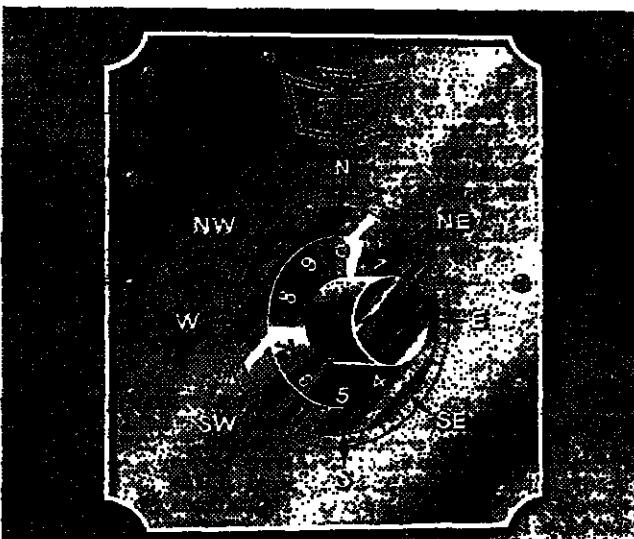
nationalism. "Why don't you ask him?" was the only, almost reply. Actually the prime minister does not need to talk to Milosevic at present. By proclaiming political pluralism and by having the only national economic reform plan in town, he must feel he is strengthening his own hand. Circumstantial evidence suggests he is probably right. Even in dirt-poor Kosovo, Markovic gets grudging respect from radical Albanian leaders like Vetron Surroi and Shkëmbi Malig, with whom he shares little politically, beyond a common belief in a pan-Yugoslav approach, and even less economically.

But if economic reform is Yugoslavia's best hope it may also be Markovic's Achilles heel. Nasty medicine was obviously necessary to combat hyperinflation. On January 1, the Yugoslav currency, the dinar, was made fully convertible, pegged at seven to the D-Mark; the central bank stopped printing money at will; a partial wage and price freeze has been in effect. The resulting numbers look good. Inflation has dropped from 64 per cent last December to 10 per cent this month and possibly minus next. Yugoslavia's debt problem has been reduced, partly by a \$2bn plus foreign exchange inflow this year. A new standby loan from the IMF has already been approved in principle.

However, the pipes are already squeaking. Unemployment, officially 11.6 per cent in December, could easily double; enterprises, big and small, no longer protected by a sure supply of unlimited credit and facing an overvalued dinar, may go bankrupt in droves. The commitment of Markovic's Government to reform may not be doubted, but its resolution in the face of these problems has yet to be tested. Milosevic may not have an alternative national plan but if public discontent with the brave new world of market economics rises he may not need one, and this in turn would provoke a hostile reaction from the other republics who so fear a Serbia rampant.

Vetron Surroi, a journalist and socialist who may or may not form his own political party, is capable of taking a philosophical view. Markovic, he says, "is doing the job Suarez did for Spain." In other words establishing the democratic condition necessary for full integration into Europe. But, to use Peter Wiles's criteria, the stability and the political order remain fragile. If Asim Vlais is found guilty and Kosovo goes up in flames, both will be tested even further.

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Wage offensive highlights new divisions

Japan's cosy industrial relationship is under threat reports Robert Thomson

SMILING representatives of Japan's railway unions performed the annual ritual of presenting management with their spring wage demand this year, a 9.6 per cent increase in front of television cameras for the benefit of a national audience.

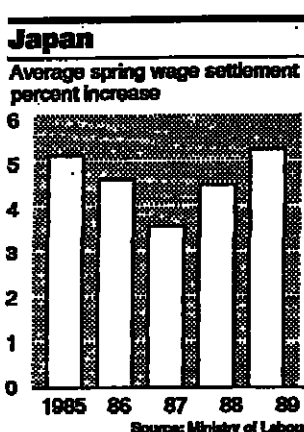
Both sides then sat down to do polite battle in the first round of the "spring offensive," the negotiations between union and management in the largest industries which set standards for wages throughout the country.

To the outsider the negotiations seem to be going through the motions. They are already aware of the figures on which they will agree. By the end of the month, the railway unions, after appropriate dissent, will accept an increase of some 6 per cent and know that, on April 4 or 5, they will make an announcement coinciding with similar agreements in the steel, machine tool and power industries.

But the cosy relationship between unions and management in Japan is beginning to come under threat from a stock price spiral that has created greater inequality among a workforce which had, until recently, thought of itself as travelling in the same low-middle class boat.

Mr Koichi Sato, labour policy manager at the Japan Union Confederation (JTUC), which has 7.5m members, says the increasing diversity of wage and perk packages offered to different types of workers is making an impact on relations between union and management.

"We may have similar goals in some areas but we have very different views on how and when to achieve these



goals," Mr Sato said. Professor Haruo Shimada, of Keio University's economics department, argues that the land price surge has undermined the image of a fair return for labour, and some workers think that "simple labour for ordinary remuneration is purposeless." He suggests that the "Japanese image of being middle class is also being eroded by the emergence of a new very rich class."

At the same time, Nikkeiren, the employers' federation, is in favour of cutting the annual spring rise, increasing the flexibility of different industries, and putting more emphasis on mid and end-year bonuses to reflect the performance of an industry during the year.

Last December, workers received an end-year bonus of around 8 per cent, and the JTUC complains that clerical workers received more than factory workers, and that factory workers in large companies did better than those working for small companies in unfashionable industries.

Mr Sato does not like this inequality: "Management

would rather pay these bonuses than give all workers a pay rise. Our top priority is high and stable wages. The bonus system penalises workers in smaller industries and companies, who get much lower bonuses. The differences are growing."

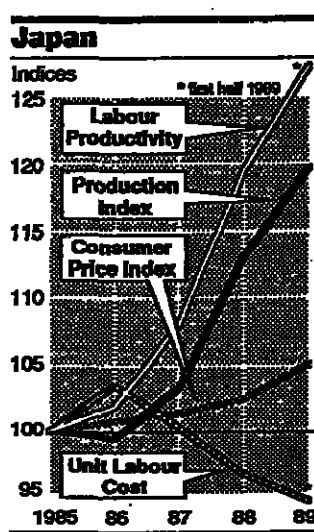
A sign of the challenges to come is a dispute among the labour branches of Toshiba, the computer and consumer goods maker. The big city branches are demanding a larger increase in wages for their members because they have higher property rental costs than Toshiba workers in other areas.

"Any worker who doesn't have land now can't afford to buy it, and those who do have land have become wealthy. This gap will make people more militant. They do feel that there is a gap and they are dissatisfied. This is something that can only be resolved by looking at the land tax system and other land laws," Mr Sato said.

Employers argue, along with the Bank of Japan, that the greatest danger facing Japan is inflation, and so wage rises must be kept to a minimum. Mr Takuji Yamahara, director of Nikkeiren's labour policy division, said consumer prices are likely to rise 2.5 per cent in the financial year to end March, and "this is not so stable."

Much of the increase is attributable to the introduction of a 3 per cent value-added tax last April, but Mr Yamahara says other factors, such as an increase in raw materials expenses and a labour shortage, have the potential to push inflation far higher.

"As you know, the unions have guidelines that they



should ask for 8 to 9 per cent. Last year, they asked for 6 per cent and got, on average, 5.17 per cent. The reason for this rise was because the economy was doing very well," he said.

The implication is that the economy is not doing as well this year, although the Economic Planning Agency expects GNP growth of at least 4 per cent, down on the 5 per cent expected for this year, but strong by most standards.

While workers in large companies received an average of 5.17 per cent last spring, those in companies of less than 300 employees were given 4.71 per cent. A Labour Ministry survey of 200 companies found that 50 gave part-time workers no increase last year, and the other 150 awarded an average rise of 6 per cent to part-timers, who comprise 12 per cent of the workforce.

Mr Yamahara said that, during bargaining, management and unions "argue if necessary

and co-operate if it is necessary," and that relations, generally, have "become better in recent years." Mr Sato, at JTUC, said that "simple confrontation" is a thing of the past, and "we are now moving to an era in which we pursue common goals."

Those comments suggest a confidence of interests, but issues such as shorter working hours and differing demands from different company unions have introduced new strains which could be particularly testing at a time of more sluggish economic growth.

Nikkeiren is encouraging a trend toward flexibility in salaries and in the full-time employment system, which Mr Yamahara said imposes restrictions on corporate performance. He argues that companies are reluctant to cut working hours because an extra day's holiday is "equivalent to an 0.4 per cent wage increase," and "wage increases and hour cuts should be negotiated at the same time."

Trade unions want a cut in working hours from the present annual average of 2,000 to 1,800 by 1993, but Mr Sato said that most unions will "study how their company and industry is performing" before pushing for improvements. Labour shortages are helping the case for workers in some labour-intensive industries.

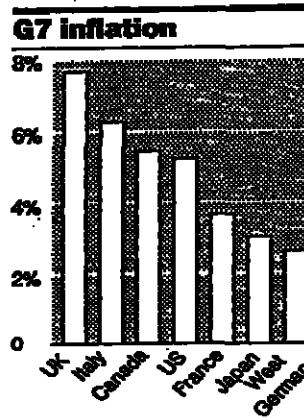
The ratio of jobs to seekers is now 1.32:1, while secondary school leavers had a choice of 3.62 unskilled jobs at the end of last year, according to the Labour Ministry. One side-effect is that larger companies, including Matsushita Electric, Toyota Motor and Toshiba, are knocking down shared dormitories and building new accommodation for workers.

Deep pockets and big spenders

The British consumer refuses to lie down. After more than eighteen months of a government-imposed squeeze on the economy, yesterday's 2.4 per cent jump in retail sales indicates that the strategy is flawed. Even if the February figure is dismissed as an aberration, sales in the December-February period are still 1.25 per cent up on the previous three months. And other indicators, such as the strength of M1, consumer credit and the January import figures reinforce the impression of an economy that is alive and kicking.

Part of the problem may be the limited percentage of the population which has a significant mortgage, although the recent rise has yet to work its way through the system. Pay settlements are still buoyant - the January average was 8.7 per cent - and there are thus plenty of people whose standard of living has risen despite the interest rate rises. It follows that there is little incentive for the Chancellor to push up base rates to 16 per cent, especially as any boost to the pound would be undermined by the effect on the Tories' opinion poll ratings.

Inflation, already well above OECD levels, has further to climb, as yesterday's output price figures demonstrated. So Mr Major seems likelier than ever to play Scrooge in the first televised Budget next week, while emphasising to the critical markets that fiscal rectitude will not be accompanied by monetary laxity. Santa Major will stay in the costume chest until next year.



But it is impossible to get any feel for the extent of the group's reliance on its phenomenally successful Japanese warrants business.

It is all very well to dismiss the profit breakdown of comparable US investment banks as relatively meaningless. But at least one can get some clue as to the increase in overheads, fee income and profits from capital transactions. As for the rest of the sector, Barings' figures suggest that the massive re-rating of the last six months is probably justified. However, its reluctance to say more than it has to is likely to confirm the market's suspicion about the low quality of merchant bank earnings.

TDG
 However resilient the British shopper may be, in the face of high interest rates, yesterday's 3 per cent drop in the share price of TDG, the road transport and storage company, was an apt reminder of the pressures at the medium-sized to smaller end of the corporate sector. On several scores, TDG's news of operating profits down 2 per cent in 1989, in spite of relatively strong volume gains, looks a bad omen. Not only did they contain painful evidence of a margin squeeze, but the spending cutbacks TDG is planning has implications for capital goods orders.

In the UK, instead of a normal three months of holiday pre-Christmas work, TDG only had three or four weeks of really intense activity, and since 1988, TDG's pricing has been under pressure, as customers have jibbed at rate increases. Nor was there much relief for TDG in its core retail operations in France and Holland, where price competition has been hotting up in the road distribution sector two years ahead of 1992. TDG's belt-tightening mea-

asures, centering on its 4,000 strong vehicle fleet, look a harsh indicator, too. With that number of lorries, and a 243m depreciation charge in 1989 against pre-tax profits of only 242m, TDG has plenty of scope for saving money by slowing down vehicle replacement. This is precisely what it is doing now, and one has to assume that the industry's smaller fry are doing similarly.

Japanese yen

The strength of the US dollar and the weakness of the Japanese yen continues to be rather puzzling. It may just be that it is the indecision over Japan's interest rate policy which is undermining the currency. Clearly, there is a more than usual amount of tension between the Bank of Japan and the Ministry of Finance. The former is more worried about asset price inflation whilst the latter seems concerned about the political ramifications of the ugly cracks beginning to emerge in the equity and real estate markets.

If the expected rise in the official discount rate, of say 75 basis points, does not halt the yen's slide then the picture could turn rather ugly. However, it is hard to argue that the yen is overvalued on a trade competitive basis and its continuing decline is only going to exacerbate commercial frictions with the US.

OMV

The renewed vigour of the oil market was highlighted yesterday by the price that OMV, the Austrian oil group, paid for a slice of North Sea assets. OMV paid around half as much again as Enterprise paid for a stake in the same field, and the cost per barrel of proven reserves works out at a princely \$5.50. However, the fact that Enterprise had exercised its pre-emption rights to prevent Repsol acquiring the stake, illustrates the difficulties for an outsider in getting hold of a quality asset like the Beryl field.

OMV is short of crude and had been searching for upstream interests for some time. It probably regards the heavy price as the inevitable cost of entry although it now needs to find more exploration acreage to get full benefit from the tax system. But the companies which will be most pleased with the deal are the British oil independents, since it may emphasise the value of their assets to stock markets as well as predators.

Japan viewed as world's most unfair trading nation

By William Duffell in Geneva

BUSINESSMEN still regard Japan as the world's most unfair trading nation, despite the efforts the Japanese have recently been making to open their domestic market to imports.

More surprisingly, Americans will be shocked to learn that their colleagues rank the US, champion of free trade, as the third dirtiest trader after South Korea.

The rankings are taken from the 1990 Business Confidence Survey conducted by the International Institute for Man-

agement Development (IMD) in Lausanne and the Geneva-based World Economic Forum (WEF), among more than 1,800 senior corporate executives in 23 OECD (Organisation for Economic Co-operation and Development) countries, 10 newly developed countries and Hungary.

France ranked fifth after Taiwan, was the only European country to fall into the "unfair trader" category. Brazil was placed sixth in this list. The country least impeached was Austria, fol-

lowed closely by Denmark and Norway. Disapproval of Japanese and US trading practices was more than matched by the businessmen's respect for these two countries' ability to turn innovations into competitive commercial products. Respondents rated Japan far ahead in this field with the US and West Germany second and third, followed by three "tigers" - the newly industrialised South Korea, Taiwan and Hong Kong.

Business leaders apparently fear that

the US in particular is sitting on its laurels. In the "smugness" stakes - countries deemed to be relaxing their efforts to stay competitive - they placed the US first before Switzerland and West Germany. Britain was seen as the fourth most self-satisfied.

The business confidence survey forms part of the IMD and WEF World Competitiveness Report to be published in June. Japan hopes Gatt ruling ends EC "discrimination," Page 7

OMV to buy N Sea assets for \$260m

By Steven Butler in London

OMV, the Austrian state oil company, yesterday started Britain's oil industry when it agreed to pay what was seen as an exceptionally high price for interests in two North Sea oil and gas fields.

OMV is to pay Mobil, the US oil company, at least \$260m for a 5 per cent share in the Beryl field, and Conoco \$90m for a 14.38 per cent interest in the Dunlin field.

The announcement of the deal caused the shares of Enterprise Oil, which has a 20 per cent stake in the Beryl field, to rise by 12p to close at 61p. In July 1988, Enterprise paid \$276m for 10 per cent of

the field, in a deal at the time that many regarded as expensive. Other UK independent oil company shares also rose yesterday.

Analysts estimated proven reserves purchased at \$2m barrels. With an average cost at about \$5.50 a barrel, it is one of the most expensive deals in recent history.

OMV's purchase is aimed at establishing itself as a significant player in the North Sea, where it currently has only minor exploration interests. The deals are subject to rights of first refusal by other field partners, which may purchase the assets at the same price

offered to OMV. "You have a lot of talk about time running out on the North Sea," said Mr Steve Housnell, director of exploration and production at OMV. "We obviously feel differently about it."

Mobil stressed that the sale did not represent any retreat from the North Sea. "OMV came to us out of the blue and made us an offer we couldn't refuse. We regard this as a one off," it said.

Mr Tony Durrant, at Shearson Lehman Hutton, who advised OMV said, "I would not deny that they have paid full value." He said that OMV would be able to offset tax lia-

bilities from approximately 15,000 barrels a day of production with oilroyalty. He also noted that a full price was required to prevent the field partners from exercising rights of first refusal.

Analysts questioned why OMV would need such a large stream of taxable income when it currently had virtually no UK exploration and said this could require the company to pay a high price for exploration acreage. One analyst estimated that OMV would have to spend up to \$80m in exploration in the next five years to justify the price paid.

Saatchi directors may take pay cuts

By Alice Rawsthorn in London

DIRECTORS of Saatchi & Saatchi, the communications group, are expected to announce in London today that they are taking voluntary pay cuts.

Saatchi has come under pressure to announce today that its share price has fallen sharply reflecting its financial problems.

A "ginger group" of investors - led by Mr Joseph Marcano, a French financial analyst - plans to criticise the management at today's annual meeting. Executive pay has become controversial in the UK after some large salary increases in the late 1980s. Mr John Gurn, chairman of British & Commonwealth Holdings, offered to reduce his salary after announcing a sharp fall in profits.

Saatchi's annual bill for main board salaries is more than \$3m (\$4.9m). This includes \$625,000 for each of the Saatchi brothers, Charles and Maurice, and \$500,000 for Mr Robert Louis-Dreyfus, who was appointed chief executive last October.

Three others are each paid \$345,000 a year. Saatchi plans to use today's meeting to present Mr Louis-Dreyfus' proposals to stabilise its financial position. The group has been struggling under the debt incurred by its acquisitions in the 1980s. Mr Louis-Dreyfus plans to reduce the debt, expected to reach \$280m by the year end, by selling Saatchi's consultancy companies as management buy-outs and improving working capital.

He has agreed prices for the consultancies with the managers. Saatchi should raise between \$20m - \$100m from the sales this year and will retain stakes in some consultancies.

It also expects to save \$20m in earn-outs, or deferred payments, on the original acquisitions from next year. Saatchi is also expected to announce the appointment of two non-executive directors today. Background, Page 18

German unity 'will increase' EC growth

By David Buchan in Brussels

GERMAN unity will increase overall economic growth in the European Community to 3.5 per cent next year and 4 per cent in 1992, the European Commission forecast last night.

Meanwhile, the Community's finance ministers yesterday nodded through proposals for about Ecu2bn (\$2.4m) in new aid for eastern Europe over the next three years but cut plans to spend more on other parts of the world and on internal EC policies.

Speaking after the finance ministers' meeting, Mr Henning Christophersen, Commissioner responsible for macro-economic affairs, said that Commission estimates indicated that German unity would raise EC growth by 0.5 per cent next year and a full percentage

point in 1992, above what it would otherwise have been. With West German companies redirecting exports to East Germany, other EC countries should see their exports increase in the pan-German market.

The plans to increase EC aid for eastern European aid from Ecu300m to Ecu500m this year, Ecu550m in 1991 and Ecu1bn in 1992, stirred no real controversy.

However all the EC states, with the exception of Spain, Portugal and Italy, objected to Commission proposals to increase spending on Latin America, the Mediterranean and Asia, and on internal EC policies - like environment and transport - by Ecu315m next year and Ecu500m in 1992. The Council of Ministers

eventually settled for an extra Ecu140m next year and Ecu280m in 1992, over objections of Spain which considered it too stingy, and the Netherlands which regarded it too generous.

The Organisation for Economic Co-operation and Development (OECD) has set up a special department to handle its growing links with the former Communist countries of eastern Europe that are adopting market-based economies, writes Peter Norman, Economics Correspondent.

The Paris-based organisation of the world's 24 leading industrial countries has asked the OECD for help with its economic policy. The OECD also sent a large mission to Poland to discuss how to help it move to a market-based system.

the OECD, would organise co-operation between the OECD and central and east European countries "engaged in fundamental reforms."

The centre would aim to develop a dialogue on economic and social policies by sending missions, receiving experts and organising conferences and seminars. It will call on the expertise of the OECD secretariat and member countries.

All east European countries, with the exception of Romania, have established links with the OECD. Czechoslovakia wishes to become an OECD member while Hungary has asked the OECD for help with its economic policy. The OECD also sent a large mission to Poland to discuss how to help it move to a market-based system.

Soviet fight for reforms

Continued from Page 1

link between a separate legislature and the executive.

But Mr Yuri Afanasyev, co-leader of the Inter-Regional Group of deputies with Mr Boris Yeltsin, condemned the haste of the reform plan.

There should be no act on the presidency without a new Union Treaty with all the republics, he said, with direct elections to the presidency, installation of a fully-fledged multi-party system, and abandonment by Mr Gorbachev of any position in the Communist

Party. Then, just as it looked as if he might persuade the wavering to join him, Mr Afanasyev rounded on the one great untouchable figure of Soviet mythology - Lenin.

To cries of dismay from the hall, he declared: "If our leader and founder laid the foundations of anything, it was the institutionalisation of the policy of mass violence and terror. He institutionalised the principle of lawlessness as a state policy."

WORLD WEATHER									
TODAY					TOMORROW				
City	Temp	Wind	Cloud	Humid	City	Temp	Wind	Cloud	Humid
Amsterdam	12	10	10	10	London	12	10	10	10
Brussels	12	10	10	10	Frankfurt	12	10	10	10
Luxembourg	12	10	10	10	Munich	12	10	10	10
Stuttgart	12	10	10	10	Vienna	12	10	10	10
Berlin	12	10	10	10	Cologne	12	10	10	10
Hamburg	12	10	10	10	Köln	12	10	10	10
Warsaw	12	10	10	10	Prague	12	10	10	10
Budapest	12	10	10	10	Belgrade	12	10	10	10
Skopje	12	10	10	10	Thessalonika	12	10	10	10
Madrid	12	10	10	10	Lisbon	12	10	10	10
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Tehran	12	10	10	10	New Delhi	12	10	10	10
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Chennai	12	10	10	10	Coimbatore	12	10	10	10
Bangalore	12	10	10	10	Hyderabad	12	10	10	10
Madras	12	10	10	10	Bombay	12	10	10	10
Delhi	12	10	10	10	Chennai	12	10	10	10
Hyderabad	12	10	10	10	Secunderabad	1			

INTERNATIONAL COMPANIES AND FINANCE

DSM doubles earnings despite weakening market

By David Brown in Amsterdam

DSM, the Dutch chemicals group which was partially privatised in a highly successful international launch last year, reported 1989 net profits more than doubled from F1 622m (\$327.4m) to F1 382m but warned that markets had weakened in the early part of this year.

Mr Adrianus Timmermans of DSM's managing board said operating results during the first quarter would slip to about F1 300m, from the F1 431m achieved in the strong first quarter of 1988, and would remain at roughly this level for the rest of this year.

This implies an operating result for 1990 of about F1 1.2bn. Many analysts expect the per share results to decline

this year, perhaps between 20-30 per cent, due to DSM's cyclical vulnerability in the base chemicals business.

The 1989 net profit figure, which was in line with expectations, included F1 345m in extraordinary income stemming from the sale of DSM's shareholding in DAF, the Dutch truck manufacturer, and the multi- and polyvinylchloride operations.

Operating results advanced 15 per cent to F1 382m. As previously announced, the group will pay a dividend of F16 per share. DSM is 33 per cent owned by the Dutch Government.

● Philips, the Dutch electronics group, yesterday announced a preliminary

agreement to buy Control Data's 49 per cent stake in Laser Magnetic Storage, a Philips' controlled joint venture with sales of "about" \$150m. The terms of the deal were not disclosed.

The Colorado Springs-based joint venture was formed by Philips and Control Data in 1986, and produces optical and tape mass memory dry mechanisms for use with computers.

● Wessanen, the Dutch foods group, reported 1989 net profit down 12 per cent from F1 92.6m (\$48.7m) to F1 81.3m, corresponding to earnings per share of F15.07, down F10.93. Sales advanced from F1 3.8bn to F1 4.2bn. This lacklustre performance was roughly in line with expectations.

VW sets rights issue at DM440

VOLKSWAGEN, the West German car maker, has priced its new shares to be issued in a previously announced one-for-ten rights issue at DM440 (\$258.6) a share, which would raise DM1.32bn.

VW also said the subscription period for the shares would be from March 28 to April 5 for owners of ordinary shares and until April 9 for owners of preference shares. VW shares slipped DM3.50 to DM558.50 yesterday.

VW announced the issue of 3m shares in February. The issue will raise VW's nominal capital by DM150m to DM1.65bn. The new shares will be entitled to the full 1990 dividend.

● Huhtamäki, the Finnish foods, pharmaceutical and packaging group, reported an improvement in profitability last year after turning its US confectionery operations back into the black following losses in 1988, writes Enrique Tessieri.

Although Huhtamäki reported a 66 per cent drop in profit before appropriations and taxes to FMI78m (\$44m) in 1989 from FMI211m the previous year, the 1989 figure was boosted by extraordinary income of FMI386m from asset sales.

Consolidated sales rose 24 per cent to FMI5.48bn from FMI4.44bn in 1988. Earnings per share rose to FMI7.25 from FMI7.15. The board proposes a 13 per cent increase in dividend to FMI2.60 a share.

● Outokumpu, the Finnish state-owned base metals group, said income before extraordinary items last year dropped to FMI11bn in 1989, from FMI1.2bn in 1988, writes Enrique Tessieri.

The company blamed inventory losses, which reached FMI69m last year, and compared with an inventory gain of FMI260m in 1988. Excluding inventory gains and losses, the group's result was FMI1.07bn in 1989 compared with FMI242m in 1988.

● Mediobanca, the Italian merchant bank, increased pre-tax profit from L162.9m (\$128.4m) to L275.7m in the six months to December 1989, Reuter reports.

The bank attributed the profit increase to L71.8m from ordinary operations and L14m for extraordinary items.

Eni chief prepares legal retaliation

By John Wyles in Rome

THE BOARD of Enimont, Italy's deeply troubled public-private chemicals joint venture, will begin preparing today for a special shareholders' meeting scheduled for April 30. The purpose of the meeting is to discuss the proposed 51 per cent of Enimont shares, is behaving as though Eni had no power to block his proposal for a capital increase of L10,250bn (\$3.14bn), based partly on merging Montedison's specialty chemicals companies, Himont and Ausimont, with Enimont.

Mr Gabriele Cagliari, president of Eni, which holds 40 per cent of Enimont, indicated in a television interview last night that he was preparing legal and other retaliation against Mr Raul Gardini's attempt to secure full managerial control of the joint venture.

He said the law courts offered "the only way" to deal with Mr Gardini's assault on the founding agreements which divided 80 per cent of Enimont between Eni and Mr Gardini's Montedison.

In the meantime, said Mr Cagliari, he would seek another board meeting to propose that Mr Lorenzo Nacci return to the post of Enimont president which he resigned two weeks ago, complaining that the divisions between the two main shareholders had made his job impossible. Since then, day to day management of Enimont has been

in the hand of Mr Sergio Cragnotti, Enimont's managing director and one of Mr Gardini's men.

In an impenetrable game of bluff, Mr Gardini, whose Montedison and its allies now control 51 per cent of Enimont shares, is behaving as though Eni had no power to block his proposal for a capital increase of L10,250bn (\$3.14bn), based partly on merging Montedison's specialty chemicals companies, Himont and Ausimont, with Enimont.

Mr Gardini managed to secure the calling of the special shareholders' assembly at last Thursday's Enimont board meeting when one of Eni's directors voted with the Montedison board members. He did so on the grounds that the Italian Civil Code automatically provides for such an assembly when requested by 20 per cent of the capital.

But the fact remains that without Eni's agreement Mr Gardini cannot muster the necessary 65 per cent majority in favour of the capital increase and of changes in Enimont's statutes which would assure him managerial autonomy. Mr Cagliari, who is obviously seeking to counter a Gar-

dini public relations offensive, repeated in an interview published by L'Espresso magazine yesterday that Eni would not allow Mr Gardini full control of Enimont and that the proposed capital increase was "oversized in relation to the industrial programme which Enimont could successfully pursue."

On Saturday, Mr Gardini took out double page spreads in all national newspapers to publish a long letter to Enimont shareholders explaining the industrial opportunities and logic behind his proposals.

One of the embarrassments of his current position is that he refused to put Himont and Ausimont into the joint venture during negotiations with Eni in the autumn of 1988.

His critics, of whom there are many in Eni, say that changed business conditions and falling profits, allied to high indebtedness of the Ferruzzi Group as a whole, explain Mr Gardini's change of mind.

In the first half of 1989, Himont's operating income fell to L187bn from L285bn in the same period of 1988 while Ausimont's operating income fell to L200bn. As a result, it is argued that the value of these and the

other businesses Mr Gardini is offering Enimont may be only around L3,000bn.

In his letter to shareholders, Mr Gardini says unexpectedly rapid changes in markets, technology and capital dictate a new strategy for Enimont.

This would be based on the synergic opportunities created by marrying Himont's expertise in plastic materials and Ausimont's in polymers and elastomers with Enimont's basic chemicals.

He implies that the joint venture should move out of low added value and low earning sectors such as fertilisers and PVC to create a group whose core business would be based on varieties of polymers.

This would become the world leader in these sectors with a turnover of \$5bn, on a par with Dow Chemical, BASF, Hoechst, Bayer and Du Pont.

Mr Gardini promises many "leading edge" activities in the development of new biodegradable and other plastic materials. His strategy foresees the creation of a group with 1990 sales of around L30,000bn, a gross operating margin of L3,400bn and investments of L2,500bn.

Irish Life outlines privatisation

By Patrick Cockburn

IRISH Life Assurance, the state-owned company with 40 per cent of the Irish life insurance market, is to be privatised according to a statement yesterday by the Irish Government.

Mr Albert Reynolds, the Minister for Finance, said the Irish Government intended to reduce its shareholding from 80 per cent to 34 per cent through public flotation but

will remain the largest single share holder.

Irish Life, which has reserves of L240m (\$356.8m) and manages L24m in funds, was formed in 1939 by amalgamating the life offices of five UK life insurers.

The bank currently has a field force of 500 representatives in Ireland and another 300 in the UK.

According to Mr David

Kingston, Irish Life's managing director, the company intends to provide "long term financial services from its Irish base. To achieve this ambition we will need access to further capital."

To safeguard against takeover the Irish Government will retain a "golden" or special share which will limit the size of individual private shareholdings after flotation.

UAP increases international issue portion

UNION des Assurances Paris (UAP), disappointed with the domestic results of its recent share issue, has decided to increase the international portion, AP-DJ reports.

The state-controlled insurance concern said current financial conditions in France were not "favourable," contributing to an under-subscription by 25 per cent so far for the French portion of the FF6.8bn (\$1.15bn) issue, the largest yet made on the Paris Bourse.

UAP placed a significant portion of the blame on the French banks who contracted to place the shares.

Credit du Nord recovers from 'state of emergency'

By George Graham in Paris

CREDIT DU NORD, the commercial banking subsidiary of France's Paribas group, nearly doubled its net profits last year to FF112m (\$19.4m), marking its return to solid profits after heavy losses in 1986 and 1987 and a more modest profit in 1988.

"The general situation has improved to the point where we can look beyond a state of emergency and start building tomorrow's bank," said Mr Bruno de Maulde, chairman.

He said Credit du Nord's operating ratios still fell short of those achieved by the big-

gest French banks, "but we have caught up some of our other less brilliant competitors."

Credit du Nord's objective remains a net profit of FF140m by 1992, which would imply an operating profit of FF14bn.

Mutual fund and electronic home banking were two sectors which performed well in 1989, Mr de Maulde said.

Lending activity had also developed strongly, with the bank's total outstanding credits rising by 14 per cent to FF169.5bn.

Mira Lanza suspended on Milan SE pending offer

By Haig Simonian in Milan

SHARES in Mira Lanza, the Italian detergents and specialty chemicals group majority-owned by Benckiser of West Germany, were suspended on the Milan stock exchange yesterday pending an offer for the minority stock later this week.

Terms of the proposals, which will be discussed at a Mira Lanza board meeting on Thursday, were not disclosed. The company's stock closed at L63.300 (\$54.25) on Friday.

Benckiser, which has grown rapidly via a string of acquisitions in Europe and, most recently, the US, in the past two years, bought a 54 per cent interest in Mira Lanza in early 1988. Since then, there has been steady speculation that it would launch a full bid, driving up Mira Lanza's share price.

Last September, Mr Peter Hart, Benckiser's chief executive, admitted that the com-

pany had raised its stake to around 76 per cent, but denied any bid plans were in the offing. At the time, Mr Hart said merely that Benckiser had taken advantage of undervalued equity prices to raise its stake.

● Net earnings at La Rinascente, the Italian department stores group controlled by one of the Agnelli family's holding companies, rose by L6.9m to L77m last year.

Group turnover in 1989, excluding value added tax, jumped by almost 25 per cent to L3,695bn thanks partly to the inclusion of majority-owned Sigro Distribuzione, based in Sicily.

Investments, which included the opening of seven new outlets, rose by L11m to L221m. The company plans to pay a dividend of L160 a share on its ordinary shares and L220 on its savings stock.

Pharmaceuticals help lift Procordia profits by 15%

By Robert Taylor in Stockholm

PROCORDIA, the Swedish holding company with interests mainly in consumer goods, services and pharmaceuticals, announced yesterday a 15 per cent rise in its profits (after financial items) for 1989 from SKr1.99bn (\$323m) to SKr2.28bn.

Group sales rose 12.9 per cent to SKr20.57bn from SKr18.22bn.

The board proposed lifting the dividend to SKr2.60 a share from SKr2.0 a share. The group said it would not give any forecast for this year until it publishes the prospectus for the proposed deal with the Volvo-controlled pharmaceutical company Pharmacia and Volvo's food division Provender in a few weeks time.

The best result in the group was in pharmaceuticals with an increase to SKr900m from SKr645m and a sales rise to SKr4.1bn compared with SKr3.5bn in 1988.

The consumer goods division lifted profits to SKr1.34bn from SKr1.11bn and sales to SKr9.35bn from SKr7.70bn. Profits rose impressively in its beer, tobacco and confectionery activities.

● Svenska Handelsbanken, one of Sweden's top three commercial bank groups, reported an 8 per cent rise in group operating profits to SKr 3.56bn for 1989, writes Jack Burton.

The board proposed a dividend of SKr4.10 per share, an increase of 21 per cent. Profits from mainstream banking operations improved by 8 per cent to SKr3.6bn.

Total income for the group also rose by 8 per cent to SKr7.9bn. Interest income climbed by 12 per cent to SKr 5.76bn, reflecting an increase in lending volume. Costs climbed by 9 per cent to SKr 1.9bn as the bank's international expansion continued.

All of these securities having been sold, this advertisement appears as a matter of record only.

March 1990

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Common Stock

BEA Associates, Inc. — Investment Advisor

2,000,000 Shares

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Oppenheimer & Co., Inc.

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Deutsche Bank Capital Markets Limited

Robert Fleming & Co. Limited

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Salomon Brothers International Limited

Swiss Bank Corporation

Yamaichi International (Europe) Limited

Investment Banking

Hyundai Securities Co., Ltd.

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INTERNATIONAL COMPANIES AND FINANCE

National Semi losses disappoint the market

By Louise Kehoe
in San Francisco

NATIONAL Semiconductor, the Silicon Valley chip manufacturer, disappointed analysts with higher than anticipated losses for the third quarter, but the group expects to return to profitability in the fourth quarter.

Net losses for the quarter ended February 25 were \$10.5m or 12 cents per share, compared with a net loss of \$4.6m or 4 cents in the year-ago period. Analysts had projected third-quarter losses of 2 cents to 5 cents per share.

Net earnings were boosted by one-time credits totalling \$11.5m. These included a \$4.6m credit due to lower than anticipated costs associated with closing a plant in Danbury, Connecticut, and a \$4.5m credit from selling an operation.

Revenues rose 6 per cent to \$294.3m from \$279.3m in the third quarter last year. National had indicated it expected a difficult third quarter, as its slowest selling period of the year. The company noted that its manufacturing operations were closed for two weeks during the Christmas holiday period.

"In addition, our performance was affected by continuing pricing pressure in certain product areas," said Mr Charles Spork, president and chief executive. Prices of electrically programmable read-only memory (EPROM) chips, widely used in personal computers, have fallen over the past year.

"During the quarter, we completed the closure of the Danbury facility, which was the final step in the cost reduction and restructuring program," said Mr Spork.

In the nine-month period the company suffered a net loss of \$39.7m or 36 cents per share on sales of \$1,338m, compared with a net loss of \$100.5m or \$1.04 on sales of \$1,238m.

Bolar fights to get out of the mire

Karen Zagor on the scandal that hit a successful generic drug maker

It reads like an old-fashioned tale of greed and corruption: government regulators took bribes from companies, approved products without checking the paperwork too carefully and gave some companies preference when approving products.

It all turned sour when a small company, which thought it was receiving biased treatment, hired a private detective. He sifted through rubbish bins for evidence and took his information to Washington, where Representative John Dingell of Michigan took over.

The findings of Representative Dingell's sub-committee have rocked the fledgling US generic drug industry and its watchdog agency, the Food and Drug Administration (FDA).

The generic drugs business in the US was small until 1985, when the law was changed to make approval procedures simpler for generic versions of drugs whose patents had expired. Previously, this ease of processing was available only for copies of drugs first approved before 1962.

Within four years, sales of generics increased from less than 10 per cent of the US market to between 20-30 per cent, to an annual figure of about \$5bn-7bn. "It was like putting a pot of gold in front of people," says Mr Reid Stuntz, a counsel for Dingell's Sub-committee on Oversight and Investigations.

"Most people were honest, but some weren't." The fall-out from Dingell's investigation led to the resignation of four FDA officials, three of whom were later charged with criminal offences, including Mr Charles Chang, formerly the FDA's supervisory chemist. Several generic drug manufacturers have closed shop and others are trying to close their operations.

Bolar is one of the biggest - and previously most successful - companies trying to pull itself out of the mire. Although the company has not been implicated in any bribery charges, Bolar is being investigated for misleading documents in FDA applications and substituting another company's

drug for its own in tests. Bolar's production and shipments of its own-name drugs are frozen while tests are conducted to ensure that its drugs are the equivalent of the name brands they replace.

The company has also laid off, temporarily at least, 117 of its 338 employees. Mr Robert Shulman, Bolar's chairman, who co-founded the company in 1980, has resigned, as has Mr James Rivers, the executive vice president who joined in 1972 and controlled research and development.

Mr Lawrence Rainfeld, Bolar's other co-founder who had been the secretary-treasurer before the scandal broke, took over last month as president and is trying to clean up the mess by co-operating with the FDA.

Mr Rainfeld has been a close friend of Mr Shulman since 1982, when they both worked as life guards on a New York City beach. He says he knew nothing of what has sent his company into a tailspin. The Justice Department and the FDA have pressed no charges against him.

"My obligations here were the day-to-day running of sales and investments. I had no direct or indirect contact with production and research and development," he says.

Mr Rainfeld's first task is to re-establish credibility with the FDA. He has already reached a settlement with the Securities and Exchange Commission,

which had charged Bolar with misleading shareholders. But the company still faces charges from the Department of Justice and class action suits from shareholders.

Then he will try to rebuild the company's customer base. There will be a problem with consumer acceptance and we will have to be patient, but Johnson & Johnson is back in business with Tylenol, and Perrier is back on the shelves."

Bolar's most pressing concern, according to some analysts, is to get the generic version of Dyazide, a blood pressure medicine sold by SmithKline Beecham, back on

the shelves. It is estimated that generic Dyazide is worth about \$70m a year in sales to Bolar. Bolar's version of Dyazide is being tested at a FDA-approved laboratory in San Francisco. However, Mr Rainfeld believes the company will survive, even if its Dyazide fails the tests.

According to Mr Rainfeld, Bolar had a healthy cash cushion from its glory days which should help it pay for the new testing and any litigation costs. He adds that the company is not considering filing for protection under Chapter 11 of the Federal bankruptcy code.

Mr David Saks, a drugs analyst at Wedbush Morgan, is less sanguine. He reckons Bolar may face further lawsuits and the company may be forced to protect itself through Chapter 11 to its own detriment. "Bolar may be able to

sneak by, but it's going to be difficult," says Mr Viren Mehta, a New York stock analyst at Mehta and Isley. There has been speculation about Chapter 11, but Bolar's change of stance and co-operation with the FDA should help.

The company has not always been so co-operative. In September, Bolar employees, with help from management, took out a full page ad in the New York Times saying: "We are outraged at US Representative Dingell and his sub-committee on oversight and investigations for creating a climate of fear and distrust within the entire generic pharmaceutical industry because of the fraudulent deeds of a few."

Mr Rainfeld says: "If I'd known then what I know now I would never have supported that ad. I didn't know there was a cancer growing."

Bolar is also under pressure from partners in two new, potentially lucrative joint ventures. KY Pharmaceuticals is suing the New York company, saying that Bolar's conduct will prejudice business. For similar reasons, Mylan Labs says it would like to buy Bolar's 50 per cent share in their joint venture to make a non-generic drug to help Parkinson's disease sufferers.

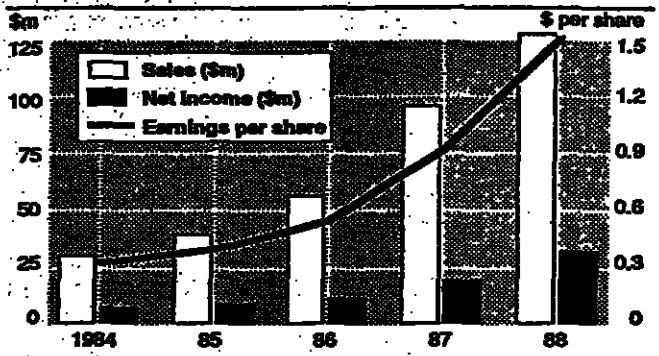
Mylan set the Dingell investigation in motion last year when it came forward with evidence of corruption at the FDA. "When we first got into it, we thought it was just a problem at the FDA and had no idea that so many companies were involved," a Mylan representative says.

Since the scandal became public, all generic drug makers have been hurt by the industry's tainted image. And the FDA, which was working with a limited budget and staff, has had further staff cuts.

The short-term beneficiaries are the big-name drugs, such as SmithKline, which has seen sales of Dyazide surge since the Bolar version was pulled from the market.

But ultimately, says Mr Mehta, "generics are an important part of healthcare and we expect them to come back."

Bolar Pharmaceutical



French group in friendly bid for Federal Pioneer

By Bernard Simon in Toronto

SCHNEIDER, the French industrial group, is to make a friendly C\$300m (US\$254m) offer for Federal Pioneer, Canada's biggest privately owned electrical company.

Schneider said yesterday it would offer C\$15 a share for Federal's outstanding common shares. The Canadian company's controlling shareholder, Enfield Corp, with a 33.3 per cent interest, has agreed to tender its shares.

The offer is subject to regulatory approvals, including some from the Canadian Government.

Schneider plans to finance the bid through a combination of company funds and private borrowing. It said FP would be integrated into its business through its Merlin-Gerin unit.

FP has several joint ventures and technology agreements with European companies, including a licensing pact signed last year with GEC Alsthom Transformers to

design and manufacture power transformers.

A large portion of its business is done outside Canada, especially in the US, Britain and Latin America.

FP earned C\$22.8m before extraordinary items last year, on revenues of C\$287m. The company was in the public eye last year after disclosing that its pension fund had bought a large block of shares in its parent company during a fierce battle for control of Enfield. FP took an extraordinary loss of C\$7m last year following losses suffered as a result.

Schneider expects 1989 attributable group net profit to rise to around FF850m (\$145m) from FF750m in 1988, Benter reports. Group turnover would be around FF945m, against FF810m in 1988.

The group said it had sufficient funds and credit lines to finance the acquisition and that it would not make any cash call on markets.

Rhône-Poulenc signs Rorer deal

By Alan Friedman in New York

RHÔNE-POULENC, the leading French chemicals concern that is to acquire 68 per cent of Rorer, the US drugs company, yesterday said it had signed a agreement calling for the start of a multi-stage takeover.

The total value of the deal is expected to be more than \$8bn. Rorer said the deal would lead to the creation of a new company - Rhône-Poulenc Rorer - which would have \$8bn worth of annual sales and will rank among the top 10 drug companies.

Rhône-Poulenc will control most of the board of the new company, including Mr Bob Carlin, who will stay on as chairman and chief executive.

The first step, to begin on Friday, will be a \$75 per share cash tender offer for half of the outstanding Rorer stock, or 21.6m shares. This part of the deal, to cost \$1.68bn, will give Rhône-Poulenc 50.1 per cent of Rorer.

The tender is subject to a change in Rorer's company statutes and to the tendering of

at least 32.4m of the outstanding 43.2m Rorer shares.

Rhône-Poulenc will finance the \$1.68bn tender part of the Rorer deal with the backing of a pool of banks - Société Générale, Barclays Bank, Chase Manhattan and Royal Bank of Canada.

The second stage of the takeover will bring Rhône-Poulenc's stake in Rorer up to 68 per cent. Rhône-Poulenc will transfer its worldwide human pharmaceuticals business (with \$1.9bn sales in 1989) to Rorer in exchange for the issue of 21m new Rorer shares and the assumption by Rorer of \$365m of Rhône-Poulenc debt.

Rorer will also pay \$30m to buy Rhône-Poulenc's existing US pharmaceutical assets.

Finally, Rhône-Poulenc will issue contingent value rights (CVRs) to Rorer shareholders, each of which will entitle Rorer shareholders to receive at the end of three years an amount by which a 98.26 target price equals the greater of

the average market value of Rorer stock or a \$50 floor price. This option may be renewed for a fourth year, bringing the target to \$105.12.

Rorer shareholders will thus end up with a cash value equivalent to \$39 per share (the \$75 tender for half of their shares) plus publicly quoted CVRs and shares in Rorer.

Les Mutuelles du Mans is increasing its stake in Canadian property and casualty insurance by linking up with L'Industrie-Alliance, Quebec's largest life and health insurance group, writes Robert Gibbons from Montreal.

Les Mutuelles already has control of L'Union Canadienne, a small general insurer, and has put it with L'Industrie-Alliance's general insurance subsidiary in a new holding company, Unidaval.

Les Mutuelles already has re-insurance interests in Canada and is a shareholder in Sodacran, the largest Canadian insurance broking and re-insurance group.

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Agent Bank



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Chemical Bank

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U.S. \$150,000,000

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Interest Rate 8.625% per annum

Interest Period 12th March 1990

Interest Amount per U.S. \$10,000 Note due 12th June 1990 U.S. \$442.50

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U.S. \$250,000,000

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of which U.S. \$125,000,000 is being

Secured as the Initial Tranche

Interest Rate 8.625% per annum

Interest Period 12th March 1990

Interest Amount per U.S. \$10,000 Note due 12th September 1990 U.S. \$442.50

Credit Suisse First Boston Limited

Agent Bank

PAN-HOLDING

SOCIÉTÉ ANONYME

LUXEMBOURG

At its meeting of March 8, 1990, the board of directors finalised the accounts for the financial year 1989.

The accounts show a net profit of USD 30,203,757, including a net realised gain on sales of investments of USD 25,222,919.

The unconsolidated net asset value as of December 31, 1989, amounted to USD 337,321,172, equivalent to USD \$48.49 for each of the 615,000 shares of USD 100 par value forming the capital. This value is to be compared with USD 454.83 as of December 31, 1988, that is an increase of 20.6% for the year 1989.

If one includes the dividend of USD 7.75, the increase is in 1989 22.3%.

The consolidated net asset value, as of December 31, 1989 amounted to USD 561.93 per share.

As of February 28, 1990, the unconsolidated net asset value amounted to USD 525.69 and the consolidated net asset value amounted to USD 538.82 per share.

The board decided to propose to the annual general meeting to be held on May 30, 1990, the distribution per share outstanding on June 29, 1990, of a dividend of USD 8.50 for the year 1989, against a dividend of USD 7.75 paid for the year 1988. The dividend of USD 8.50 is free of withholding tax in Luxembourg and would be payable as from July 2, 1990.

This announcement appears as a matter of record only



METSÄ-SERLA

Metsä-Serla Oy

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Co-Managers

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The Kyowa Bank, Ltd.

SBS International (Ireland) Limited

Participants

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Crédit Agricole

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The Sumitomo Bank, Limited

Handelsbank NatWest (Overseas) Limited

Agent Bank

Union Bank of Finland Ltd, London Branch

January, 1990



NOKIA

(Incorporated with limited liability in the Republic of Finland)

NOTICE OF ANNUAL GENERAL MEETING

Nokia is hereby giving to the shareholders of Nokia Corporation (the "Company") of the Annual General Meeting (AGM) to be held on Monday 2nd April, 1990 at 3.00 p.m. at The Helsinki Fair Centre, Congress Wing, Congress Hall C1, Ruuskaatolantie 3, Helsinki, Finland.

The following matters will be on the agenda for the meeting:

1. A joint proposal by the Supervisory Board and the Board of Directors to amend the Articles 4, 5, 6 and 12 of the Articles of Association and to delete the Article 4a. The main contents of the proposed amendments are the following:
 - The provision regarding the Supervisory Board is deleted.
 - The minimum number of the Board of Directors will be raised from five to seven and the maximum number from nine to ten.
 - The operative management will be the responsibility of the Executive Board, whose chairman and members will be appointed by the Board of Directors.
 - The Board of Directors will appoint the President.

2. The matters specified in Article 12 of the Articles of Association, as follows:
 - a) review of the annual accounts, comprising the Profit and Loss Account, the Balance Sheet, the Annual Report of the Board of Directors and the Consolidated Accounts;
 - b) review of the Auditors' Report;
 - c) review of the Supervisory Board's statement concerning these;
 - d) approval of the Profit and Loss Account, the Balance Sheet, the Group Profit and Loss Account and the Group Balance Sheet;
 - e) decision on any measures to which the profit or loss shown in the approved Balance Sheet or Group Balance Sheet may give rise;
 - f) decision on discharging the members of the Supervisory Board, the Board of Directors and the President from liability;
 - g) decision on the number of members to serve on the Board of Directors and the number of regular auditors;
 - h) decision on the remuneration to be paid to the members of the Board of Directors and to the auditors;
 - i) appointment of members of the Board of Directors; and
 - j) appointment of the auditors and the deputy auditors.

3. A request by a shareholder to amend the Articles of Association in such a manner that two members of the Board of Directors and their personal deputies be appointed by representatives of different personnel categories.

The accounts for the 1989 financial year and details of the proposal mentioned in paragraph 1 above, will be on display from March 28th, 1990 at the Company's Head Office at Eteläkatu 12, Helsinki, Finland, and the offices of Enkivä Securities, Scandinavian Enkivä Limited at 25 Finsbury Square, London EC2A 1DS. Copies of the accounts in Finnish, Swedish and English will be sent to shareholders upon request to the Registrar. Copies of these documents will also be available on request from Enkivä Securities. Copies of the full annual report will be available from Enkivä Securities from 28th March, 1990.

Registered shareholders who wish to exercise their voting rights at the AGM must give notice to the Company of their intention to attend not later than 28th March, 1990 at 4.00 p.m. Notice may be given to the Shareholders' Registrar in person at the Office of the Company at Eteläkatu 7 A, Helsinki, Finland, during office hours, or by telephone (358) 0 1807 390, or in writing to the Shareholders' Registrar, Nokia Corporation, P.O. Box 117, SF-00211, Helsinki, Finland. Written notice should arrive no later than 28th March, 1990.

Helsinki, March 1990

Supervisory Board of Nokia Corporation

INTERNATIONAL COMPANIES AND FINANCE

CCA in A\$487m bid for bottling group

By Our Financial Staff

COCA-COLA Amatil (CCA), the recently reorganised Australian quoted offshoot of the US soft drinks giant, yesterday moved further to consolidate its market position in the region by bidding A\$487m (US\$369.7m) for the Adelaide-based C-C Bottlers (CCB).

CCA - directors of which indicated their willingness to accept the offer - is the sole Coca-Cola franchisee for South Australia, Tasmania, the Australian Capital Territory and for parts of New South Wales, Victoria and the Northern Territory.

It also has joint ownership with CCA of Oasis Industries, a Coca-Cola franchisee in New Zealand, as well as interests in a US Coke bottler, other soft drink companies, a brewery and a restaurant chain.

The deal would give CCA a virtual monopoly of the New Zealand as well as Australian market for Coca-Cola.

For soft drinks as a whole, it will increase its Australian market share to 35 per cent from 29 per cent.

The offer is one CCA share plus A\$13.25 cash for every five CCB shares.

Mr Michael Astley, CCB Bottlers chairman, said this amounted to a premium of about a third over market

value for its shares, which closed at A\$3.75 ahead of the news.

CCA is 59.5 per cent owned by its US parent. It emerged in its present form last year when Amatil, the former affiliate of the UK's BAT Industries, spun off its cigarette side, called W.D. and H.O. Wills and controlled by BAT.

Mr Dean Willis, CCA chairman, said the planned unification of the Coke franchises in Australia and New Zealand "will offer operational and merchandising benefits" and strengthen the CCA balance sheet.

● Australian National Industries (ANI), the engineering group recently acquired by Mr Kerry Packer, reported sharp improvements in profits and revenues, writes Chris Sherwell in Sydney.

For the seven months to January it showed after-tax earnings of A\$57.7m (US\$43.8m), up 43.2 per cent.

Revenues were A\$1.3bn, up 25 per cent. ANI is maintaining its interim fully franked dividend at 5.3 cents a share.

The improvements follow a plunge into the red for the year to June, when the group wrote off A\$200m arising from its exposure to the collapsed Spectley group.

Ashok Leyland steps up a gear

Gita Piramal looks at an Indian commercial vehicle manufacturer

INDIA'S Ashok Leyland, regarded until recently as a conservative manufacturer of commercial vehicles and diesel engines, is acquiring a more high-octane image.

The company, which ranks second only to Telco, India's biggest commercial vehicle manufacturer, is planning to pump in Rs10bn (\$593m) over the next five years to upgrade its sprawling plants at Ennore and Hosur (in Tamil Nadu), Bhandara (Maharashtra) and Alwar (Rajasthan).

Much of the fresh investment required is likely to come from the Hinduja group which acquired management control of Ashok after a fierce takeover battle in November 1987.

"We are very keen to invest in India and given the scarcity of internal resources, foreign investments can play an important role," said Mr S. P. Hinduja, the head of a transnational trading house which has interests in steel and non-ferrous metals, fertilisers, crude oil and petroleum products.

The investment plans come on the heels of Ashok's improved financial performance. At Rs6.7bn, sales for 1989 were up by 27 per cent and profits before tax reached Rs260m, up 21 per cent.

It has been increasing its market share, but the better financial performance is due to a combination of factors. The Indian commercial vehicle industry skidded through most of the 1980s with demand alternating between recession and slow recovery. Today demand is stronger - particularly for Ashok's range of medium and heavy commercial vehicles. A strategy of offering as many as 29 basic models with the option of further adaptation to individual customer requirements is paying off.

To maintain momentum, additions are also being made to an impressive garage of special application vehicles. Last year three prototypes of vehicles so far imported into India were developed: a fire crash tender for airports, air-conditioned tourist coaches cushioned with air-suspension and vehicles suited to the oil sector's needs.

As various state transport undertakings (STUs) replace their ageing bus fleets, this market segment is also looking up. Ashok already plays a notable role in the Indian public transport system, enjoying an overall market share of 60 per cent and a share of 80 per cent in metropolitan STUs.

This percentage may grow further once Ashok's switch to indigenous production of the double-deck chassis is completed. Initial difficulties with such chassis supplied to the Bombay STU "have since been resolved and the buses are running satisfactorily," said Mr R.J. Shahane, Ashok managing director.

Ashok has gained from technical assistance by Italy's Iveco, a Fiat subsidiary and Europe's second largest manufacturer of commercial vehicles and diesel engines.

Iveco came into the picture in November 1987 when the Hinduja group invited it to join in acquiring Land Rover Leyland International Holdings, a London-based company which controlled 39 per cent of Ashok and which was previously owned by the UK's Rover Group.

New export markets are also being explored to offset a slowdown in purchases from Sri Lanka, Bangladesh and Mauritius. A substantial increase in exports to Dubai and the emergence of Tanzania as a new market have meant that export earnings, which had plunged to Rs145m recovered last year to Rs222m.

Iveco has expressed interest in sourcing automotive components from India for its international operations. According to Mr. Shahane: "We have

made some samples according to Iveco's drawings, which have been approved. We are hoping that this will result in substantial new business for both Ashok Leyland and Ennore Foundries, an associate company."

And if the Soviets approve the fitting of Ashok's diesel engine to their Paz buses - a decision is expected by May - Ashok will embark on business worth an annual Rs300m.

Mr Hinduja pointed out the difficulties in export growth. "Quite a few Indian industrial products have inherent competitive advantages in the international market. In order to globalise these sectors, however, the Indian Government should permit technology imports and if such technology can only come with investments and management control, these should be freely allowed," he argued.

In the meantime Ashok shares have responded to the new corporate momentum. Hovering at about Rs35 before the takeover, they have moved up steadily to approach the Rs100 mark.

Foreign bankers in Tokyo surprised at 24% rise in lending

By Ian Rodger in Tokyo

FOREIGN BANKS, even very large ones like Citicorp of the US or Barclays of the UK, have never been able to cut much of a figure in Japan. Their combined market share has rarely exceeded 3 per cent and has been declining steadily for several years.

So reports in Tokyo last week of a sudden surge in foreign bank lending came as something of a surprise.

According to these reports, since confirmed by the Bank of Japan, the 82 foreign banks operating in Japan scored a combined 24 per cent rise in their lending in February from the previous month. Moreover, the actual amount of the increase, at ¥1,050bn (\$7.2bn), was more than twice the ¥503.8bn made that month by the 13 big Japanese "city" or commercial banks.

Foreign bankers in Tokyo were quick to point out that the trend was unlikely to endure. The main factor was that the Bank of Japan, which is worried about the rise in property prices, has been leaning on the city banks in recent months to curtail their housing loan activities. With their March year-ends at hand, the city banks suddenly reined in their lending so that their balance sheets would show no growth from their interim reports.

However, ever responsive to their customers, the city banks suggested they visit a friendly foreign bank. "The Japanese banks are actually offering us business," said one British banker. In some cases, the Japanese bank even guarantees the loans, making them very profitable for the foreign bank. Will this windfall continue? Not likely, according to foreign bankers. They note that most of the loans are booked for one to three months only, suggesting that the Japanese banks expect to be able to take back the business pretty quickly once the new financial year gets under way.

Is the Bank of Japan concerned about this bypassing of its guidance? "I am not aware of any attempt at guidance of the foreign banks," Mr Ralph Ziegler, branch manager of Union Bank of Switzerland and chairman of the Association of Foreign Bankers in Japan, said yesterday.

A central bank official said marginal changes in foreign bank lending tended to be large and short-lived, so there was no need for immediate action.

Some foreign bankers suspect that the central bank is secretly pleased. It has been concerned that the perennial weakness of the foreign banks in the Japanese market could become an international trade issue, and recently eased access for them to its discount facilities.

The latest lending surge, coming as it has just as the foreign banks are about to prepare their year-end accounts, may even mean that the long-declining market share trend will be reversed this year.

Gulf Resources in dispute over shareholding

By Terry Hall in Wellington

A CASE before the New Zealand High Court this week, which could see the forfeiture of NZ\$56m (US\$32.98m) of shares by Gulf Resources and Chemicals of the US, will provide an important test of securities legislation put in place during the last year.

The shareholding in dispute represents 70.4 per cent of the capital of City Realities, a property company. It is held by Zelas Enterprises, a NZ\$100 shelf company set up by two Christchurch residents.

The Securities Commission argues that Zelas has been a front for the US company, which is now set to take control of City Realities by injecting NZ\$248m-worth of property into the group in return for the shares. This would see the Zelas shareholding diluted to 27.05 per cent.

The commission wants the court to rule that Gulf Resources failed last October properly to disclose itself as the beneficial owner of the shares as required by the Securities Amendment Act 1988. It also wants a ruling that the City Realities shares should be forfeited.

In court yesterday Gulf Resources counsel sought an urgent hearing in the case as Zelas was due to pay Tower Corporation, an investment institution, about NZ\$37m as final payment for the shares on March 23. He said Zelas was relying on gaining funding to pay Tower by placing its City Realities shares on international markets. With the continuing uncertainty this would be impossible, he said.

C&W set to lift stake in Far East group

By John Elliott in Hong Kong

CABLE AND Wireless of the UK is to increase its controlling stake in Hongkong Telecommunications by arranging for a subsidiary to purchase half of a 6.8 per cent stake in the company held by a Hong Kong resident not previously known as The Financial Securities Incorporated.

This will raise C&W's overall stake to 58.6 per cent from the 56.2 per cent to which it would have fallen with the expected early completion of a deal under which a 20 per cent stake is being sold to the Hong Kong offshoot of the Peking-controlled China International Trust and Investment Corporation (Citic).

C&W said yesterday that there would be no further public offerings or widespread institutional placing of shares in the "foreseeable future." It had given Citic a specific assurance there would be no such deals for the next 12 months.

This appears to mark at least a temporary halt in C&W's share disposals, which started with a public share flotation at the end of 1988.

The deal with Citic, which C&W expects to finalise within the next 14 days, will provide it with about HK\$10bn (US\$1.28bn) needed for other investment. It is also expected to strengthen the potential in China of both C&W and Hongkong Telecom. C&W said yesterday that agreement in principle had been reached with the Hong Kong Government on the 3.4 per cent purchase which will cost it HK\$1.7bn.

DBS profits rise 25.1%

DEVELOPMENT Bank of Singapore 1989 results show group net profits by 25.1 per cent at S\$250.2m (US\$193.8m), better reports from Singapore.

Earnings per share rose to 58 cents from 46 cents. The total regular dividend is being held

at 16 cents a share gross. DBS is making a one-for-10 bonus issue. These shares will not qualify for the latest dividend but the bank said barring unforeseen circumstances it would be able to maintain its payout rate on the enlarged capital.

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March 13, 1990 London

By: Citibank, N.A. (Citi Dept.), Agent Bank

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12th March, 1990

UK COMPANY NEWS

Interest rate squeeze on UK volumes and margins offset by overseas performance
European benefits boost Vita to £48m

By John Thornhill

BRITISH VITA, the Manchester-based polymer, fibre and foam group, lifted pre-tax profits by 29 per cent to £48.5m in 1989 as it continued to benefit from an uplift in European activities.

Turnover rose 30 per cent to £589.51m (£452.65m) although almost a third of this increase came from acquisitions.

Mr Bob McGee, chairman, said some of the group's UK markets were currently being affected by high interest rates, but Vita's presence in strong European economies offered it continuing opportunities for improvement. About 60 per cent of Vita's business now derived from continental Europe.

Mr Rod Sellers, Vita's finance director, said the businesses in the northern European countries had provided the core of the profits growth.

During the year, Vita spent \$20m on capital expenditure, about twice as much as in the previous year. "We have to keep the competitive edge and it's right to invest in new plant," Mr Sellers said.

Gearing stood at 21 per cent at the year end. The group said this low level of debt gave it



From left to right: Rod Sellers, finance director, Bob McGee, chairman and chief executive and Duncan Lawton, deputy chairman: scope for further acquisitions

scope for further acquisitive expansion although this was likely to be in the form of small "bolt-on" acquisitions rather than major takeover deals.

In September, Vita took a 32 per cent stake in Sparco, a US polymer company, and

although it did not contribute to these results it was said to be moving "in the right direction."

The final dividend is 4.5p to lift the total to 8.5p (8.5p), an increase of 35 per cent. Earnings per share grew by 30 per cent to 26p (20p). The company

is also making a 1-for-2 scrip issue.

Mr Sellers is to become chief executive this July although he will continue as finance director. Mr McGee, who has been chief executive for the past 15 years, will continue as executive chairman.

COMMENT

This was another encouraging performance from Vita slightly ahead of what most analysts were forecasting, but the ominous noises the company emitted about the state of some of its UK markets scared some and resulted in the shares slipping 4p to 278p. There is little doubt that trade is stiffening in the UK and that sales volumes and profit margins are being squeezed. In spite of the group's strong overseas presence, the UK still accounts for about 35 per cent of business and this will heavily dampen this year's prospects. The good news is that market share and margins are still there to be chased on the Continent and this should help push Vita ahead, lifting pre-tax profits to about the £52m mark. The resulting prospective multiple of about 10 is probably a fair evaluation of the outlook in the short term as the shares are likely to look dull in the coming months. But further out, the shares may pick up speed as the growing European operations and US investment are seen to feed through more strongly.

Lowe bucks UK ad sector trend with 30% increase to £20.2m

By Andrew Hill

LOWE GROUP yesterday demonstrated it had escaped the general malaise in the UK advertising industry when it announced a 30 per cent increase in pre-tax profits to £20.2m last year, compared with £15.6m in 1988.

Lowe, formerly Lowe Howard-Spink & Bell, earns much of its income outside the UK, which is experiencing a downturn in business.

Turnover was up from £404.27m to £524.07m. Earnings rose to 45.05p (33.02p) per share, and a final dividend of 9.3p is proposed to make 14p (12p) for the year.

Mr Frank Lowe, chairman, said yesterday that Lowe was not heavily exposed to consumer or retail business, which have suffered recently. The group's two clients in those sectors, Vauxhall, the motor manufacturer, and the Tesco supermarket chain - were both continuing to spend heavily on advertising, he added.

"As far as we are concerned,

we look forward to a very promising 1990 - the figures I have in front of me look good."

Mr Lowe said he believed stringent financial controls had strengthened the company against recession.

"We don't take people's forecasts on trust and then find out they were wrong," he said. Last year Lowe sold control of its Lowe Bell Communications public relations subsidiary to a management buy-out team led by Mr Tim Bell, former deputy chairman of the group. The sale realised an extraordinary profit of £2.69m for Lowe, after taking into account the acquisition of a 24.5 per cent stake in Chime Communications.

Mr Lowe said the cash on the balance sheet would enable the company to grow through small acquisitions, if necessary. He said the group wanted to expand further in Continental Europe, moving into Switzerland and Portugal as well as strengthening its operations in France and the Netherlands.

COMMENT

Lowe's results were bound to shine yesterday. At the same time, Yellowhammer, another agency, was warning of a dramatic fall in 1989-90 profits, following injudicious expansion overseas, and the Advertising Association was forecasting a 3 per cent decline in UK advertising revenue this year in real terms. But the sheen on Lowe's figures is genuine, not just relatively glossy. The group's geographical spread - including Lowe Marschalk, the New York agency brought into the fold last year - should insure it against sluggishness at home, and it has plenty of cash to expand cautiously in Continental Europe. Income from existing clients, says Lowe, should run ahead of inflation in Europe and the US this year. Analysts are looking for at least £22m before tax, which would put the shares - up 5p at 393p yesterday - on an unjustly low prospective p/e of less than 8.

Yellowhammer warns of losses

By Andrew Hill

YELLOWHAMMER, once regarded as one of the UK's most stable advertising and marketing agencies, warned yesterday it was likely to report a loss of £2.8m before tax in the year to March 31.

The group, which made £2.7m before tax in 1988-89, has been hit by high interest rates and problems at European subsidiaries set up in the last 18 months. Its new UK agency, Generator Marketing, has also performed poorly.

As recently as last summer, analysts were forecasting profits of some £2.8m for the group in 1989-90. But interest charges alone have risen to nearly £1m during the year, compared with £232,000 in 1988-89, and rationalisation - including the cost of 40 redundancies out of about 700,000, which has been taken into account in the profit warning.

Mr Jon Summerill, Yellowhammer's chairman, said yesterday: "We ran before we could walk in Europe, we invested too much money and

we didn't control the destiny of, in effect, 17 businesses over a relatively short period."

Mr Summerill said the group was no longer exposed financially in Spain. Yellowhammer will maintain links with the Madrid office it opened last year, and will try to cut costs at its Paris branch.

"The problem in France was that we allowed expenditure to run riot compared with income: that's painfully obvious from the figures," said Mr Summerill. The problems first emerged in December, when Yellowhammer announced it had lost £150,000 in the first half of the year, against a profit of £311,000 in the equivalent period. However, Mr Summerill said the group's last clients, which include Fiat, Barclays, and the Government, were all spending more than in the previous year. He added that the group had won £2.5m of new fee income since the beginning of February.

"A couple of potential clients have expressed a desire to

know what the position is, but it certainly hasn't prevented them from moving us onto the shortlist for campaigns," said the chairman.

As part of its reaction to the problems, Yellowhammer has sold two companies involved in corporate video recording and artists' representation, as well as surplus property and other assets. It closed its financial advertising subsidiary in November at an extraordinary cost of £192,000.

The group said yesterday that recent discussions with its bankers had been positive and it was confident that it had the necessary support to meet working capital requirements for 1990-91, when directors expect the group to move back into profit. A WGBS Group, the advertising, media and marketing company, is to change its name to Aegis Group, following a restructuring last year, which included the purchase of Carat International, the European media buying and planning company.

Hartwell holds off Jameel bid

By John Thornhill

HARTWELL, the Oxford-based motor group, has escaped the clutches of Jameel, although probably only until 1992.

The Saudi Arabian Jameel yesterday received acceptance for only 43.3 per cent of Hartwell's ordinary shares at the final close of its hostile £172.4m offer, and let it lapse.

However, Jameel has already declared its offer for Hartwell's convertible preference shares unconditional and on conversion of these shares in 1992 it will gain control of over 47 per cent of Hartwell's ordinary shares. And given that under Takeover Code rules it can buy 2 per cent of Hartwell's shares in the market each year Jameel will almost certainly be able to raise its stake to above the 50 per cent level.

Nevertheless, Mr Peter Huggins, Hartwell's chairman, said he was delighted by yesterday's outcome. "We really are

over the moon that we have won this battle and it is victory for the shareholders and the staff. We feel we have done the right thing in beating off this cheap attempt to get the company."

"We are quite happy to go on independently but you cannot ignore someone with 40 per cent of the company. We will do the right thing for our company and we will not be bulldozed into doing the wrong thing."

Mr Rupert Carlington, chairman of Oakhill through which the Jameel offer was made, said the company was reviewing its position. "But I think we should all sit down and start talking," he said.

Mr Huggins sounded as though he would be quite amenable to this idea. "I am not shutting the door in anybody's face," he said.

Hartwell's shares slid 7p yesterday to close at 149p.

Claythite stake

Claythite, the investment and property group, has paid £525,000 for a 70 per cent stake in Magnapower Group, which specialises in thermochromic liquid crystal technology for temperature measurement and display.

The remaining 30 per cent of Magnapower will be held by the existing management, who will continue to run the company.

Claythite has also been granted an option to acquire a further 10 per cent of the company.

Pembridge makes first disposal since DRG buy

By Vanessa Houlder

PEMBRIDGE INVESTMENTS yesterday announced its first disposal since it won control of DRG, the paper and packaging company, in a bitterly fought £697m takeover battle last November.

Pembridge has made an agreement in principle to sell Papeterie de la Couronne and Etablissements Deforge to funds advised by LBO France, the Paris-based specialist in buy-out financing. The sum involved would not be disclosed said Mr Martin Franklin, a director of Pembridge and the son of Mr Roland Franklin, the former Keyser Ullmann director who masterminded the bid.

Mr Franklin said that the sale programme was on course and he denied that

bidders were failing to meet asking prices. Pembridge was not under pressure from its interest payment commitments to sell businesses, he said.

Pembridge would make an announcement in due course on its strategy to improve the packaging division, which it is keeping as its core business, he said.

Papeterie de la Couronne is Europe's largest envelope manufacturer, with about 40 per cent of the French market and 6 per cent of the European market and sales of FF900m (£96.8m) in 1989.

The acquisition is being made by White Knight I and White Knight II, which are advised by LBO France.

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- During 1989 much progress was made in restructuring the Group. The sale of Square Grip for £59 million in January 1989 enabled us to invest strongly in our core businesses of transport, storage, distribution and plant hire. The full benefits will only accrue in the coming years.
- Profits of the UK storage and distribution companies moved well ahead but UK transport operations faced difficult conditions, particularly in the second half year, and a few companies turned in very poor results which have affected the outcome for the year.
- The plant hire companies increased profits, despite the cut back in housebuilding and slow release of expenditure on roads.
- Profits of Group subsidiaries in France and Holland held up well. A regional transport company was acquired in France, and a majority interest taken in a Portuguese transport undertaking.
- The North American interests generally flourished, and there was a significant improvement in profits from Australia.
- In total, turnover of the continuing businesses for the year was £572.7 million (1988 £489.0 million). Group profit before tax was £41.5 million (1988 £47.1 million).
- A final dividend of 6.5p per share, making a total for the year of 9.5p (1988 9.5p) is recommended, payable on 11 May 1990.
- In the current year, United Kingdom profits are ahead of the previous year but conditions in overseas markets are more difficult and profits there are not matching those of last year.

TDG
TRANSPORT DEVELOPMENT GROUP PLC

Copies of the Annual Report will be available from
The Secretary, Transport Development Group Plc,
Windsor House, 50 Victoria Street, London SW1H 0NR from 2nd April.

Anglo to sell three arms to pay debt from Coalite buy

By Jane Fuller

ANGLO UNITED, the solid fuel fuel group, is selling three more businesses as part of its programme to pay off the debt taken on to buy Coalite.

Up for sale are Charrington-Brown, the liquid fuel distributor, and Freedom Lubricants, for which offers are invited by April 17.

Coalite Oilco, with interests in oil and gas exploration and production, is also for sale, with a deadline of April 30.

Mr David McClellan, Anglo's chairman and chief executive, said the group had always planned to dispose of the oil and gas interests, but had now also taken a comprehensive look at liquid fuel distribution.

An important reason for deciding to get out was that

the oil companies dictated the buying price.

Anglo's highly leveraged £478m takeover of Coalite last July involved £200m short-term debt.

Mr McClellan said £135m had already been repaid and the sale of the three businesses should help complete the repayment this summer, well ahead of schedule.

This would leave about £230m of core debt.

The group then plans to reduce that through further sales of peripheral businesses and property.

By the end of this year he hoped Anglo would be down to its core, solid fuel distribution, and manufacture, chemicals, docks, the Falklands Islands Company and property.

Marylebone Estates rises to over £4m

By Jane Fuller

MARYLEBONE ESTATES increased pre-tax profits from £3.51m to £4.04m in the year to December 31.

Mr Leonard Phillips, chairman of this US-listed property investor and dealer, said it was Marylebone's intention to continue to develop rental income of the group and, in this respect, it had recently concluded the letting of a property in St Johns Street, London, at an annual rent of £286,000.

Mr Phillips expects to report further progress over the coming year. After tax of £1.33m (£1.23m), earnings per share emerged at 5.44p (4.79p) basic, and 6.38p (4.67p) fully diluted. The proposed final dividend is 1.5p making a maintained total of 3p.

M&G Invest controls 15.7% of Lowndes Queensway

By Maggie Urry

M&G INVESTMENT Management announced yesterday that it controlled 15.7 per cent of the votes in Lowndes Queensway following the loss-making furniture and carpet retailer's latest rights issue.

As a result of sub-underwriting the £35m rights issue, which was taken up by only 13.9 per cent of shareholders, funds managed or advised by M&G hold 74.8m shares, 10.9 per cent of the voting shares.

However, M&G will also decide how the votes are cast on a further 33.3m shares, 4.8 per cent of the voting capital, which are held by Charterhouse Bank, the lead bank to the company.

This arrangement was made as part of the £70m refinancing fixed in January.

Charterhouse revealed last week that it held 11.8 per cent of Lowndes Queensway's shares as a result of the rights issue.

After transferring some of its votes to M&G it will be left with 7 per cent of the votes.

Aristocracy aids Brit Kidney

By Niall Tait

THE ARISTOCRACY has ridden to the aid of the British Kidney Patients Association Investment Trust, one of the smallest if most worthy funds in the investment trust sector.

Late yesterday afternoon, the Northumberland Trust - established under the will and codicil of The Most Noble Henry George, Seventh Duke of Northumberland, who died in 1918 - announced that it would make a cash offer for the quoted fund.

The offer is pitched at 105 per cent of BKEAIT's formula asset value. In this case, the difference between formula asset value will probably be small, and shareholders - if they accept the offer - will probably exit at a small premium to the value of the

underlying net assets.

The Northumberland Trust's aim, however, is to retain both the listing and BKEAIT's investment status. To the extent that acceptances top 61 per cent of the equity, these shares will be placed out.

Management of the trust will also change, switching to the fund management department of Northumberland, and the new investment policy will be angled towards long-term capital growth. Only about 50 per cent of the initial portfolio will be held in the UK. The dividend yield will also fall, and is expected to be about 2.5 per cent.

The trust will be renamed "Hotspur Investments". If the offer goes unconditional, a special dividend of 10p per share

will be declared in respect of the current financial year.

The trust, whose assets are worth slightly less than £2m, was set up in late 1982, but given a seven-year life. It was, therefore, due to be wound up before the end of April.

Clydesdale Bank PLC**HOUSE MORTGAGE RATE**

Clydesdale Bank PLC announces that its House Mortgage Rate is being increased to 15.5% per annum. For new loans the rate will apply from 13th March 1990 and for existing loans the rate will be effective from 1st April 1990.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Alliance Trust	25	Apr 30	22.25	35	31
Aspac (BSR)	2.30p	June 8	2.55	3.05	3.05
British Vita	4.8p	May 7	3.7	6.6	6.5
Bullers	1.5	May 18	1.5	2	2
Cornwall Parker	1.5	Apr 27	1.5	2	2
Easee	2.25	May 11	1.85p	3.4	2.95p
High Point	2.25	Apr 18	2.25	3.4	2.95p
Hobsons Pashley	7.7	May 11	7.7	10.1	10
Libbehall	2.4p	Jun 1	1.6p	3.6p	2.3p
Low & Boner	5.85	May 11	4.8	8.25	7
Lowe Group	9.5p	May 11	8	14	12
M&I	1.4	May 5	1.2	2.6	2.5
Marylebone Est	1.5	May 5	1.75	3	3
Parsons Foods	1.7p	May 15	1.2	3.1	2.5p
Rhone W&G	1.5p	May 21	1.2	2.5	2
Transport Dev	6.5	May 11	6.5	9.5	9.5
USDC Inv Trust	2.65	May 3	2.5	3.85	3.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$SUSQUOTED stock. \$THRD market. \$FR 15 months.

UK COMPANY NEWS

A shot in the arm — or in the dark?

David Owen looks at the future health of B&C in the light of its recent disposals

CAN BRITISH & Commonwealth Holdings rebound? On the face of it, this would rank as one of the most astonishing corporate comebacks of the past few years. And yet, recent developments appear to have made the group's survival in recognisable form less unlikely.

First, last week's £140m disposal of Garmore, the investment management group, together with B&C's stake in London & Strathclyde Trust, provides a significant shot in the arm. It should slash more than £20m from the company's hefty interest bill.

At about 50 times earnings, more than seven times book value and better than 2 per cent of funds under management, the price attained was towards the upper end of expectations — even if £12m of the total disappeared into the pockets of Garmore's option-rich management.

The effect on the balance sheet also promises to be highly salutary. Indeed, the transaction shows a below-the-line profit over book of £115m, according to the embattled Mr John Gunn.

In addition — however involuntary the sale — it did not force the group to pull out of a key sector of its operations. In the fund management area, it retains both US-based Oppenheimer, acquired in the 1987 takeover of Mercantile House, and Stock Group of the UK.

With the recent purchase of Chase Manhattan's London-based private client stockbroking business, Stock Group's funds under management have swelled to almost £4bn. "We are still majoring in fund man-

agement," Mr Gunn said last week. "Oppenheimer is far more profitable and larger than Garmore."

Sir Peter Thompson's public show of confidence in accepting the elevation to chairman would be a further positive sign. Sir Peter has garnered respect for the unique management philosophy behind his stewardship of B&C into the private sector and its transformation into a consistently profitable company.

He is no great friend of the City, however, being among the most prominent critics of some time-honoured practices, particularly those relating to new listings. Possibly for this reason, B&C is believed to be looking for a new non-executive director with close ties to the Square Mile.

The trouble is, without a more up-to-date picture of B&C's current debt structure and operational performance, all of this ostensibly good news remains under a shadow.

But the group is in the "closed" period ahead of the presentation on April 26 of its full-year accounts. This may explain why the shares rose only a penny on Friday and a further 1p to 189p on Monday, versus a 56p peak in the summer of 1987.

Even at this level, what is more, the price remains vulnerable to the slightest hint of further setbacks. "I would love to go in front of a microphone and shout — but I can't," said Mr Gunn, in recognition of the debilitating effect of this predicament.

"There is so much uncertainty that I don't think any-



Sir Peter Thompson — his appointment has the effect of bolstering confidence

body would be surprised by anything," according to Mr Graeme Moyle, a Kleinwort Benson analyst.

By way of illustration, April 23 saw the start of the hearing of the Quadrex court case in which B&C is claiming damages for the US securities firm's alleged breach of contract.

Quadrex failed in February 1988 to complete an agreement for the £200m sale to it of MW Marshall, the world's second-largest money-broker, and William Street, a US government securities broker. This stranded B&C with businesses it did not want.

At the operating level, concern is focused on the performance of Atlantic Computers, the leasing group bought in July 1988 in a much-criticised move, for £407m. Atlantic has

been squeezed of late by the aggressive pricing of IBM's leading subsidiary. The unit contributed \$6.7m of profits in the six months to June 30.

There are also worries about the extent of possible provisions for the group's exposure to local authority swaps. Laing & Cruckshank, which recently downgraded its pre-tax profit estimate for the year to 1990m, fears that these provisions could reach £15m.

Clearly, gearing is such — with net debt at about £700m at the time of the interim last September and interest rates at their current high levels — that the effect of too many surprises and shortfalls could still be calamitous. Thus, it is to the debt numbers that most analysts' eyes will turn in April.

They will be looking for hard evidence that B&C is furnishing itself with sufficient margin for error to be able to make interest and debt repayments without resorting to the forced sale of further large and profitable chunks of its business.

In addition to interest, the group must find \$22m in both December 1989 and December 1991 to redeem preference shares issued to the Cayzer family's Caledonia Investments in part-payment for the bulk of its remaining 31.3 per cent stake in B&C. It is thought that the group's management would be comfortable with the balance sheet position if another £200m of asset sales could be secured in the coming months.

Its task next month will be to convince an increasingly sceptical City that its calculations are well-founded.

Surge in interest receipts helps Perkins Foods grow to £9.8m

By Clay Harris, Consumer Industries Editor

PERKINS FOODS, the mushrooms, fresh produce and frozen food supplier which makes more than 90 per cent of its sales in Continental Europe, lifted pre-tax profits to £9.8m in 1989.

The profits were more than three times the £2.8m reported for the 15 months to December 31 1988, and were helped by a surge in net interest receipts to £1.37m (£195,000).

Fruit and vegetables accounted for 57 per cent of profits, mushrooms for 21 per cent, frozen food for 12 per cent, and financial items for the rest. Perkins maximises its cash balances in the UK to capitalise on high interest rates.

Turnover jumped to £113.9m (£83.75m). On earnings per share of 8.4p (5.5p), or 7.9p (5.5p) fully diluted, the recommended final dividend of 1.7p raises the total to 3.1p (2.5p).

An extraordinary loss of £371,000 reflected the disposal of John Perkins Meat Packers, the original business, to man-



Howard Phillips: chief executive of Perkins Foods

agement and the consequences of a fire at a subsidiary.

After two years of expansion in the Netherlands, Perkins made its first acquisition in West Germany at the year-end with the purchase of Peppino's Pizzas, a frozen foods supplier

which claims 5 per cent of the German pizza market.

Perkins plans to move from the Unlisted Securities Market to a full listing this year.

COMMENT

Perkins is where Harlewood Foods and Albert Heijn were, say, five years ago. Because it has a market capitalisation of just over £100m, relatively modest acquisitions can still make a disproportionate impact. Perkins, whose chief executive Howard Phillips ran Ross Young's under both Imperial Group and Hanson, clearly has another advantage in its clear geographical and operational focus. It also fuels organic growth through encouragement of inter-company trading. As a result, it is well down the road towards becoming more than the sum of its parts. Assuming pre-tax profits of £17m in 1990, taking a realistic view of likely earnings, the prospective fully diluted multiple is 11.5.

Bullers' £175,000 tops forecast

BULLERS TURNED in pre-tax profits of £175,000 for 1989, compared with not less than £100,000 forecast in mid-January when making a rights issue.

Mr Allan Jones, the new chairman, said as well as management changes, the group was reorganised into three divisions: giftware (Britannia Collection); art foundries; and

decorative accessories. The acquisitions of Tallix and Glenmond have been completed and the integration of the four art foundries could now start.

He expected the focused strategy and internal reorganisation, with the acquisitions, to yield enhanced results.

The 1989 profit compared with £705,000, and was generated from turnover of £9.96m

(£11.45m). Earnings were 0.03p (3.5p) and the final dividend is the promised 1.5p to maintain the total at 3p.

Trading profit was £756,000 (£1,460k) comprising giftware £192,000 (£264,000), art foundries £371,000 (£781,000), decorative accessories £183,000 (£310,000) and property nil (£110,000).

Another fund to invest in Malaysia

By Stephen Fidler, Euromarkets Correspondent

A \$60m fund designed to invest in Malaysian shares has started trading in London after the placement of its shares was oversubscribed.

Called the Malaysia Select Fund, it is the latest in a series of specialist country funds to be listed in London, and one of a number worldwide aimed at investment in Malaysia.

The placing of 6m shares, with warrants attached, at \$10.50 per share raising \$60m net, was arranged by Crosby

Securities. Midland Bank Trust Corporation (Cayman) will be manager and Midland Montagu Asset Management investment adviser. The fund is aimed at capital growth and it is planned to invest about 75 per cent of its assets in smaller companies, although not more than 30 per cent will be put into securities not listed in Kuala Lumpur.

It is at least the fourth fund to be announced in the last few

months aimed at Malaysia, whose government has announced a significant privatisation programme. Hoare Govett launched a \$75m fund in December, Daiwa Securities one for \$75m in February and Citicorp one for \$60m earlier this month.

Although Japanese investors in particular have shown a strong interest in the Malaysian market, recent falls on the Tokyo Stock Exchange have made some more cautious.

Alliance Trust nav increases by 17%

Over the 12 months to January 31 net asset value of The Alliance Trust rose 17 per cent to £15.68. Apart from good performance of many individual holdings, there has also been a significant gain from the geographical distribution.

There was a further shift in the portfolio, mainly from Japan and the US into the Far East and Europe.

Net revenue for the year rose to £18.06m (£15.83m) for earnings of 85.74p (81.27p). The final dividend is 25p making 35p (31p).



DURBAN ROODEPOORT DEEP, LIMITED

(Incorporated in the Republic of South Africa)

Extracts from the chairman's statement contained in the 1989 annual report

Company returns to profitability in last quarter of 1989

SUMMARY OF RESULTS for the year ended 31 December 1989			
	1989	1988	% Change
OPERATING RESULTS			
Revenue — Rands	2 114	2 231	- 32
Cost produced — kilograms	4 579	6 909	- 34
Yield — grams per ton	3.02	3.10	- 3
Revenue — per ton milled	210,051	206,68	+ 2
Cost — per ton milled	211,427	212,04	- 12
Working loss — per ton milled	213,96	214,32	+ 223
Cost — per kilogram produced	237 981	233 240	+ 14
SALE TREATMENT			
Tons sold treated — 000	804	87	+ 479
Gold produced — kilograms	358	123	+ 113
Yield — grams per ton	0.73	1.88	- 83
Revenue — per ton treated	224,06	224,83	- 83
Cost — per ton treated	211,20	210,23	+ 78
Working profit — per ton treated	212,86	224,60	- 78
Cost — per kilogram produced	218 940	25 145	+ 198
GOLD PRICE RECEIVED, AVERAGE			
Per kilogram	233 308	231 866	+ 5
FINANCIAL RESULTS			
Turnover	164 822	225 675	- 27
Working loss	18 095	9 950	+ 98
Loss before taxation	20 181	6 638	+ 205
Expenditure on mining assets, net	1 073	12 448	- 1 060
Number of employees, at 31 December	3 677	8 816	- 88

Note: Direct comparison between the results obtained in the years 1989 and 1988 is misleading due to the major rationalisation of the company's operations which occurred during the latter part of the 1989 financial year.

Overview

The past year was the third successive year in which the increase in the rand price of gold failed to match the South African rate of inflation. This has particularly serious implications for the continued survival of marginal gold mines, like Durban Roodepoort Deep.

The company experienced an extremely difficult year sustaining a loss after taxation of R20.3 (1988: R6.2) million for the twelve months ended 31 December 1989. A medium term bank loan facility of R20.0 million was secured with the intention to continue operations.

On 19 May 1989, the listing of the company's shares on The Johannesburg Stock Exchange, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and Bourse, Paris were suspended pending a reply from the South African Government to an application, submitted by the company, for financial assistance. On 28 June 1989, when it became apparent that no financial assistance from Government would be forthcoming, it was decided to curtail certain underground mining operations. At the same time Rand Mines Properties Limited indicated an interest in acquiring a major portion of the company's property assets or its shares. The company's shares were re-listed on the Johannesburg Stock Exchange on 30 August 1989 subsequent to the re-organisation of the mining operations and the termination of negotiations with Rand Mines Properties Limited.

As a result of the rationalisation exercises mentioned above, underground mining operations are now concentrated in the high grade, low cost areas of the mine. The closing of the lower grade sections of the mine and relocation of resources to sustain an output of 75 000 tons per month from underground sources was implemented over a number of months. The effect of these changes is reflected in the average underground grade of ore mined for the quarter ended 31 December 1989 which improved to 3.26 grams per ton compared with the previous quarters 2.87 grams per ton. This improvement represents an important milestone in arresting the decline in average grade of ore mined. The sand treatment plant was commissioned in April 1989 and is now operating at its designed capacity of 80 000 tons per month.

The benefits arising from the implementation of the rationalisation plan became manifest during the last quarter of 1989 with the company achieving a profit after taxation of R1.0 million for this period.

The turnaround in the company's fortunes was regrettably achieved at the expense of retrenching some 5 000 employees. This programme was effected over four months. No further retrenchments are planned provided there is no significant deterioration in the factors determining the company's profitability.

Pursuant to the rationalisation plan's overall objective of closing unprofitable areas underground and minimising overheads to improve cashflow, a number of additional measures have been implemented. These measures include the sale of surplus and redundant mining assets and the letting of 143 houses. The administration of the houses, which house the company's unskilled and semi-skilled workers, is now undertaken by contractors. Capital expenditure was reduced in 1989 to R1.1 million compared with R12.4 million in 1988.

Gold
The US dollar price of gold declined for much of the year in the face of the strong US dollar, low inflation rates in most of the developed countries, high interest rates, and bullish stock market activity. The price declined to a two year low of \$355.75 per ounce in September 1989 but recovered strongly in the last quarter as a result of economic uncertainties and international political events, particularly in Eastern Europe and the Soviet Union, as well as a depreciating US dollar relative to the attraction of the Deutsche mark. The average price of \$361.53 per ounce achieved in 1989 was thirteen per cent lower than the previous year. This represented the third consecutive year of declining US dollar prices.

World gold production from the Western world rose in 1989 to approximately 1 700 tons, an increase of some ten per cent on 1988 production. It is anticipated that production will again rise in 1990, but at a slower rate.

Jewellery fabrication in 1988 compared with 1987 showed an eighty per cent volume increase in the Far East alone. However, indications from Europe and the Far East show that the increase in global consumption in 1989 was significantly lower than the twenty-nine per cent rise achieved in 1988.

An increase in the US dollar price of gold during 1980 is vitally important to the continued prosperity of the generally high-cost South African gold mining industry. The expected downturn in many Western economies could have a deleterious effect on jewellery demand, the backbone of gold off-take. However, political turbulence, stock market fears and rising interest rates could fuel investment demand. It appears that a modest rise in the US dollar price during the year can be expected.

Equally important in the gold price equation is the value of the local currency.

After falling quite sharply in the first half of 1989, the rand strengthened as a result of the weaker US dollar, a rise in the gold price in US dollars and the improved South African balance of payments position. Consequently, the thirteen per cent increase in the US dollar price from the September 1988 average of \$361.75 per ounce has translated into only a four per cent rise in the average rand price of gold over the last quarter.

Although a weakening of the rand in line with inflation differentials between South Africa and its main trading partners seems unlikely, some weakening is necessary if certain South African gold producers and other exporters are to survive. A delicate balance in exchange rate policy is required which, at present, appears tilted more towards combating inflation through cheaper imports. This may be achieved at considerable cost if exporters who are large earners of foreign exchange and employees of large numbers of people are forced to close their doors.

Industrial relations
In spite of the massive retrenchment programme I am pleased to report that a year of industrial peace prevailed due to the major roles played by the consultative councils, trade unions and official associations concerned.

It is pleasing to report that the annual wage negotiations were successfully concluded during September 1989 at lower rates than that granted in most other mines in the industry, subject to further negotiations being held for an additional increase should the mine return to profitability during the last quarter of the year. As a result of this latter condition being met, negotiations with the relevant employee representative organisations were resumed and additional benefits paid.

Outlook
The company's primary objective for 1990 is to build on the base created by the rationalisation of operations in 1989.

Further measures have been identified to improve performance and it is envisaged that a significant turnaround in the company's profitability will be achieved should the budgeted gold price and recovery grade parameters be attained. Sufficient ore reserves are to be developed and mined in the high grade, low cost sections of the mine to sustain underground operations at the current rate of mining. The sand treatment operation will continue at current production levels and a reliable flow of profits is expected from this source. Capital expenditure will be restricted to statutory and essential production requirements. A total of R8.9 million capital expenditure has been planned for the current year directed primarily at developing the Storm-Roodepoort area and effective improvements to existing infrastructure.

Another major objective for 1990 is the repayment of the medium term bank loan. Subsequent to 31 December 1988 R18.0 million was received from the Transvaal Provincial Administration for the expropriation of the remaining part of the surface of the farm Doornkop 238 IQ for the establishment of a black township. It is expected that the balance of the loan will be repaid from cashflow derived from operations during the coming year.

The resumption of dividends is not envisaged until the medium term bank loan has been repaid and the company's financial position has been further strengthened. Accordingly, payment of a dividend in 1990 at anticipated gold prices is unlikely.

C.G. KNOBBS

Chairman

Johannesburg

8 March 1990

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1989

This unique survey of Europe's biggest companies is now available.

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EUROPE'S BUSINESS NEWSPAPER

PERKINS FOODS PLC

Preliminary results to 31st
December 1989

PRE TAX PROFIT	-	£9.8m	+245%
EARNINGS PER SHARE (Fully Diluted)	-	7.8p	+39%
DIVIDEND PER SHARE	-	3.1p	+24%

FIVE ACQUISITIONS COMPLETED DURING YEAR FOR
TOTAL INITIAL CONSIDERATION OF £33m

"Our strategy of creating a broadly based Northern European food group has continued with further acquisitions during the year which have focused the Group's activities into 3 major divisions. We see our chosen markets providing excellent opportunities for substantial organic growth and further expansion."

Howard Phillips, Chief Executive.

Copies of the Annual Report are being sent to shareholders and copies will be available from the Company Secretary, Perkins PLC, Great Street Court, Great Street, Pennington, PE1 1EA.
The contents of this advertisement, for which the directors of Perkins Foods PLC are solely responsible, have been approved for the purposes of section 77 of the Financial Services Act 1986 by Peter Widdows, an authorized person.

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Barrie Pearson, Managing Director, on 01-379 3461

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Notice to the Warrant-holders of

EIDENSHA CO., LTD.

Warrants to subscribe for shares of common stock of Eidensha Co., Ltd. issued in conjunction with U.S. \$50,000,000 5 1/8 per cent. Guaranteed Notes due 1993

Pursuant to Clause 3 (i), (x), (xii), and 4 (A), (B) of the Instrument, we hereby notify as follows:

- The Board of Directors authorised on 13th February, 1990 to effect a free distribution of shares at the rate of 0.05 share per one share held to shareholders of record as of 20th March, 1990 Tokyo Time.
- Accordingly, the Subscription Price of the above Warrants will be adjusted as follows, effective as from 21st March, 1990 Tokyo Time.
Subscription Price before adjustment: Yen 1,794.00
Subscription Price after adjustment: Yen 1,708.60

EIDENSHA CO., LTD.

13th March, 1990

Melki 4-22-21, Nakamura-ku, Nagoya-shi, Aichi-ken, Japan



RAIFFEISEN ZENTRALBANK ÖSTERREICH
AKTIENGESELLSCHAFT
RZB-AUSTRIA
(Formerly GZB Vienna)

U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1992

For the three months 13th March, 1990 to 13th June, 1990 the Notes will carry an interest rate of 8% per cent. per annum.
Interest payable on the relevant interest payment date, 13th June, 1990 against Coupon No. 35 will be U.S. \$110.21

Listed on the Luxembourg Stock Exchange.
By: Morgan Guaranty Trust Company of New York, London
Agent Bank

Wells Fargo
& Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 13th March, 1990 to 13th June, 1990 the Notes will carry an interest rate of 8 1/4% per annum.
Interest payable on the relevant interest payment date 13th June, 1990 will amount to US\$217.22 per US\$100,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

UK COMPANY NEWS

Shares dive as Hobsons slumps to £0.52m loss

By Vanessa Houlder

SHARES IN Hobsons Publishing, the educational publisher, yesterday fell 88p to 170p, after the company announced a £520,213 pre-tax loss for 1989.

That compared with a reported profit of £249,499, and was blamed on a "very bad" acquisition, poor overhead cost control and unforeseen computer problems.

The fall in share price represented another steep decline from last July's high of 435p. The shares lost a third of their value last November when the company warned it had major management and financial problems.

Turnover increased from £6.51m to £8.4m and gross profits rose from £3.39m to £4.38m, although this was tempered by a steep advance in overheads from £2.32m to £4.35m.

Bodytalk, the health magazine, incurred a loss of £350,000. Hobsons claims that its financial position was overstated when it was acquired in August 1988 and it has launched an action to recover £650,000.

Mr Adrian Bridgewater, chairman, said much time and money had been misdirected on a computer installation which failed to meet requirements.

Mr John Leek, chairman, said that Hobsons' other division - industrial distribution - had produced "satisfactory results" in spite of the worsening economic climate.

However engineering and building products saw profits leap to £1.13m (£90,000) on turnover of £11.2m (£2.94m).

Mr Leek, "exceeding expectations in both turnover and profits."

DJ Profiles, the rubber and thermoplastic extrusions maker, raised profits in spite of difficult conditions in its market, and Ray Engineering, the maker of plastic knobs and handles, steering wheels and tolerance rings acquired in October, were in line with expectations.

In industrial distribution, Sarc-Bytham performed well although margins came under pressure. In the second half, Althred International, the fasteners business, had "a more difficult year".

After tax of £665,000 (£570,000), earnings came out ahead at 13.6p (8.7p). The board has recommended a final dividend of 2.4p for a total of 3.8p (2.3p adjusted) for the year.

There was a loss per share of 14.8p compared with a profit of 14.2p.

European growth helps offset downturn in UK and N America

Low & Bonar profits static at £22m

By John Thornhill

LOW & BONAR, the Dundee-based packaging, plastics and textiles group, yesterday reported a marginal decrease in pre-tax profits as it struggled in the face of difficult markets, particularly in North America.

Profits slipped to £22.08m (£22.95m) on sales slightly ahead at £232.65m (£231.76m) in the year to the end of November 1989.

The company has, however, lifted the total dividend to 8.25p (7p) after recommending a final dividend of 5.85p. But a higher tax charge trimmed earnings per share to 18.45p (18.72p).

Operating profits from the UK, Canada and the US all fell, with only European activities increased trading profits.

Mr Roland Jarvis, chief executive, said group sales in Continental Europe had risen by 22 per cent to £57.5m while operating profits grew by 28 per cent to £5.51m (£4.26m). He added that European profits now accounted for about 28 per cent of the total. In 1985 Low & Bonar derived no profit from this region.

UK activities yielded trading profits of £11.38m (£12.23m) as the textiles division, including its footwear business, experienced difficulties in the depressed consumer durables market.

North American interests also saw diminished trading profits of £7.3m (£8.8m). A weak performance by Low & Bonar's Canadian activities and a £109,000 trading loss in the US accounted for the decline.

Mr Jarvis said that the company was reasonably confident that full year would look good in current market conditions.

Mr Martin Jourdan, chairman, said the overall profit from furniture was higher, despite continuing losses at Country Kitchens. Contribution from fabrics was down on slackening demand and confusion in advance of the new legislation on flammability.

From turnover ahead to £43.94m (£37.88m), the profit came through at £4.07m (£2.6m) in the six months to January 31. Earnings fell to 7.1p (7.8p) but the interim dividend is held at 1.6p.

The chairman did not expect demand to improve over the rest of the year, but said that "the capacity to add rapidly to profit".

A reorganisation at Country Kitchens led to substantially lower overheads and higher margins, but there will not be a profit this year in the division.

Richardson's Westgarth higher

Richardson's Westgarth's 39 per cent rise in pre-tax profits at the interim stage was overshadowed by the 52 per cent rise to £2.16m for the full 12 months of 1989.

The steel stockholder and processor ascribed the major part of the advance to the £1.4m came out at £240,000 (receivable £28,000), and after tax of £682,000 (£457,000), earnings worked through at 6.6p (5.1p) per share. A proposed final dividend of 1.5p makes 2.5p (2p) for the year.

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FINANCIAL TIMES SURVEY



Kuwait has one of the highest per capita incomes in the world but economic prosperity could not

prevent recent unprecedented confrontations between security forces and the prosperous middle classes clamouring for democracy. Victor Mallet investigates.

Eventful year for democracy

KUWAIT has had an eventful year, far more eventful than the ruling al-Sabah family would have liked. In the last two months of 1989, the pro-democracy movement came out of the shadows and demanded the restoration of the National Assembly, which was suspended at the height of the Gulf war in 1990 by Sheikh Jaber al-Ahmad al-Sabah, the Emir.

There were unprecedented confrontations between the security forces and thousands of prosperous demonstrators before the Emir ordered, delegating Sheikh Saad al-Abdullah al-Salem al-Sabah, the Crown Prince and Prime Minister, to enter into political negotiations with former members of parliament. The talks started in February and the protest meetings have been suspended.

This happened in a country with one of the highest per capita incomes in the world, and at a time when rising oil prices were pulling Kuwait and its Gulf neighbours out of the recession caused by the sharp price falls of four years ago.

Kuwaitis have watched the momentous events in eastern Europe with interest, and they have not failed to notice the rise of democracy in the Arab world, particularly in Tunisia, in socialist Algeria and in the Hashemite Kingdom of Jordan. But the Kuwaiti democratic movement was home-grown. Of all the Gulf states, Kuwait has the strongest tradition of quasi-democratic institutions, culminating in the 1962 constitution suspended by Sheikh Jaber.

A formalised system of consultation which began in the early years of this century as a compromise between the wealthy merchants (they provided the money) and the al-Sabah dynasty (they provided political stability) has developed into an unsolved standoff between the modern, sophisticated Kuwaiti elite and the same al-Sabah family.

As in all the Gulf countries, the vast oil revenues of the past 40 years have given the ruling family complete financial independence; the merchants and contractors depend to a great extent on the largesse of the al-Sabah, rather than the other way round.

Kuwait, however, is not on the brink of revolution. The protesters are merely demanding the reinstatement of a system which ensures al-Sabah rule but gives the select electorate — a mere 65,000 Kuwaitis whose families were present before 1920 out of a total population of 2m — a public forum in which to voice their grievances. The dispute, much as in eastern Europe or Africa, centres on whether free speech ensures better government or simply undermines national unity by exposing ethnic and religious rivalries.

The Emir takes the latter view. "Let us always remember," he said in a conciliatory speech on January 20 to launch the political dialogue, "that we are members of the same community which cannot tolerate dissent and differences, and where it is easy to come to terms given good intentions and open-mindedness."

Sheikh Jaber alluded obliquely and picturesquely to one of the most crucial obstacles to democracy in Kuwait, the tribal hostility which is the overriding factor in the Arab world, and in the Gulf states, Kuwait has the strongest tradition of quasi-democratic institutions, culminating in the 1962 constitution suspended by Sheikh Jaber.

"No ship sailing in the sea of international politics can seclude itself," the Emir declared, "nor can some of its people take independent decisions away from its leadership and destiny, or fail to co-operate among themselves before it reaches its safe destination."

Kuwait has excelled at nimble diplomacy in a particularly difficult region since casting off its ties with Britain in 1961. By the start of this year Kuwait's relations with Iran

and Iraq were relatively calm in the aftermath of the Gulf war ceasefire in 1988, but Saudi Arabia's conservative rulers remain suspicious of Kuwait's democratic movement and of its Shia Muslims, who make up about 30 per cent of the local population and are perceived in Riyadh as potential agents of Iran.

They in turn were incensed by Saudi Arabia's decision to execute 16 Kuwaiti Shias last year for allegedly planting bombs during the pilgrimage to Mecca. The Shias were angered by what they saw as their own government's failure to stand up sufficiently for the rights of its citizens.

In such a difficult climate, and among Arab neighbours who abhor anything other than public declarations of fraternal love, the al-Sabah family is not in the mood to allow Kuwait to become an isolated and vulnerable champion of free speech. The most that Sheikh Jaber and Sheikh Saad seem prepared to offer is some kind of consultative body — which would mean a watering down of the constitution — and an easing of press censorship.

The opposition MPs and the intellectuals, trade unionists and businessmen who support them do not seem likely to accept such a compromise, particularly when they believe that the al-Sabah can no longer count on the unquestioning support of the tribes, merchants and others.

Those calling for the restoration of parliament argue that corruption and incompetence have increased in the absence of public supervision, and that educational and other institutions have been damaged by government appointees chosen for reasons of favouritism rather than merit.

Higher-than-expected oil revenues have put public finances on a better footing than for the past five years, and gross domestic product rose by 4 or 5 per cent last year after a decline of about the same

amount in 1988. The economy is expected to grow again this year, a situation which in a poor society might give the government more room for political manoeuvre, but the Kuwaiti private sector is demanding a larger share of the cake rather than complaining of absolute poverty.

Cuts in government spending were particularly harsh on the construction sector in the 1980s. An improvement is anticipated in the 1990s based on the need for more housing and a string of large projects, including a power station at Sabiya in the north, and tentative plans to build a new town there, linked to Kuwait city by a causeway.

The non-oil economy and the banking system are recovering from the crash of the unofficial Souk al-Manakh stock market in 1982 and the unpaid debts it left behind, while Kuwait tries to find new jobs for growing numbers of educated Kuwaitis. Two thirds of the population and over 80 per cent of the workforce are foreigners, but Kuwaitis are unwilling to do the jobs that were taken by Indians, Egyptians and others.

A report prepared jointly by the Government and the Chamber of Commerce and Industry last year recommended a series of measures to revitalise the Kuwaiti economy, including write-offs for the smaller Souk al-Manakh debts (a move being implemented), deregulation, privatisation and protection for some local industries. New tariffs have recently been imposed on a variety of construction materials and foodstuffs.

There are plans to establish a free-trade zone in Kuwait and improve the efficiency of its

ports, where bureaucracy and security fears have often slowed operations. In common with other Gulf states, Kuwait has begun to moderate its absolutist welfare state by gradually introducing user fees in an attempt to cut waste and save on government subsidies. On the industrial front, Kuwait's philosophy is not so much to industrialise at home — except in the case of petrochemicals — as to create high-level managerial jobs for Kuwaiti businesses with factories abroad.

Kuwait, largely through the Kuwait Investment Office in London, has proved the worth of investing funds overseas rather than accepting low returns on local industrial enterprises catering for a small home market. On the trading side, however, Kuwaitis still seem to envy the commercial success of Dubai and to regret the loss of Kuwait's status as a re-export centre for Iraq and parts of Saudi Arabia. Perhaps they should take comfort from

the fact that while Dubai has set a commercial example of speed and efficiency, Kuwait has established some notable political precedents.

Sheikh Saad's critics — and admirers — believe he is playing for time in the political negotiations, and they predict he will try to stretch the talks with the MPs into the holy month of Ramadan and then into the hot summer months, when many Kuwaitis fly to Europe on vacation, in an attempt to take the wind out of the opposition's sails.

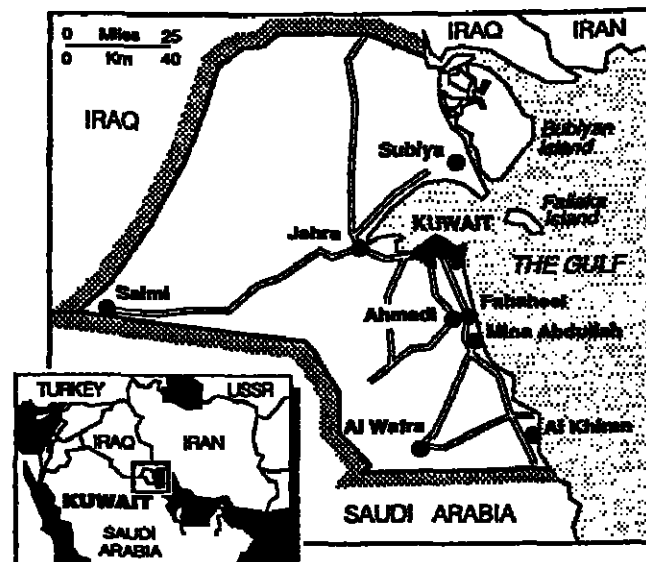
He seems to have underlined the seriousness of his commitment to the dialogue by postponing a visit to London scheduled for March 12, during which he was expected to meet Mrs Margaret Thatcher, the Prime Minister, as well as the Queen and Prince Charles.

"It might take a long time," he said recently in a reference to the talks with Kuwaiti MPs. "I am prepared. Kuwait's benefit is in taking our time, not haste."



Political future unclear: Kuwaitis are demanding a return to democracy — for a select electorate

KUWAIT

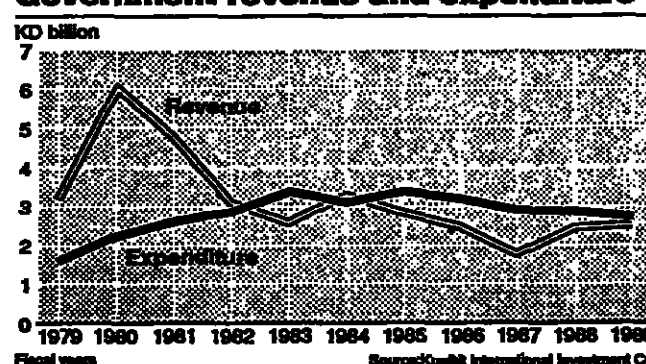


KEY FACTS

	1989	1988
Nominal GDP (\$m)	18,965	20,341
Real GDP (\$m)	14,113	13,675
Real GDP % growth	3.2%	2.7%
Real GDP % growth 1979/89	-5.1%	
Current account balance	6,507	4,712
Merchandise exports	8,400	7,110
Merchandise imports	5,678	5,204
Trade balance	3,722	1,906
Current account balance/GDP	34.3%	23.2%
Total reserves minus gold	3,102	1,923.5
Petroleum exports (\$m)	6,709	6,391
Petroleum production 1,000/bd	1,700	1,255
Population (000's)	1,958	
Land area (sq km)	17,818	
Currency		1,000 fils

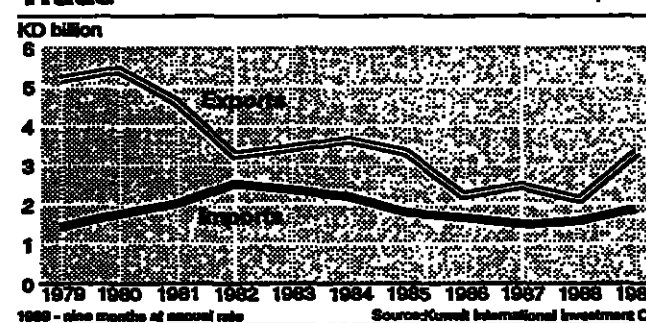
Source: IFS DOT EU

Government revenue and expenditure



Source: Kuwait International Investment Co

Trade



Source: Kuwait International Investment Co

WOMEN AND SOCIETY

Veil of silence on suffrage

LAILA ALQADHI hardly fits the image of the passive Arab woman.

She is bold, noisy, outspoken, even a little outrageous. It seems that she is in rebellion against cloistered Kuwaiti society. But in her often pungent criticism of the way things are she is by no means unique in a country where women have tended to assert themselves more than their sisters elsewhere in the Gulf.

"I'm happy to be a Moslem," she says, "but I don't want to be an oppressed Moslem. I want an enlightened Islam. This lies at the centre of the debate that ebbs and flows below the surface of a society that has traditionally been more open than its immediate neighbours."

Among educated Kuwaiti women discussion happens to be flowing at present in response to the activities of the male-dominated pro-democracy movement. Women, albeit a small minority, are taking why in all the discussion and agitation for the restoration of parliament suspended in 1986, there are no public calls for the suffrage; why a veil of silence has been drawn over the issue?

The male leaders of the pro-democracy movement say simply that discussion of such issues would under the fragile consensus between the left, the centre and the religious right on which the movement rests.

Mrs Alqadhi, a teacher of English at Kuwait University, believes these sort of issues should be debated openly, otherwise "we are going to be under a form of rigid control for the rest of our lives." And she added: "I don't think a lot of Arab women are aware of the tremendous achievement of



Women traders at a souk in Kuwait city

Benazir Bhutto. It has not even hit them."

Educated middle class women in Kuwait — this category numbers perhaps 10 per cent of Kuwaiti adult females — find themselves, as they enter the last decade of the twentieth century, caught in a nether world between traditional Arab society and the pressures of life in a modernising state. A number of these women, and especially those educated abroad, find the adjustment a difficult, even painful, experience.

Some learn to cope, others don't. Mrs Wafa al-Rasheed, who is head of public relations at the Kuwait Stock Exchange, says that it is in the workforce where Kuwaiti women have made the most progress. "Now we have passed the stage," she says, "where men are sceptical about having a woman as a boss... in finance and in business, especially, it is becoming more normal."

Ministry of Planning figures

show that a growing proportion of Kuwaiti women are taking jobs, but the numbers are still relatively small. According to the 1985 census 52.5 per cent of Kuwaiti men and 13.8 per cent of women were economically active. This compares with a figure in 1980 for economically active women of 9.6 per cent. In 1985, just 1.6 per cent of women were engaged in the workforce. (Kuwaiti nationals, according to latest estimates, account for less than half the total number of 2m people living in Kuwait.)

The rise in the numbers of working women reflects changing social attitudes and improvements in the education system. Schooling, which is free, is compulsory from the ages of 6 to 14. At the same time, many more Kuwaiti girls are going on to the university.

Literacy rates among Kuwaitis have dropped sharply, thanks to an active literacy campaign. At the 1985 census, the rate of illiteracy

among Kuwaiti men was 9.9 per cent, and 24.1 per cent among Kuwaiti women. More women are being obliged to work these days in a society where living costs are high and where the weaker oil market means the pie to be divided among Kuwaitis has grown proportionately much smaller.

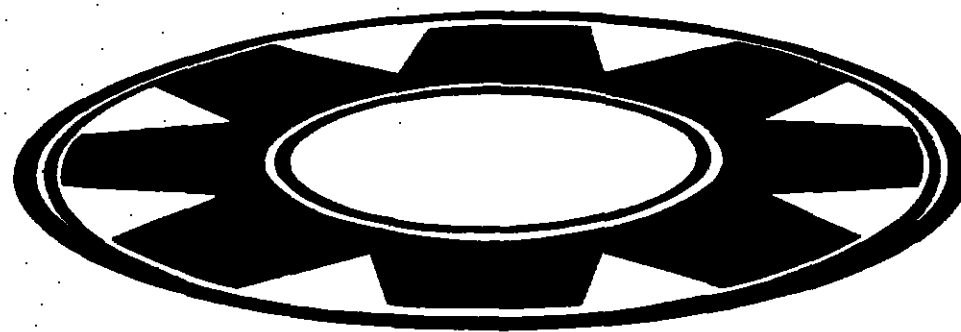
Mrs al-Rasheed said that because of ignorance in the past many Kuwaiti women were treated like "tools," but that was changing because men were beginning to recognise women's more independent role.

Women's demands for political rights are hardly a conspicuous element of the Kuwaiti debate at present, but over the years the suffrage issue has been raised periodically inside and outside the 50-member National Assembly. In its proposed reform of the 1962 constitution after parliament was suspended between 1976-1981, the Government recommended that women be allowed to vote, but when a young deputy tabled a proposal along these lines in the assembly he was soundly defeated.

On January 19, 1982, the National Assembly, by 27 votes to seven, rejected women's suffrage. In so doing, it adopted the view of a parliamentary commission which had concluded that the issue reflected "preoccupations alien to Kuwaiti society."

This was the first and last time a draft law on women's suffrage had come put to a parliamentary vote, but the subject was often debated by the assembly before its suspension in 1976. In the 1981 election campaign, women's suffrage was one of the main issues.

Tony Walker



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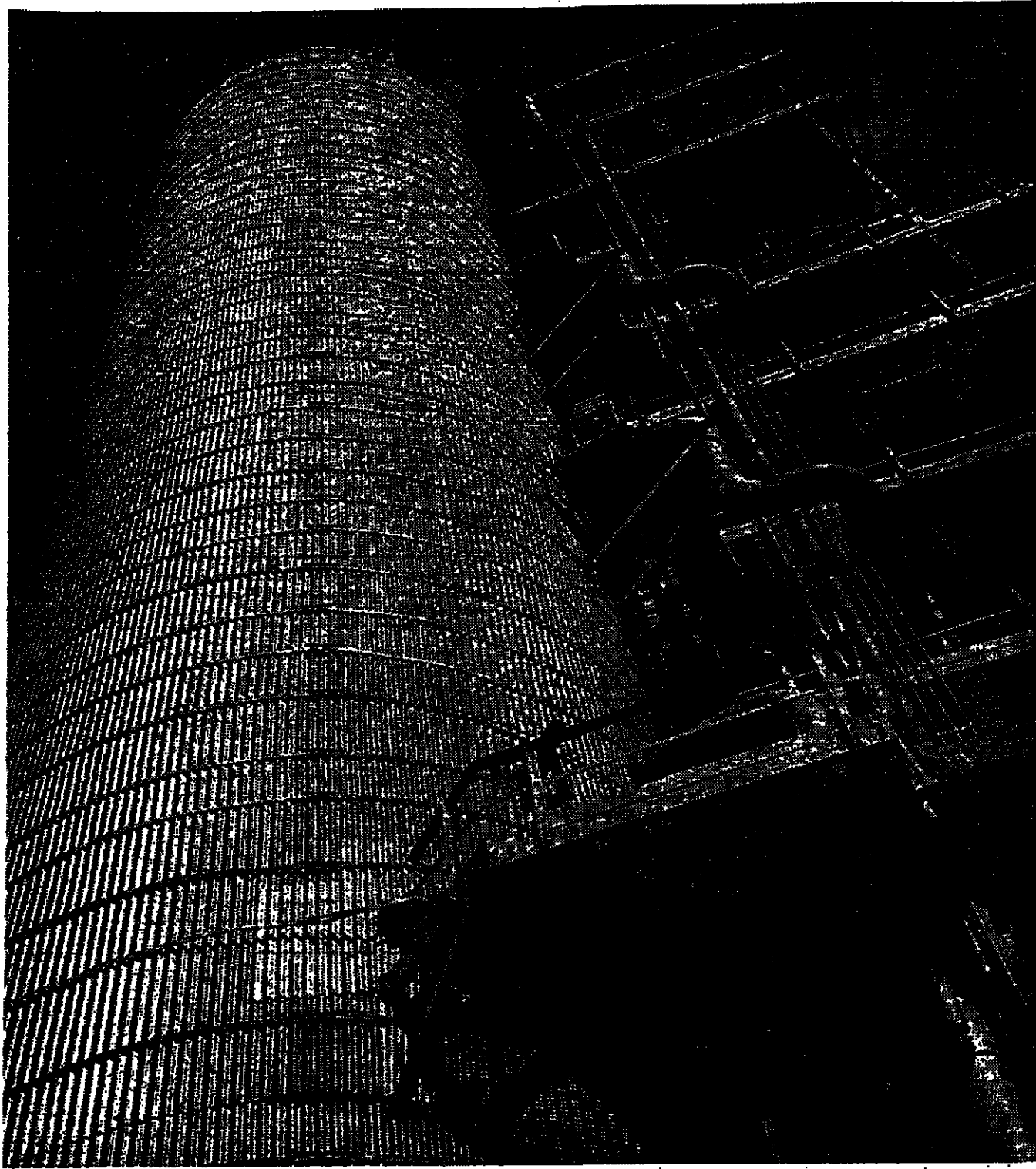
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The Al Mulla Group - Kuwait.

KUWAIT 2

Expansion in the oil sector shows no signs of slowing down as production continues to exceed agreed levels. Victor Mallet reports

The stance on quotas means keeping an eye on prices



Quota busting: refineries can overproduce as long as prices remain above \$18 a barrel

EXCEEDING agreed oil production quotas is common enough among the unruly members of the Organisation of Petroleum Exporting Countries, but to declare your defiance publicly, as Kuwait has done, is highly unusual.

Kuwait's policy of ignoring its quota appears even more mysterious when one remembers how it fought for a quota increase at the Opec meeting in November. Kuwait raised its share of the overall Opec ceiling - which was itself increased - to 6.8 per cent from 5.6 per cent, and won a quota of 1.5m barrels a day. In the first part of this year it has been producing between 1.3m and 1.4m b/d.

Sheikh Ali Khalifa al-Sabah, the Kuwaiti Oil Minister and chairman of the Kuwait Petroleum Corporation (KPC), is unrepentant. Overproduction is permissible, he argues, as long as prices remain above the \$18 a barrel reference price agreed by Opec.

Kuwait can afford to moderate prices by overproducing with reserves of nearly 100bn barrels, the third largest in the world, and it wants to ensure that oil consumers are not persuaded by high prices - or the fear of high prices - to turn to other energy sources or to introduce draconian conservation measures.

A year ago, Sheikh Ali was telling the world that there was plenty of oil, but that demand was improving and Opec was producing much closer to capacity than generally believed. So far, he has turned out to be right.

"Demand is far outstripping our expectations and is likely

to keep outstripping our expectations," Sheikh Ali said in a recent interview.

"There are very few countries that have the capacity to meet their quotas, so we are left with two or three countries that can go above their quotas, and these countries are responsible and care about the price," Sheikh Ali said. The quota system was "intellectual baggage of the past," although he conceded that not all his Opec colleagues agreed. "I'm not paid to make everybody happy," he said.

The problems of the nineties for Opec will be completely different from the problems of the eighties and the policy instruments that one needs may be completely different as well. "Essentially we will not be dealing with a glut situation, so we may have another type of problem - maybe regaining the confidence of the consumer, expanding capacity and so on."

Sheikh Ali is vague about Opec's future role, but in the meantime Kuwait is pursuing an aggressive policy of increasing reserves at home, investing in exploration overseas, and widening its international downstream refining and marketing operations. "We don't need to make additional exploration. Wherever we dig we find oil, almost literally," declared Sheikh Ali confidently when asked about domestic oil field development. "We have discovered a considerable amount of new reserves and we are in the process of developing them."

It is true that Kuwait can quickly and easily increase output by tapping into existing

fields, but it is looking for higher grades of crude to blend with its current production. Production capacity is expected to rise by about 1m b/d to some 3.5m b/d by the middle of the decade.

Kuwait continues to be particularly active abroad. Capitalising on Kuwait's history of generous aid to the Third World, the Kuwait Foreign Petroleum Exploration Company (Kufpec) has been busy in Asia Pacific, the Yemens and Africa as well as the Soviet Union.

Kufpec, a KPC subsidiary, has been described as Sheikh Ali's personal Foreign Office; it gives him a higher profile abroad, and its upstream investments increase Kuwait's chances of access to downstream assets.

Two cases in point are Thailand and Indonesia. In Thailand, Kuwait established a company and is acquiring petrol stations to market its Qp brand (pronounced Kuwait), in Indonesia it has been asked to invest in a proposed oil refinery.

Through its subsidiary Kuwait Petroleum International, Kuwait has thousands of petrol stations in Europe, and the country processes about half of its crude oil production at refineries in Kuwait and abroad. KPC has been considering the idea of spending \$600m to buy Amoco's UK refinery and retail company, including more service stations and a 70 per cent share of a refinery at Milford Haven.

Sheikh Ali suggested that further international deals are in the pipeline and may become public soon.

Eastern Europe, Hungary in particular, is an area of interest to Kuwait, although Sheikh Ali was not expecting any dramatic developments in the immediate future.

"It's still all very foggy," he said. "I'll be travelling to some of the east European countries. We may even open small offices in all of these countries."

Kuwait's strategy is to integrate production, refining, transport and marketing to insulate the country from the volatility of crude oil prices. If crude oil customers ever become reluctant to buy Kuwaiti oil, KPC can rely on its own downstream operations.

The latest moves in this direction include a planned \$2bn petrochemicals complex in Kuwait, and the proposed purchase of more ships by the Kuwait Oil Tanker Company, another KPC subsidiary. Kufpec intends to buy 11 vessels, including four very large crude carriers, at a cost of some \$500m.

Sheikh Ali makes no secret of Kuwait's ability to buy almost whatever it wants with its impressive financial resources, and his critics have accused him of paying too much both for upstream investments - the \$2.5bn purchase of Santa Fe International in 1981 is the most widely quoted example - and for marketing outlets.

However, the Kuwaiti oil system is a formidable machine which shows no sign of slowing down its expansion plans; and there is enough oil in Kuwait to last for a couple more centuries.

Petrochemicals

Plans for complex revived

PLANS FOR a \$25m petrochemicals complex in the Shuaiba industrial zone have been revived after forecasts showed strong international demand up to 2010.

Companies will probably be asked to make formal bids for the offer of technology licences in the near future.

The new complex is expected to produce high and low density polyethylene, styrenes and polystyrenes, ethylene glycol and aromatics; these are used as raw materials for a variety of plastic products. Sheikh Ali Khalifa al-Sabah, the Oil Minister and chairman of the Kuwait Petroleum Corporation, is vigorously supporting the project, and construction may begin in 1991 or 1992, with completion by 1997.

Although similar plans have been prepared and shelved in the past, KPC officials are convinced that the petrochemicals market is set for a period of solid expansion after a history of cyclical ups and downs.

Third World demand and the increasing use of plastics in cars are expected to support petrochemicals prices. At the same time, Kuwait may be able to use its shareholdings in international chemical companies to ensure outlets for its future production. Feedstock for the complex will be Kuwaiti gas and naphtha from the country's expanded and upgraded refineries.

"We find ourselves in the perfectly good position of having collected the gas, having developed the refineries, and putting the two together," says Sheikh Ali. "We go into it without any fear because with these two economic advantages, even if we go into a downward cycle with petrochemicals our cost advantage is so high that I couldn't care, that I could survive it."

KPC is handling the project, which is regarded as too big for its hitherto loss-making subsidiary, the Petrochemical Industries Company. Until recently PTC has concentrated largely on fertiliser production in Kuwait and through joint ventures in Bahrain, Tunisia, Turkey and China.

PTC net losses were reduced to KD8.5m in the year to June 30, 1988 from the previous year's KD21.5m. The latest annual figures show accumulated losses of KD46.5m.

PTC also produces salt and chlorine, but has just embarked on its first large petrochemical investment, a \$140m polypropylene plant with a capacity of 80,000 to 100,000 tonnes a year.

The licensing and basic engineering contract was won last year by Union Carbide of the US.

VM



Sheikh Ali Khalifa, Oil Minister: Eastern Europe is an area of interest

EXPLORATION

Search goes upstream

KUWAIT likes to use its money, not sit on it.

The Kuwait Investment Office, for example, made way two years ago by buying a fifth of BP Britain's largest company, before being forced to reduce its stake in a lucrative compromise agreement. The Kuwait Petroleum Corporation (KPC) has pushed its downstream operations by buying refineries and petrol stations across Europe.

The latest Kuwaiti phenomenon is the rise of the Kuwait Foreign Petroleum Exploration Company.

Kufpec, a KPC subsidiary, was founded in 1981 to go upstream and look for oil outside Kuwait. Typically, Kuwait was the first non-Western oil producer to make serious inroads in the direct, and indirect, oil business.

Kufpec has been particularly busy in recent months, negotiating for exploration rights in the Soviet Union and developing its assets in Africa, Asia Pacific and the Middle East. At any one time it has about 30 joint venture stakes and acts as the operator for concessions in Indonesia, Australia and Tunisia.

"Last year was quite an active year for us, because we had two discoveries and added so many other new ventures to our portfolio," says Mr Faissal al-Kazmawi, Kufpec's chairman and managing director for the past three years. He rejects Kuwaiti complaints that it is pointless for the country to invest in oil exploration when it has plenty of oil and should be trying to diversify into other sectors.

A similar case was put forward by those who opposed the KIO's purchase of BP shares. Mr al-Kazmawi, however, argues that diversification out of oil is hardly an issue because Kufpec spending accounts for only about 1 per cent of Kuwait's overseas investment.

Echoing the bullishness of Sheikh Ali Khalifa al-Sabah, the Oil Minister and KPC

chairman, Mr al-Kazmawi says Kufpec's operations make both economic and political sense. "We have money, we know this business, so let's go ahead and invest in it," he says.

Kuwait's history of generous aid spending in the Third World gives the country an advantage when competing for concessions, and Kufpec investment in oil exploration enhances the international profile of a small Gulf state striving for recognition abroad.

Kuwait is well-placed to deal with the Soviet Union, as it was the first Gulf Co-operation Council state to establish diplomatic relations with Moscow. Kuwait's overseas exploration and development activities are shared between Kufpec and Santa Fe International, the US-based contract drilling and exploration company which was bought by KPC for \$2.5bn in 1981, the same year that Kufpec began operating.

Broadly speaking, Santa Fe is responsible for the Americas and the North Sea, while Kufpec covers the rest of the world, but the two groups co-operate closely.

Sheikh Ali's critics have questioned the wisdom of establishing Kufpec and buying Santa Fe at such a high cost - and expressed doubts about potential profitability in such a difficult market.

KPC recently sold Santa Fe's engineering subsidiary C.F. Braun, while Kufpec lost KD8.2m in 1988, increasing accumulated losses to KD44.5m. Mr al-Kazmawi is unrepentant, defending Kufpec's record on the grounds that it takes a decade for such an investment to bear fruit.

"We will start making our money in three or four years," he says. "Don't compare us to Exxon. We are a very young company. We started eight years ago and we're going full blast... our capital is KD200m, but I was told, 'whenever you encounter something big, let us know'."

Santa Fe is producing about 36,000 barrels a day from its US

and UK interests, which should rise to about 50,000 b/d in the next couple of years as further North Sea output comes on stream.

Kufpec output stands at about 5,000 b/d (from Egypt and Australia), but Mr al-Kazmawi expects it to rise next year to between 25,000 and 30,000 b/d. Kufpec reserves are equivalent in energy terms to about 100m barrels of oil, of which about 40 per cent is gas.

Kufpec's policy is to share its investments between high-risk, little-explored acreage and low-risk, semi-mature areas. "In this business you need good staff and good technical people, but you also need lots of luck," says Mr al-Kazmawi.

Kufpec's main areas of interest include:

- The Soviet Union: Kufpec has been engaged in lengthy negotiations with the Soviet Ministry of Geology for the right to explore two fields in the Russian republic. Kuwait rejected an earlier offer of a deal for development of oil reserves in Siberia.

- The Yemens: A joint venture agreement with the Soviet Union to explore or develop oil reserves in South Yemen is said to be imminent. Kufpec is a partner - with the Soviet Union, Hmt, Exxon and CFP - in the consortium to explore the zone on the previously disputed border between North and South Yemen.

- Asia and Australia: Production is expected to start soon from two fields in Indonesia. Kufpec also has interests in Pakistan, Malaysia, Thailand, and Australia, and is planning to explore in Vietnam. Probably the most important arrangement is Kufpec's 30 per cent share in a gas find off China's Hainan Island. Negotiations are under way with Japanese companies to build a liquefied natural gas plant for exporting the gas to Japan.

- Africa: Kufpec has interests in Egypt, Tunisia (where it found oil last year), Algeria, and Congo, and is looking at Gabon.

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KUWAIT 3

POLITICS

Middle class agitation

IT MUST be the first revolution in the world to be conducted by car telephone, said the Western official with wry amusement.

Kuwait's incipient pro-democracy movement is unique among the world's burgeoning democratic tendencies for reasons that have as much to do with the country's wealth as with its population mix.

In this tiny oil-rich emirate at the head of the Gulf, where eligible voters represent only a small fraction of the population, it is members of the wealthy male bourgeoisie and the well-connected educated elite who are in the movement's vanguard. Unlike other similar trends world wide, agitation has not been spawned by economic hardship.

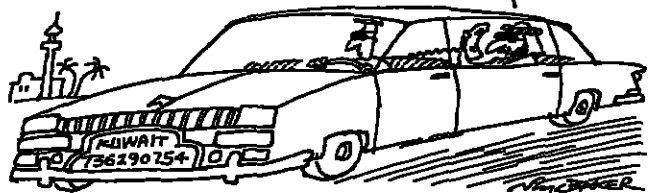
"People, for the most part, enjoy economic security," says Dr Abdul Rida Assiri, a political science professor at Kuwait University, "but what they are looking for now is a restoration of rights that were removed when parliament was suspended in 1986."

Since late last year, the al-Sabah family, whose rule over this barren former trading and pearling outpost dates from the mid-eighteenth century, has come under unprecedented pressure from a restless Kuwaiti elite demanding a return to the *status quo* that prevailed before 1986.

In that year at the height of the Gulf War, Sheikh Jaber al-Ahmed al-Sabah, the thirteenth ruler in the Sabah lineage, suspended the lively parliament, citing a foreign conspiracy aimed at destroying Kuwait. He was referring to a series of terrorist bombings in Kuwait and attacks on its interests abroad by Iranian-backed local Shia Muslims whose aim was to destabilise the country and to deflect it from its support of Iraq.

Local opposition figures, including the 26 MPs who made up the national opposi-

UP THE REVOLUTION... OVER AND OUT



tion in the 50-member parliament detected other more self-serving reasons for the closure of the National Assembly which had become an increasingly rumbustious debating chamber following the calamitous crash in 1982 of the local Souk al-Manakh unofficial stock market.

Members were asking how it was that the Government could have allowed one of the most spectacular stock market crashes in history - paper debts totalling \$97bn - and how influential individuals close to the royal family were able to borrow vast sums from the banks without security to fund speculative share trading.

The Souk al-Manakh issue rumbles on, and one must assume that concern about details of this episode being ventilated in the national assembly and reported by a local press freed of the constraints under which it is presently operating is one of the main factors inhibiting a decision to reconstitute the parliament.

Opposition agitation for the return of parliament and for the removal of shackles on the censored local press, once one of the freest in the Arab world, began to gather strength late last year at a series of Diwanis or mini-parliaments at the private houses of prominent individuals, many of them ex-MPs. These traditional all-male gatherings, which are as much part of Kuwaiti life as a visit to the local pub in the

UK became increasingly political to the dismay of the authorities unused to demonstrations of disaffection.

Matters came to a head on January 22, when police used tear-gas and batons to disperse a crowd of about 6,000 which had gathered at the house of an opposition figure. In the process a 70-year-old ex-MP was beaten up, along with several other leading members of Kuwaiti society, including Dr Ahmed Bishara, the former vice rector of the University.

In this post-oil emirate society, based on an elaborate web of interlocking family connections, the heavy-handed police tactics were regarded as a serious affront to consensus rules that have applied for generations.

Two days before the Farwaniyah incident, Sheikh Jaber, who has ruled Kuwait since 1979, had made an elegant appeal for calm in a national address in which he said: "Let us always remember that we are members of the same tiny community which cannot tolerate dissent... and where it is easy to come to terms given good intentions and open-mindedness."

The regime and the ex-MPs and their supporters, who include more than a few millionaires, have begun a dialogue to establish new ground rules for the restoration of democracy, but Sheikh Saad al-Abdullah al-Sabah, the Crown Prince and Prime Minister, has said that the consultations could take some time.

Opposition figures warn, however, that unless real progress is made towards recalling Parliament, agitation will resume.

"We hope for peaceful change," said Dr Ahmed Khafib, a nationalist ex-MP, "but if people are frustrated violence cannot be ruled out."

This sort of challenge to the ruling family was almost unheard of in Kuwait. There is no doubt that regional democratic movements such as those in Algeria, Jordan and the two Yemens plus events in eastern Europe have emboldened Kuwait's pro-democracy tendency.

"You cannot isolate yourself from what's happening in the world," said Mr Ahmed Saadoun, member of Kuwait's merchant oligarchy and speaker of the parliament. Critics of the regime believe it missed an opportunity to reconstitute the parliament after the winding down of the Gulf War in August 1988. Now, it is in danger of being seen to respond weakly to pressure if it agrees to reconvene the assembly and hold elections.

The Sabah's dilemma is deepened by the uncompromising attitude of Saudi Arabia, next door. The Saudis have made it clear that they would not be at all happy to see the restoration of parliament, lest it encourage pro-democracy elements in Saudi Arabia.

Dr Khaldoun Nageeb, a professor of sociology and a leading Kuwaiti intellectual, believes that the Sabahs would be well advised to cut a deal with the coterie of parliamentarians, rather than risk having to deal with a more militant younger generation, many of whom have been educated in Europe or in the US.

Curiously, less than 3 per cent of the approximately 1.8m people who live in Kuwait will be involved directly in the electoral process. Suffrage is restricted to Kuwaiti males over 21 who hold first-class citizenship. Eligible voters in 1985 numbered 65,000 with a turnout of about 90 per cent at the poll. The 50 parliamentarians spread across 10 electorates were returned with about 1,000 votes each.

But Kuwait's financial weight, its relative importance among Gulf states, its proximity to Iran and Iraq, and the fact that it has traditionally been a gateway for ideas and influence entering Saudi Arabia means that any tremors in the emirate are likely to have an impact further afield.

Kuwait's substantial Shia Muslim population - Shia's number about 200,000 - is a further complication. The involvement of pro-Iranian Kuwaiti Shias in a series of terrorist incidents in Kuwait has fuelled fears in the Sunni mainstream that the Shia community represents a potential fifth column in its midst.

But in spite of Kuwait's manifest difficulties, opposition figures argue that the restoration of the 1962 constitution without amendment, and a return to parliament is the best guarantee for the well-being of society.

Tony Walker

Victor Mallet on the water industry

A thirst for technology

IT IS no accident that the Kuwait Towers are the country's most famous landmark. These modern edifices - the highest is 187 metres tall - have become the symbol of an otherwise featureless city state, and they contain water.

In the arid climate of the northern Gulf, the production, storage and distribution of man-made fresh water for Kuwait's industrialised consumer society is big business. Like most of the Gulf states, Kuwait has underground water reserves of limited quantity and quality, and relies heavily on its plentiful energy supplies to desalinate sea water. Desalination capacity at Kuwait's six plants amounts to more than 250m gallons a day.

It is far cry from the day in 1925 when an enterprising seafarer is said to have loaded some empty barrels into the hold of his dhow and set off for the Shatt al-Arab waterway between Iraq and Persia. He filled the barrels with fresh water and returned to Kuwait, emptying them into a small reservoir and supplementing the country's scant supplies of well water. By the start of the oil era in 1946, a transport company had a fleet of 45 boats ferrying water to Kuwait at the rate of 80,000 gallons a day.

In the early 1950s Kuwait led the way in the Gulf in distilling sea water, and the industry has expanded to meet a hundredfold increase in demand. The largest desalination plant is at the Doha West power station, which produces between 35 and 40 per cent of the country's fresh water requirements.

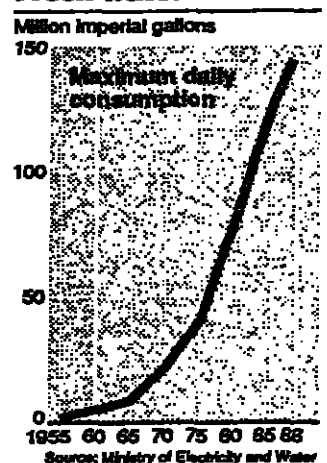
"We get the sea water, heat it up, vapourise it, and condense the heated steam," says Mr Faisal Yousif al-Mudhaf, the Doha West Director.

The plant's distillation process requires a wealth of

sophisticated technology and electronic monitoring. First, the sea water has to be cleaned of fish, seaweed, discarded crisp packets and plagues of jellyfish, and then it has to be treated with lorryloads of chemicals to prevent scaling of the equipment.

The water is heated with steam from the adjoining 2,400 megawatt power station and passed through a series of vacuum chambers where steam is progressively flashed off.

Fresh water



Source: Ministry of Electricity and Water

The saline residue is pumped into the sea, and the clean water is ready for treatment. With only two parts per million of salts, the distilled water is so pure that it is mixed with brackish water to make it more palatable.

Kuwait has moved to raise the alkalinity level of desalinated water with a series of recarbonation projects; without such treatment water can cause corrosion and rust.

Although the combination of power stations and desalina-

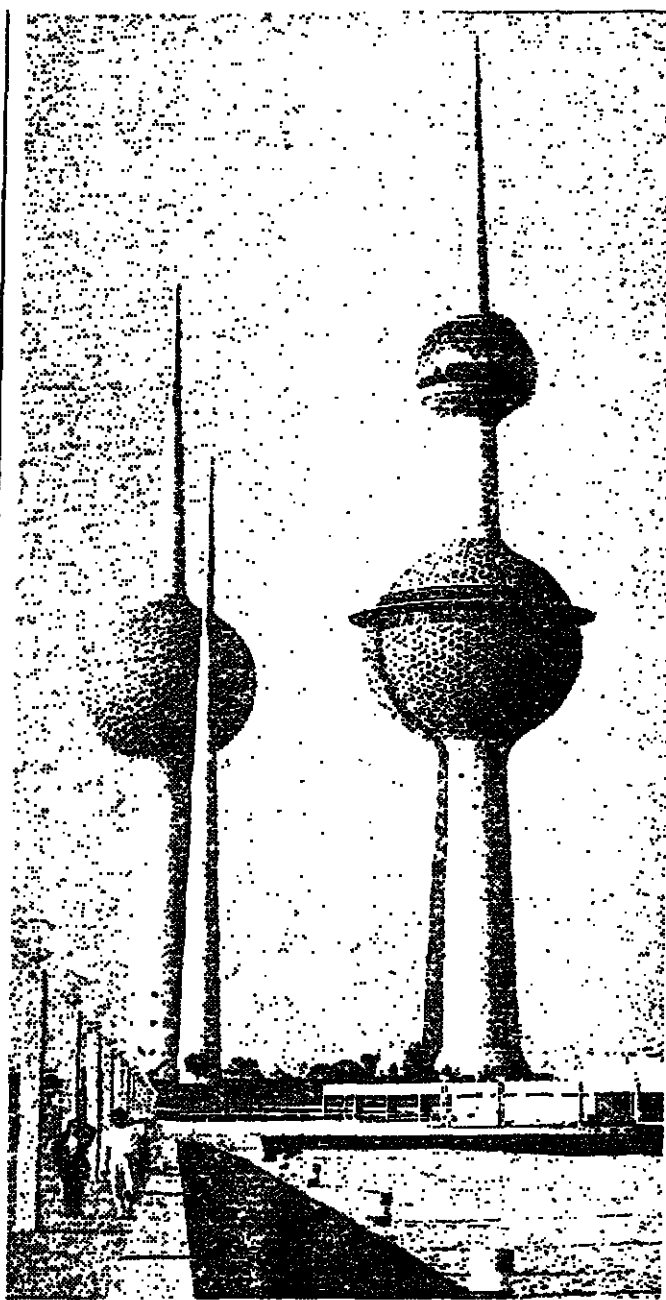
tion plants is energy-efficient, desalinated water is expensive. At Doha West they say it costs two Kuwaiti dinars per thousand gallons, but consumption is subsidised and the end user pays less than a dinar.

Kuwait and other consuming countries may turn to different methods of processing sea water or brackish water, including reverse osmosis. The Ministry of Electricity and Water has installed an experimental reverse osmosis plant at Doha East, and commences a number of smaller units for emergency purposes.

Power and water stations are obvious targets for terrorists and potential enemies, and the huge Doha complex is guarded by security forces armed with heavy machine guns. There are tentative plans to procure water once again from Iraq this time by pipeline, but it is unlikely that Kuwait would ever allow itself to be dependent on essential supplies from its northern neighbour.

Average daily consumption of 118m gallons per day in 1988 amounted to less than half of installed capacity, and even at the summer peaks Kuwait has spare capacity. Per capita use of water has risen steadily to more than 22,000 gallons a year - one of the highest in the world - from about 5,000 gallons in the 1950s, but it seems to have stabilised at saturation levels. Any further increase is expected to come from population growth.

The government is exploring and developing underground reserves of brackish water while the pumping of fresh water from underground aquifers has declined. It has set up two parallel distribution networks, one for fresh water and one for the brackish water used in irrigation, livestock watering and construction.



Kuwait Towers: the country's most famous landmark

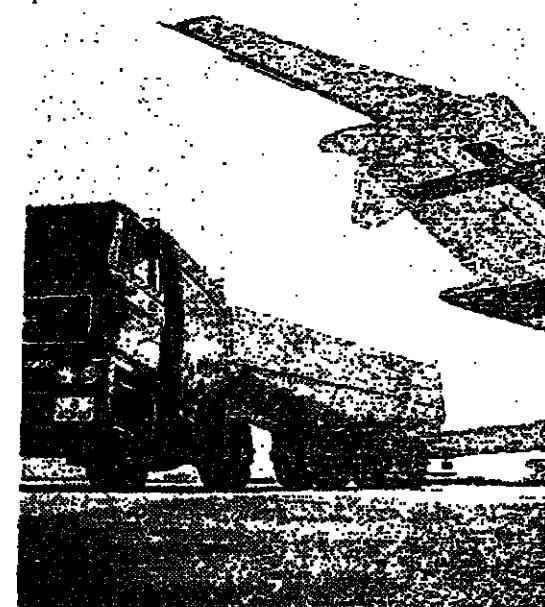
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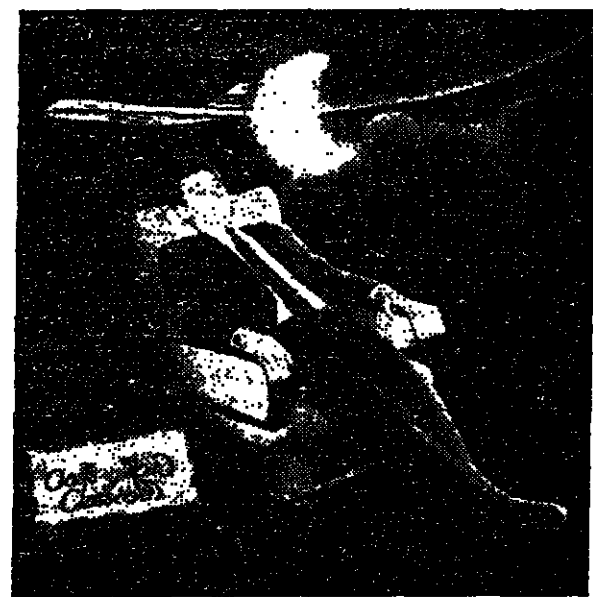
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Sheikh Jaber al-Ahmed al-Sabah: suspended parliament



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KUWAIT 4

Trading in the bourse continued to be depressed in 1989. Tony Walker investigates

Market that echoes to the sound of silence

THE stock market index could be mistaken for a topographical map of Kuwait with its flat desert country which barely rises more than a few tens of metres above sea level.

Trading in stocks in the largely moribund market continued to be extremely depressed in 1989, reflecting lack of confidence in local institutions and the generally bleak state of the domestic economy.

According to Alshail Economic Consultants, which publishes a daily stock market index, the value of shares

traded last year fell by 42 per cent compared with 1988. Mr Jassem Saadoun of Alshail said that the stock market's weak performance was attributable to continuing uncertainty over the settling of debts left over from the spectacular 1982 crash of the unofficial Souk al-Manakh "kerb" market (this was rooted in the highly speculative practice of buying shares with post-dated cheques at a high premium to the cash price) plus a feeling of pessimism among many investors over government claims that it was

in the process of re-investing the economy. Mr Saadoun, a critic of the Government's management of the Souk al-Manakh debt crisis - the crash left a mountain of paper debts worth KD27bn (\$94bn) - said the Government's release of a new economic programme last year rather than lifting prices in the market had a negative effect.

"In 1982 and 1983, when the Government said something positive, the market would rise," he said. "Now the reverse occurs. After seven

years people have lost confidence."

The Kuwait Stock Exchange's imposing marble headquarters was designed as a solid symbol of Kuwait's financial strength, but its cavernous interior is nearly deserted and almost silent on most days. A handful of brokers conduct a desultory business in a very thin market.

The fact that the Government either directly or indirectly owns shares amounting to about 65 per cent of the exchange's total capitalisation of about KD4.4bn - many of

these shares were acquired to prevent the total collapse of the market after the Souk al-Manakh crisis - hardly contributes to a lively, free and open market.

Much as the Ministry of Finance and the Kuwait Investment Authority would like to divest themselves of substantial portions of their local stock, there is unlikely to be an opportunity for this until the market regains some of its lustre, and that does not seem in prospect.

The exchange has been trying to nurture a re-growth in confidence. Its reporting requirements are among the strictest in the world. It has cautiously proposed that the scope of trading opportunities be extended in an effort to enliven the market.

It has, for example, suggested the introduction of mutual funds (unit trusts) and futures and options trading. These proposals are being considered by the Council of Ministers. But in the case of the latter, it is likely that Kuwait will move very carefully.

The Manakh crash continues to overshadow all of the exchange's activities. "People

are still sceptical," said Mrs Wafa al-Nasheed of the stock market. "We have to be very careful."

One of the aims of the introduction of mutual funds would be to attract investments from the thousands of non-Gulf citizens who are working in Kuwait, especially those from Egypt, Jordan and Syria who lack investment opportunities at home.

The floating of these funds would get round the rule that prevents non-Gulf Co-operation Council citizens trading on the Kuwaiti bourse. Bankers believe that there is a substantial untapped market among expatriates in Kuwait for new investment vehicles.

The bourse, in the past year, has taken several other steps to reactivate the market. In March last year, it abolished floor and ceiling rules for share volume and price changes, but the exchange retained the right to intervene to prevent stock manipulation.

In another important development, it allowed transactions to take place off the floor of the exchange, provided the price and volume traded are posted on the exchange board at the

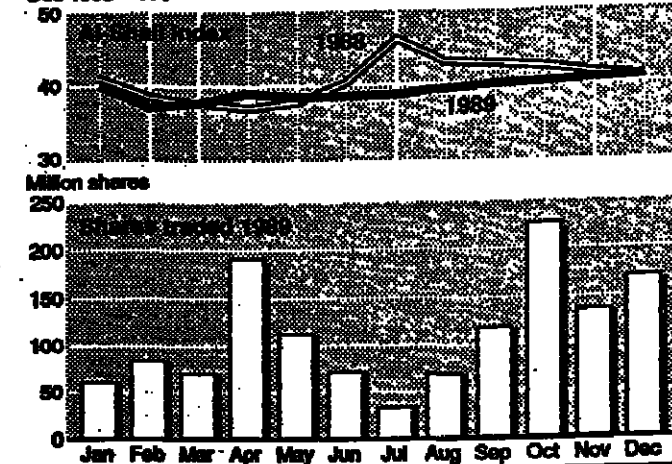
conclusion of the deal. This move was designed to facilitate larger transactions.

The bourse announced plans to reorganise the parallel market to encourage some 400 smaller closed companies with between five and 100 shareholders to apply for a listing as a step towards an appearance on the main board. Listing rules for these companies require that capital exceed KD1m, and that they publish balance sheets.

Trading on the exchange in 1989 continued to be heavily skewed towards the banking sector. The seven banks and one investment house listed accounted for 68 per cent of

Kuwaiti shares

Dec 1983 = 100



shares traded, and 82 per cent of the value of trading, compared with 55 per cent and 79 per cent respectively in 1988.

Trade in shares of the National Bank of Kuwait, the market leader, continued to dominate. NBK accounted for about 35 per cent of the total value of trading in all Kuwaiti shares among the 45 companies listed on the main bourse. Until there is an improvement in the Kuwaiti economy, and local investors can be persuaded that their money would be better invested at home than abroad, it seems that the Alshail index will continue to move in more or less a straight horizontal line.

Banks and financial institutions are in the doldrums

Stalked by a debt monster

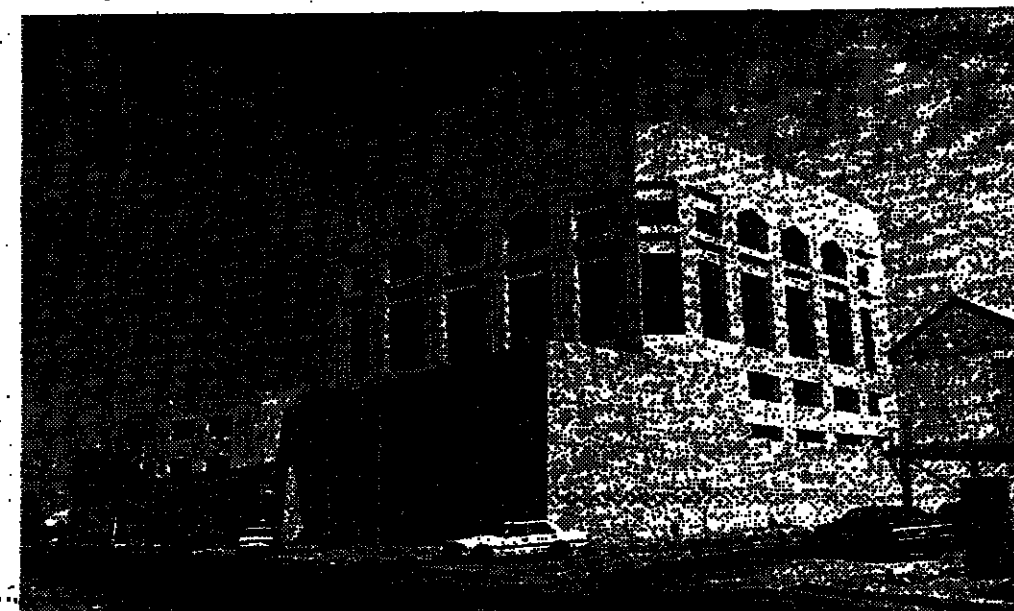
IF ALICE had found herself in the hushed and air-conditioned boardrooms of Kuwait's banks, instead of in Wonderland, she may have guessed why institutions which have not escaped financial problems could continue to pay relatively generous dividends to their shareholders.

The answer, she might have been told, lay in the continuing beneficence of the Central Bank and in the concern of the Government to ensure that no Kuwaiti citizen should be inconvenienced by the impetuous lending policies of some banks during the calamitous 1982 stock market rise and fall.

The Kuwaiti financial sector is still wrestling with the debt monster unleashed by the collapse, eight years ago, of the Souk al-Manakh unofficial or "kerb" market. There is little sign that the problem is about to be resolved.

When the market collapsed after weeks and months of unbridled speculation it left a trail of paper debts totalling KD27bn, five times the level of Kuwait's total bank credit.

The authorities have whittled down the debt to a hard core of KD2.2bn. This represents the liabilities of some 1,350 debtors registered under the Difficult Credit Facilities Settlement Programme. The bank is taking a stake in IBI, the Agnelli family holding company in Italy. In Britain, the Kuwait Food Company bought 12 per cent of the newly-listed shares of Harry Ramsden's, the world's biggest fish and chip shop.

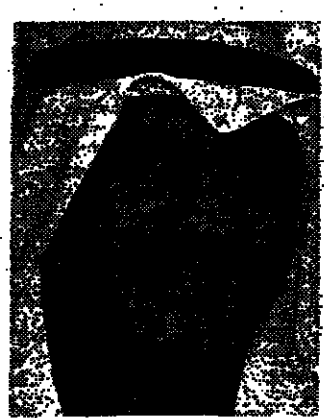


The Central Bank continued to be generous to shareholders in the face of financial problems.

tlement programme over KD1.1bn after collateral has been deducted. Almost 100 of this top quarter owe KD800m.

Kuwait's banks, in spite of their continuing difficulties with the Souk al-Manakh debt and the flat domestic economy, all announced cash dividends and bonus shares ranging from 22 per cent and 13 per cent respectively in the case of the solid National Bank of Kuwait to significantly smaller dividends for the other five Kuwaiti commercial banks.

Kuwaiti banks are not obliged to reveal in their balance sheets sources of income, so there is no reliable guide as to the level of Central Bank support. But it is estimated that emergency funding totals more than KD1bn. It is far in



Salem Abdul-Aziz al-Sabah, Governor of the Central Bank.

excess of the declared KD460m interest free deposits placed with banks to cover long-term rescheduling costs.

Sheikh Salem Abdul-Aziz al-Sabah, Kuwait's youthful Central Bank governor, has in recent weeks again publicly raised the issue of the need to rationalise the banking sector. In an interview with the daily newspaper, al-Qabas, Sheikh Salem said some banks and investment companies would soon be merged and will be supported by the Central Bank. He said there were too many commercial banks, and that the "perfect number" was three or four in place of the present six.

Leading candidates for merger are Bursan Bank and Bank of Kuwait and the Middle East (BKME). There is talk of a possible merger between Commercial Bank and one of the larger investment houses, but as a prominent banker said of the merger proposals: "How can you merge two companies with negative net worth? Negative plus negative does not make positive." A merger process would not be simple. Not

only would the authorities be obliged to inject additional funding into the ailing institutions, there would also be highly sensitive issue of what to do about jobs held by Kuwaitis that would be eliminated.

Another complication is that the present banking law does not allow mergers. National Bank of Kuwait continues to handily outperform its rivals. In 1989, the bank declared net profits of KD85m, a 133 per cent increase over 1988. Assets increased by 11.9 per cent.

NBK is consolidating in the difficult Kuwaiti market. While the bank holds some 35 per cent of local deposits, it has reduced its share of the domestic loan market to about 19 per cent, compared with 22 per cent previously.

Bankers are speaking slightly more optimistically about the domestic economy. Gross domestic product growth in 1989 was an estimated 4.5 per cent in 1989 compared with a decline of almost 5 per cent the year before.

Kuwaiti monetary policy generally received high marks from bank economists. The introduction of a new interest rate structure in December 1988, that raised the discount rate from 5 per cent to 7.5 per cent, helped stem a worrying capital outflow from Kuwait.

The move had the effect of encouraging a shift away from foreign currency deposits to mainly dinar fixed deposits. Foreign currency deposits declined by 6.9 per cent between January and November last year, compared with a 26.2 per cent increase recorded in the same period in 1988.

The Central Bank's offering of public debt instruments continued to attract support. At the end of December, the amount outstanding of treasury bills and bonds had reached KD2.2bn against a recently revised ceiling of KD2bn. The secondary market in bills appears to be achieving some success. In the third quarter of 1989, bills traded amounted to KD638m compared with KD163m in the second quarter.

Latest credit figures underline the continuing slow growth in the Kuwaiti economy. Total credit facilities extended by Kuwaiti banks grew by just 1 per cent in the past year. Leading for the construction sector showed a marked decline, reflecting lack of new opportunities.

Capital market activity was depressed (see stock market), again reflecting lack of local confidence. But in a slightly encouraging development there was, for the first time

since 1987, a resumption of private placements in the primary bond market.

The Kuwait International Investment Company led a KD20m domestic bond issue for the Commercial Bank of Kuwait. The issue, launched in October, 1989, has a maturity of five years and interest of 8 1/2 per cent. In December, Kuwait Foreign Trading, Contracting and Investment Company issued certificates of deposit worth \$75m on behalf of the Bahrain-based and predominantly Kuwaiti-owned Al Bahrain Arab African Bank (Albaab). In light of extremely limited opportunities at home in the overbanked local market dominated by NBK, all local institutions are seeking to extend their activities abroad.

However, it is not all plain sailing as Europe tightens its banking rules in preparation for 1992. The Bank of England, for example, has discouraged deficit Kuwaiti banks involved in the DCFSP to establish London branches.

Kuwaiti commercial banks are, nevertheless, trying to reach out more to foreign markets. NBK, for example, which has branches in London, Bahrain, Singapore, Paris and New York, is expanding its activities in Asia Pacific, a developing trend among Gulf financial institutions.

NBK is establishing a merchant bank in Indonesia to complement its existing operation in Singapore. The Kuwait International Investment Company, KIIIC, is floating a Dragon Fund to invest in Asian equities. All Kuwaiti banks are competing for business among the large Asian contractors such as Daewoo, Daehin and Hyundai of Korea and Mitsui of Japan who, along with the Taiwanese, have gained a stranglehold on the larger projects market in the Gulf.

Kuwaiti bankers are looking enviously south towards Dubai where a liberal business regime has helped to produce a increased prosperity in the southern Gulf region. These bankers contrast the slow pace at which the Kuwaiti bureaucracy works with the dynamism of Dubai. There is a sense that opportunities are slipping away.

It seems that until Kuwaiti financial institutions can escape from the debt burden of the Manakh crash, and until the authorities decide whether they are genuinely interested in helping to enliven the local business scene, Kuwait's financial sector is destined to remain in the doldrums.

Tony Walker



Inside the Kuwait Stock Exchange: where the value of shares traded last year fell by 42 per cent compared with 1988

Victor Mallet on foreign investment strategy after the BP affair

Reasserting central control

THE KUWAITI Government is asserting some central control over its secretive and financially powerful foreign investment network.

A series of measures taken in the aftermath of the BP affair has culminated in the recall to Kuwait city of Mr Fouad Jaffar, general manager of the Kuwait Investment Office (KIO) for the past 20 years. Four portfolio managers were recalled from London last year, and Mr Jaffar is due to leave in mid-March.

KIO officials and Kuwaiti economists see the reshuffle as a delayed reaction by Sheikh al-Ahmad al-Sabah, the Emir, to the embarrassing publicity over BP. The KIO acquired 21.7 per cent of BP, Britain's largest company, when the British Government decided to proceed with the sale of its remaining BP stake in spite of the October 1987 stock market crash.

The KIO and its powerful leader, Sheikh Ali Khalifa al-Ahmad, the Oil Minister, portrayed the purchase of BP shares as a straightforward commercial operation. Britain, on the other hand, feared that an Opec state had used the KIO - which has tax-free status in London as a sovereign entity - to buy British oil interests for some ulterior motive.

The KIO was forced to cut its holding to 9.9 per cent, but ended up with a substantial profit. "I don't regret it for one second," says Sheikh Ali. Kuwait, however, is such a wealthy player in the markets that the KIO's foreign investment operations are finding it difficult to maintain their traditional low profile, as he events surrounding BP and the KIO's forays in Spain have unhelpfully demonstrated.

Although annual figures vary according to the price of oil and the state of world markets, Kuwait is earning roughly half its income from its investments. They are thought to amount to more than \$100bn. About two thirds of that belongs to the Reserve Fund for Future Generations, which receives a 10 per cent cut of the country's oil revenues and is largely managed by the KIO. Most of the rest belongs to the General Reserve, but 85 per cent of its assets are thought to be illiquid items such as loans to Iraq which may never be repaid.

The General Reserve has been drawn down for domestic spending. Some Kuwaiti officials have attempted to characterise the recall of Mr Jaffar as routine but in fact it stems from a dispute about the respective roles of the London-based KIO and the Kuwait-based Kuwait Investment Authority.

The KIA, headed by Mr Jassem al-Kharafi, the Finance Minister, was set up in the 1980s in a deliberate attempt to control the KIO. Instead it became a parallel investment body, managing the General Reserve and other assets

around the world and often overlapping with the KIO, which is dominant in the important western markets and Japan. Kuwaiti investments span the globe, and include small stakes in almost every leading US company.

The KIA has begun to assert itself by changing senior staff, by insisting that the KIO refer more often to its nominal masters in Kuwait city, and by trying to define more closely the geographical areas of operation for the two bodies.

KIO officials argue that they have a record of professionalism and success, and that the KIA - which has managed its investments through banks and brokerage houses rather than acting directly like the KIO - is trying to stifle the KIO with a layer of bureaucracy.

Sheikh Ali, who is a member

of the KIA board, may have lost this particular battle for the KIO's independence, and he dismisses talk of a power struggle as the work of conspiracy theorists. "We would never want to put bureaucratic strings around the investment process, whether it's from Kuwait or London," he says. "That's not the way to run investment, but again there are systems that have to be developed over time and people sometimes become uneasy for no concrete reasons."

Mr Jaffar was clearly reluctant to leave the London job. At the time of going to press no-one had been nominated to replace him, nor was it known what senior post Mr Jaffar would fill at the KIA in Kuwait.

Kuwaiti investors have always been quick to spot new opportunities, and the possible

benefits and risks of eastern Europe and the forthcoming single European market to the West are much discussed in Kuwait. In February, Mr al-Kharafi was quoted as saying that eastern Europe was a rich field for investment and that talks were under way to enter into bilateral treaties. Berlin Bank formed a joint venture with the KIA last year to channel investment into medium-sized West German and other European companies.

Other organisations, private individuals and private companies are also involved. The Public Institution for Social Services Centre, the bank tried to defend itself by merging with a rival, Banesto, but the Alberto successfully ruined the deal.

That earned them and KIO-Torras the enmity of the Government, which liked the merger. In the midst of the battle for Banco Central, the marriage of Mr Cortina broke down, placing KIO in the full glare of some highly unsavoury publicity. Some people still believe it was this scandal, that finally led to Mr Jaffar's fall from grace as general manager.

KIO got out of Banco Central last year, to concentrate on more conventional ventures. Mr Jaffar, however, had one last word in Spain. In November 1989, prodded by Mr De la Rosa, KIO launched a \$630m bid for the 60 per cent of the now huge Torras group that it did not own.

The bid worked and the Kuwaiti own - along with Mr De la Rosa, who has about 13 per cent of the group - Spain's biggest privately-held industrial conglomerate. Torras' profits in 1988 were close to Ptas15bn.

Mr Jaffar's departure from KIO leaves The Office's future in Spain unclear. Mr De la Rosa is one of Spain's most flourishing businessmen and he will not necessarily have to depend on Mr Jaffar's replacement. It is, anyway, quite possible that the two friends will continue doing business in Iberia if Mr Jaffar decides not to return to Kuwait.

Peter Bruce

Success and scandal in Spain

THE Kuwait Investment Office (KIO) may have written itself into modern British corporate history by being forced to sell part of its stake in British Petroleum two years ago but "The Office", as it is known, has probably had a bigger impact on Spain than in any other country in the world.

Since its first tentative investment in a Spanish paper company in the mid-eighties, KIO has spent close to \$2bn in Spain, making it Spain's biggest foreign investor.

The Kuwaitis have learned a lot about investing abroad. In Spain, KIO has had to suffer both public and official suspicion and disapproval, become tangentially involved in a colourful public scandal and begun to realise it.

Debits were paid off and Torras' stock market listing was reinstated. In July 1987 the group launched what was then Spain's biggest rights issue (Ptas60bn) and expanded. Union Explosives Rio Tinto, the pride of the Spanish chemicals industry, was in deep financial trouble when Torras, led by Mr De la Rosa, fell upon it in 1987. By mid-1988, after a fierce public defence by Union, Torras won control of the group and merged it last year with Cros (to become Ercros), a struggling Catalan fertiliser producer also swept up in the Kuwaiti wake.

A stockbroker, an insurance company and an engineering consultancy have been drawn into the Torras group, but Mr De la Rosa's biggest success was probably the purchase in late 1988 of Ebro, a sugar refiner that has since launched its own aggressive acquisitions programme to become Spain's biggest processed foods producer. Ebro is poised to merge with one of its main sugar refining rivals, Industrias Agrícolas.

Mr Jaffar and Mr De la Rosa made one important mistake.

KIO came to the attention

of the Government when, soon after establishing itself with Mr De la Rosa, it began to take significant stakes in some of Spain's big commercial banks.

KIO, it was feared, was simply out to make fast money at the expense of local companies that could not defend themselves. More eventually grew accustomed to KIO. The office, through Mr De la Rosa, has formed a close alliance with Banco Santander, one of the country's big commercial banks.

The Kuwaitis began to prove their long-term ambitions in the country in the paper industry in 1986 when they bought a struggling Catalan producer, Torras Hostench, and began to realise it.

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MANAGEMENT: The Growing Business

Trends among MBAs

Growing attraction of entrepreneurial option

By Charles Batchelor

More than 70 MBA students crowded into the London Business School's largest lecture theatre one evening earlier this month for the launch meeting of the school's newly-formed Entrepreneurs' Network. The audience listened with rapt attention as several former MBA students recounted the thrills and the spills of setting up their own businesses.

A scene like this shows just how much times have changed over the past decade. Ten years ago most would-be Masters of Business Administration would have considered the idea of setting up on their own account to be a ridiculous waste of their training, talents and potential earning power.

MBAs, the management elite of the future, have traditionally seen their careers in terms of a rapid climb up the corporate ladder of large corporations or a senior job in international consultancy. Not for them what one speaker described as the "frustrating detail of small business."

But, as the Entrepreneurs' Network evening demonstrated, things are beginning to change. "We could have sold tickets for that meeting many miles away," says Ken Chaynes, a current MBA student and joint chairman of the network, which is intended to form links with former MBAs, venture capitalists and accountants.

Just over a decade ago 15 of the 100 MBA students at the LBS took the optional course on small business, says Catherine Gurling, director of the school's centre for enterprise and an MBA student in 1979. This year more than 150 of the school's 200 MBAs are following the New Venture Development option.

A recent survey of the MBAs in the year revealed that, despite the unfashionable nature of small business when they were students, no fewer than 30 per cent were running their own business. High levels of interest have been recorded in business schools from Harvard in the US to INSEAD near

Paris. William Gordon set up Wentworth Management Consultants a year ago after 11 years spent working for large consultancies such as Hay Group in the US, France and Britain.

Wentworth, which comprises Gordon, a partner and a secretary, earned a fee income of £200,000 in its first year. Gordon, who is 38, says it has given him a higher standard of living than he enjoyed working for others, more spare time to enjoy his love of travel, and a greater degree of job satisfaction. His only regret is that he did not make the move to running his own show earlier.

MBAs face a number of barriers to starting up in business on their own or to working in an established small firm. They have usually worked for large employers before deciding to take an MBA and the atmosphere of most business schools is dominated by a big business mentality.

MBAs are fired-up people who tend to be very competitive and who like to be seen as succeeding, explains Anthony Birkbeck, an INSEAD MBA who set up in business on his own account 18 months ago.

"Everyone is aware of where everyone else is going at the moment," he says. "If you go off and set up a small company you won't get the accolade of your peers," he says.

Birkbeck, now 33, did not plan on going it alone when he spent nine months at INSEAD in 1986/87. He had spent years in international banking before doing his MBA and the following 12 months flying around the world for the consultancy arm of accountants Spence & Oppenheim.

But disillusionment with constant travelling and chance meetings with Paul Cunningham, who had spent several years in investment banking, led to the two developing their ideas for a business of their own. They set up Magnificent Mouches in Battersea, south London, to design and produce men's printed handkerchiefs. It made a small profit last year on sales of £200,000.

MBAs have frequently had to borrow heavily to finance their studies and find it difficult to accept the lower income which often comes with starting up on your own.

Birkbeck had borrowed £10,000 from his previous employer to finance his MBA but repaid that from his Spence & Oppenheim earnings before deciding to set up his own business. Anne Dickinson borrowed £7,500 to finance her MBA course at Cranfield School of Management and had to repay this out of the first year's earnings of her consultancy, Record Ability, which advises on the cataloguing and storage of commercial documents.

Once they have set up on their own, the MBAs may also have to accept that their earnings in their first years of independence will be lower than they could have got in a large firm. Birkbeck and Cunningham, aged 29, pay themselves £15,000 a year each at Magnificent Mouches, but calculate that this represents a salary drop of £100,000 between them compared with what they were earning with their previous large employers.

The hope of MBAs starting in business is that the combination of salary and capital gain which they make from their business will eventually match any big company salary they could have earned. "If the business goes well they should reach parity in three years," says Birkbeck.

An MBA course generally teaches students to be risk-averse whereas running a small business involves a higher than normal commercial risk. "An MBA degree is almost designed to put people off setting up in business by warning them of all the problems," says Paul Burns, professor of small business development at Cranfield School of Management.

The big business world for most MBAs are heading compounds this aversion to risk. "You are brainwashed by headhunters and employers who say it is essential to get big names like McKinsey or Du



Paul Cunningham (left) and Anthony Birkbeck setting up Magnificent Mouches meant £100,000 less in salary

Pont on your CV," comments William Gordon. "So why, in the face of all these obstacles, are increasing numbers of MBAs opting for a business of their own?"

Their motivation is similar to that which drives many managers working for large businesses to break free — a desire to have greater control of their own lives.

Another reason is that more MBA students than hitherto come from a small business background in the first place. "More of our students now come from family businesses or have already started a business of their own," says Paul Moran of Durham University Business School's small business centre.

In addition, rapid change in many industry sectors and the shake-out among financial services companies has meant there is less security in working for a large company.

Once the individual decides to go into business on his own account, the drawbacks of any practical value? "An MBA gives you credibility but in terms of the day-to-day decisions and business skills it is not very relevant," says Anthony Birkbeck. "An MBA teaches you about swaps and options, acquisitions and diversifications but not about small business book-keeping systems."

Anne Dickinson, whose business achieved turnover of

£80,000 in its first year, says her MBA training had drilled into her the need to market herself but in the early stages she lacked the time to put theory into practice.

"I worry that most courses break teaching down into the separate management functions when what you need for small business are integrated, inter-functional skills," comments Allan Gibb, head of Durham University's small business centre.

More and more business schools are adding optional courses on small business to their MBA programmes or giving students practical experience of working with small firms. Durham University has even considered creating a special qualification, an MBE or Master of Business Enterprise.

"It is quite an indictment of the way we go about things that enterprise is an elective subject rather than part of our core curriculum," comments Cranfield's Paul Burns.

Despite the drawbacks of their training, MBAs who do set up on their own appear to have no regrets. "I wouldn't swap it," says Birkbeck. "Going on a business trip becomes exciting whereas before I would say: 'Not New York again.' Now any small triumph is enough to have us jumping up and down. The numbers may have been bigger before but they meant much less."

In brief...

The chief executive plays a crucial role in the growth of any business yet most are too busy to devote much time to improving their management skills. They are also reluctant to take the advice of academics or of management "cook books," preferring to rely on sharing their experiences with their peers.

To overcome these barriers CBI has produced a series of videos and a booklet, under the title of The Edge, highlighting the management styles of five top executives who have given their companies an edge over their rivals. The booklet contains a summary of management "cook books," preferring to rely on sharing their experiences with their peers.

The videos show a variety of management styles applied to differing situations and are intended to let viewers draw their own conclusions. The target market for the videos is the chief executives of the 3,000 companies with sales of

£1m or more which have significant export business.

The chief executives portrayed range from Ian Harris of Bonus Machine Company of Gateshead, a private company with sales of £23m, to Robin Miller of EMAP, a listed company with turnover of £235m. Available price £700 + VAT for members; £840 + VAT for non-members; + £19 p&p, from CBI, tel 01-509 4722.

Singapore Spain is a new service established by the London Chamber of Commerce to help British businesses break into what is still an unfamiliar market for many firms. A specialist from the chamber assesses a company's suitability for the market, carries out market research, arranges meetings and accompanies the businessperson on his trip. The cost of the service comprises an introductory fee and a percentage of the value of orders won over the first 12 months. Contact the chamber on 01-246 4444.

Going Public, a two-day conference which looks at the reasons for a flotation, how to prepare for such a move, the tax implications and the alternatives will be held in London on April 3 and 4. Contact BRL IBC House, 100 Old Bailey, London EC4A 3DF. Tel 01-474 2227.

Canada Road, Blythe, Surrey KT14 7JL. Tel 01-837-6363.

Many of Britain's small businesses are cushioned against rising interest rates because they are borrowing at fixed rates, according to National Westminster Bank. About 700,000 small companies are at least partially protected by such lending agreements while one-third of NatWest's small business loans are at fixed rates.

Durham University Business School has launched a Certificate in Business Counselling to provide a professional qualification for those working with new and existing small firms.

After a one-week residential course participants attend occasional one and two-day workshops throughout the year in subjects such as interpersonal and communications skills, analytical and problem-solving skills and knowledge of the business support environment.

The first programme starts in September and costs £1,200. Both bursaries may be available for up to 50 per cent of the fee.

Contact Ruth Ratcliffe, DUBS, Mill Hill Lane, Durham DH1 1LB. Tel 01-374 2227.

A lot of local assistance

Local authorities play an important role in helping businesses in their areas though businessmen are often unaware of the range of services on offer or are unable to track down the right source of assistance.

These findings emerged from a survey of more than 240 companies by accountants Coopers & Lybrand Deloitte. The report showed a far more positive view of the role of the local authority among companies than the off-portrayed antagonistic relationship.

However, the survey, which looked at the role of other sources of assistance, also revealed a widespread lack of co-ordination of business support at a local level. It recommended that the new Training and Enterprise Councils (TECs) should give this a high priority.

The survey showed that 51 per cent of respondents thought their local authority had an important role to play in supporting economic growth. Businesses said their highest priorities for assistance

were financial help (mentioned by 26 per cent), business information and advice (17 per cent), premises and training (16 per cent), merchant banks (16 per cent) and local authorities (20 per cent).

In the area of business information and advice, chambers of commerce were used by 45 per cent of businesses, followed by local authorities (32 per cent), universities and polytechnics (31 per cent) and local enterprise agencies (22 per cent).

Private sector agencies were the leading providers of training (37 per cent), followed by Industry Training Boards (33 per cent), universities and polytechnics (24 per cent) and the Training Agency (23 per cent).

"Local Support for Growing Businesses. Commissioned by Business in the Community and the CBI. Available from John Clarkson, Coopers & Lybrand Deloitte, PO Box 156, Hillgate House, 26 Old Bailey, London EC4A 3DF. Tel 01-246 3312. Fax 01-246 3313.

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The hotel will be managed by leading Group and long term budgets look encouraging. All costs for projecting have been made and the construction cost will be modest compared with the quality due to the structure of the project. Considering the future development we would be interested in finding a strong partner who participates in the financing of the project. This partner could either be mainly interested in financing or related to hotel business. We need your serious answer as soon as possible, as we will soon sign a management contract. We will treat your reply confidentially. "Golden Hotel Business".

Write Box F9631, Financial Times, One Southwark Bridge, London SE1 9HL.

Handwritten note: 100% TAX ALLOWANCE

BUSINESS OPPORTUNITIES

SUBSTANTIAL PROFIT POTENTIAL

Payback in 2 - 2.5 years. Established Texas property firm with outstanding track record seeks substantial joint venture partners. Ready projects include:

- Development of Phase II of a very successful residential development with low pre-sold lots would result in a broader acquisition of a well located undeveloped shopping centre with high quality tenants in place.
- Commercial land development with parcels pre-sold to recover 1/2 of land costs.

Principals available for discussions in London 20th to 29th March. Interested parties please contact:

MACLEAN AND ASSOCIATES
London, United Kingdom
Attention: Chris Tate
Phone (01) 439-6286 Fax (01) 678 4464

EXCELLENT MERGER/EXPANSION OPPORTUNITY

A well established and highly respected Company creating and managing Corporate Events, Incentive Travel Programmes and Travel Related Promotions wishes to link with an organisation engaged in the Marketing/Communications (or possibly Specialist Travel) business.

Current annual sales c. £3.7M. Location Home Counties (under 1 hour City/West End).

With a diverse and substantial "blue chip" client portfolio we are ideally seeking a business partner to result in a broader trading base and product range for both parties - thus maximising existing and future business potential.

Please write Box H5942, Financial Times, One Southwark Bridge, London SE1 9HL

E-GERMAN BUSINESS - NOW!

The GDR Business metropole and fair city of Leipzig gaining increasing importance, offers excellent opportunities for foreign companies to become active in the fields of real estate or industrial sites at first class locations for retail trade, the hotel, catering and leisure sector. Due to strong contacts with the GDR our consultancy offers suitable properties for sale. Act now to stay ahead. For further information contact us by telefax 01049-511-511687

STOCKS/SHARES/PROPERTY REQUIRED

Realise Cash now.
Extraordinary opportunity from £50,000 to £5m.
Communicate to the strictest confidence with
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Manchester M27 2TB
Tel: 061 793 9088 Fax: 061 794 4961

I created and developed one of the world's leading software houses.
I created and developed probably the country's largest independent information service.

If you are able to provide me with finance of 300,000 in exchange for 24% equity, to launch what will undoubtedly be my most successful venture to date, then please reply indicating your own pedigree.

Write Box F9635, Financial Times, One Southwark Bridge, London SE1 9HL

MANUFACTURING OPPORTUNITIES LOW COST

We are an established Portuguese manufacturing company experienced in assembly of electronic consumer products and small electrical appliances. The completion of a new factory creates opportunities for additional clients to share in the benefits of manufacturing in probably the lowest cost area within the E.E.C.

- Are you product being priced out of the market?
- Are you a design company looking for the right manufacturer?
- Do you have labour or machine capacity problems?

CONTACT OUR U.K. REPRESENTATIVE FOR A LOW COST SOLUTION
Tel/Fax: (073) 899999

HOWDY!

12 Quality machine tools.
Fully trained operators, P.M. sales service and W.P.
This low possibility business of hand and judgment detail.
Such items for business to highlight where we can also help you.
We are linguists, how about you taking over our home market and us selling for you and us abroad.

Write Box F9646, Financial Times, One Southwark Bridge, London SE1 9HL

SUMMER/WINTER SPORTS - RETAIL
Active company with funds wishes to acquire well established retail outlets in this field. Also wholesale companies considered. Parties must be able to show track records over at least a 2 year trading period.
Write to Box F9637, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

YOUR SPANISH CONNECTION

Experienced Spanish businessman with substantial funds to invest is seeking a partnership or representative arrangement with leading group interested in the Spanish sector. First class references and Madrid office available.
Write to Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

COTE D'AZUR PROVENCE

Two Golf Developments for sale, either for - medium development or - build up - Golf with Clubhouse or - Villa to build - For more details contact
M.L.G. International SARL, Le Mas de Piss, 933 Quatre les Jolies, 93300 Dugny - FRANCE
Tel: 04689718 Fax: 04689777

SPORTS AND LEISURE FACILITIES PROJECT MANAGEMENT JOINT VENTURE

We have - established products - a strong client pipeline
We need - a company and project management service to sports clubs and leisure centres.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

SMALL EXPANDING TRANSPORT & DISTRIBUTION CONSULTANCY

based in the South East wish to strengthen the distribution / logistics side of the business by taking on board qualified and experienced partner. Merger or acquisition also considered. Please write in confidence to:
Box F9638, Financial Times, One Southwark Bridge, London SE1 9HL

BUSINESS OPPORTUNITIES MANUFACTURING CAPACITY AVAILABLE

On Established Engineering Company specialising in Precision Medium/Heavy Engineering with modern fabrication and assembly shops. BS7750 Part 2/ISO 9002 Approved. 30 ton Overhead Crane. Large capacity conventional and CNC machines. 150 highly skilled craftsmen. High immediate capacity.
We are also seeking license to manufacture engineering components for U.K. and European markets.
Family owned company in the North East of England.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

SPACE FOR NEW OPPORTUNITIES?

Enterprising firm of business administrators with international clients in many diverse activities have to move due to redevelopment in June 1990. We need 500-700 sq.ft. in Central London.
May be of interest to business or professional firm who could occupy your spare space to mutual commercial/professional advantage.
Please contact Michael McLellan FCB, 48 Grafton Way, London W1P 6LB - phone 01-367 8288 - fax 01-368 4622

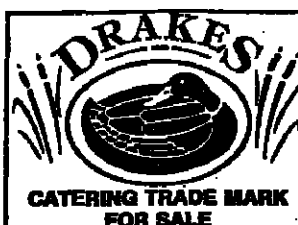
BUSINESS OPPORTUNITY

U.S. construction equipment distributor is seeking an equity partner. The company is profitable and has been in business for 70 years. 20 million people territory. Eight major product lines. Please reply to: Manfredi & Associates 1110 Lake Cook Road, Suite 140, Buffalo Grove, IL 60089 USA (Fax number (708) 215-0455)

STANSTED ENGLAND

Small courier/distributor based plc with freehold office and 300 sq.m. offices by AIRPORT entrance seeks joint venture activities with interested Company.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

CORPORATE FINANCIAL ADVISORS offer a wide range of financing options/solutions to growing businesses. Brochure from INTEGRATED CORPORATE RESOURCE, 20 Britania Place, 2nd Floor, St Helier, Jersey G.I. Tel/Fax: 44245460173 or 472258678



CATERING TRADE MARK FOR SALE

Class 42 Trade Mark for use of the name Drakes and Duck Logo for bar, cafe, restaurant and catering services is available for sale.
In addition the following limited company names could be transferred: Drakes Restaurants Ltd, Drakes Caterers Ltd, and Drakes Vintners Ltd.
For further information contact the Company Secretary, Tiney House, 5 Tiney Street, London W1Y 6JL

STRAPPED FOR CASH?

Are you sure? Might there not be more than enough tucked away in the form of exclusive stocks? Did burgeoning business compel premature surrender of personal control of planning and buying? Why not discuss with ex-FMCG MD who has been in and freed himself, and since others, from similar traps.
Tel: 0277 211150

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A truly cost-effective alternative to leasing a full-time office. Our Business Identity Plans are designed to suit your Company's need to maintain a high profile office representation at a reasonable cost. For full details 'phone or fax Nightingale Secretaries, 3 Bedford Square, London W1X 8EG. Tel: 01-629 6116. Fax: 01-491 4811.

PARTNER WANTED

North-West independent Publisher with 150,000 distribution newspaper seeks partner.
Write Box F9639, Financial Times, One Southwark Bridge, London SE1 9HL

Short term finance for long term growth.

Working capital finance for stock and work in progress. For details contact M. Prizant, CHURCHILL MERCHANTS LIMITED, Church Hill House, 26 Buckingham Palace Road, London SW1W 9SA. 01-720 9429

CAPITAL GAINS TAX ROLL-OVER

If you have sold a business or are about to, you may be able to roll over the gain into a new business or investment. This is a valuable way of deferring tax. We can help you to plan the roll-over and to set up the new business or investment. Write to Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

FINANCE DIRECTOR

Experienced, hard working and FCA, 15 years in growth Co. available full or part-time. Good with people, profile, leads, completes Thames valley area plus.
Write to Box F9633, Financial Times, One Southwark Bridge, London SE1 9HL

FUNDS AVAILABLE

For expanding business and selected start-ups. Investors have funds and skills to invest. Send business plan to or contact: V.C.I. Business Development, 200 Old York Rd, (091) 579999, Fimbo

PATENTED COSMETIC PRODUCT - U.S.

Company seeks distributor/manufacturers/wholesaler for patented skin in one travel sized aerosol foam in hand.
John Buser, Shawe Ave., Inc. 618 223 2165 Fax 618 223 9850(USA)

RACE HORSE TRAINER

requires owner for fancied Grand National runner. For Details. Tel: 056 886753.

EQUITY INTEREST FOR SALE

Substantial Minority Shareholding in Company active in Soviet Union. Price available. Injection of working Capital will be required.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

U.K. PUBLIC COMPANY CHAIRMAN (RM)

Age 52. Living in U.S.A. from 1984, great knowledge of U.K. and U.S.A. business practices. Willing to take on significant from 1985 companies to promote their products and services throughout U.S.A. presently residing in Florida.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

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NEED NEW CENTRAL LONDON LEISURE ATTRACTION
International Venture Capital of up to £1.5m needed to fund a major leisure attraction in a high visibility prime central London site. Projections suggest high returns. For further information please write giving full details of your organization.
Write Box F9644, Financial Times, One Southwark Bridge, London SE1 9HL

MAKINS OF BRISTOL

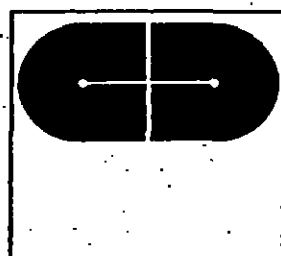
The business and assets of Clansight Industries Limited, trading as Makins of Bristol, are offered for sale as a going concern. The Company is engaged in the manufacture of rubber mouldings, subcontract engineering and light assembly. Employing approximately 36 people, the company operates from a Freehold Property in Kingswood, Bristol. Features are:

- Freehold Property 7,000 sq. ft.
- Rubber/Engineering mix of work.
- Skilled and experienced workforce.
- Turnover approx £380,000.
- Order book approximately £180,000.

For a brochure or further information, please contact Roger Pearce or the Joint Administrative Receivers, David Bird and Robert Ellis at the address below.

Touche Ross

Queen Anne House, 69/71 Queen Square, Bristol BS1 4JP.
Telephone: (0272) 211622. Telex: 44365 TRBRIS G. Fax: (0272) 292808.
Authorized to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.



THE JOINT ADMINISTRATIVE RECEIVERS PETER S DUNN FCA & DAVID WOOD FCA offer for sale the business, assets and goodwill of: WHIZZKIDS (COURIERS) LIMITED

The company operate a nationwide parcel delivery, distribution and courier service from seven depots. There is a fleet of fifty vehicles. Current turnover is £1.75 million. The workforce and client list are excellent and there is significant room for expansion. For further enquiries:

LATHAM CROSSLEY & DAVIS

INSOLVENCY SERVICES
39 Park Street, London W1Y 3HG
Tel (01) 408 1868 Fax (01) 629 9797

CHANTEGRILL (UK) LIMITED (In Administrative Receivership)

An opportunity exists to acquire two restaurants in exclusive central London locations.

- 200 seat restaurant plus office space at Foubert's Place, W1.
- 80 seat restaurant in the new Chelsea Harbour development.
- Both recently refurbished leasehold properties.
- Modern, fully equipped kitchens.

For further information, contact Chris Morris or James Money at the address below.

Touche Ross

55/57 High Holborn, London WC1V 6DX.
Tel: 01-405 8799 Ext 231. Fax: 01-331 2628. Telex: 26256 TRCHAN G.
Authorized to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

TANKS & VESSELS INDUSTRIES LIMITED

HAVE FOR SALE:
74 Vertical Stainless Steel Tanks from 20,000 to 150,000 Litres
60 Horizontal Stainless Steel Tanks from 20,000 to 150,000 Litres
All fully transportable through out the U.K.
Pneumatic Valves
Pumps
Heat Exchangers - Associated Ancillary Equipment.

Tanks & Vessels Industries Limited, Purmston Farm Industrial Estate, Broom's Barn, South Yorkshire, DN11 9EW.
Tel: 0902 711056 Fax: 01924 710602

90TH TELEPHONES
Mobile Phone: 0938 641900 Fax: 01924 710620

Cornerjoints Ltd. Mr. Timber Ltd.

The business and assets are offered for sale of this packer and wholesaler to the DIY trade.

- Order book
- Leasehold warehouse, packing area and office at Markyate, Hertfordshire
- Experienced workforce
- Trade name Multi pack

For further information, please contact the Joint Administrative Receiver, T.C. Carter at Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 01-928 2000. Fax: 01-928 1345.

Ernst & Young

Authorized by The Institute of Chartered Accountants in England and Wales to carry on Investment Business.

BUSINESSES FOR SALE

FOR SALE THE BUSINESS AND ASSETS OF JOHN VARLEY (IRON FOUNDRY) LIMITED

The Joint Administrative Receivers offer for sale as a going concern the business and assets of John Varley (Iron Foundry) Limited:

- Freehold premises 43,000 square feet
- 2.4 acres industrial land
- Fully equipped iron foundry
- Substantial forward order book
- Located in St Helens, Merseyside

For further information contact:

Alan Katz or Jill Barker
Arthur Andersen & Co.,
Bank House
Charlotte Street
Manchester
M1 4EU
Tel: (061) 200 0297
Fax: (061) 228 1421

ARTHUR ANDERSEN & CO.

Specialist Outerwear/Workwear Manufacturer (In Receivership) For Sale

- Location - East Midlands.
- Products - Specialist garment manufacturer.
- Turnover - Approx. £700,000 per annum.
- Premises - Leasehold - 10,000 sq. foot.
- Employees - Skilled work-force - 47 persons.
- Substantial Order Book.

For further details please contact: Lindsey Denney or Nick Dargan at Clumber Avenue, Sherwood Rise, Nottingham NG5 1AE. Tel: (0602) 607131

SPICER & OPPENHEIM & PARTNERS

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

The assets and business of Sandbourne (Manufacturing Jewellers) Limited are offered for sale

Two freehold units at Hockley, Birmingham comprising 7,000 sq ft of modern factory premises.

- Turnover £1.5 million.
- Full range of masters and modern machinery.
- Skilled workforce.

Interested parties requiring further information should contact Adrian R. Stannway, Joint Administrative Receiver, Cork Gully, 5 Town Quay, Southampton, SO9 1ZS. Tel: 0703 832770 Fax: 0703 231628 Telex: 477755

Cork Gully is situated in the town of Cork in Ireland. Details by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.
Cork & Ireland Details in the business name used by Cork & Ireland in the UK, which will merge with Dublin & Cork & Ireland in the UK on 28 April 1990.

Businesses for Sale East Midlands Franchised Car Rental Contract Hire

- International Franchised Name.
- 8 outlets - recently refurbished, freehold and leasehold.
- Turnover - Car Rental £2m+ Contract Hire £1m+
- Recent significant growth
- Established customer base
- Approximately 80 employees

For further details please contact: John Wilson, Lindsey Denney or Sue Lewis at Clumber Avenue, Sherwood Rise, Nottingham NG5 1AE. Telephone: (0602) 607131.

SPICER & OPPENHEIM & PARTNERS

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Fashion Watch Retailer

The business and assets of Watchbox Holdings PLC are offered for sale as a going concern by the Administrative Receivers.

Principal assets include:

- 12 leasehold locations throughout the UK, the majority in London and the S. East
- 2 in-store concessions
- Turnover approximately £2m p.a.

For further information, please contact the Joint Administrative Receiver: Jason Elles, Ernst & Young, Wexley House, 19 Theobalds Road, Southampton SO1 1TW. Tel: 0703 230230. Fax: 0703 227409.

Ernst & Young

Authorized by The Institute of Chartered Accountants in England and Wales to carry on Investment Business.

BUSINESSES FOR SALE

SHOPFITTING CONTRACTORS - CREWE

The Joint Administrative Receivers of Reflex Contracts (Shopfitting) Limited offer the business for sale as a going concern, comprising:

- Fully equipped leasehold premises of approximately 7,500 sq. ft.
- Turnover £3 Million.
- Plant, equipment, motor vehicles, etc.
- Stock and work in progress.

For details, contact the Joint Administrative Receivers, A. J. Galloway and S. M. Quinn, at BDO Binder Hamlyn, The Rotunda, 150 New Street, Birmingham, B2 4PD. Tel: 021 643 5544 Fax: 021 643 4665

BDO BINDER HAMLYN

Chartered Accountants

BDO Binder Hamlyn is authorised to carry out investment business by the Institute of Chartered Accountants in England and Wales.

The Joint Administrative Receivers offer for sale the business and assets of

- "Speciality" long life luxury food manufacturer.
- Unique production process.
- Two leasehold premises of 7,500 square feet and 2,400 square feet in Hythe, Kent, South Devon.
- Annual turnover of £700,000.
- Established customer base.
- Skilled workforce of 12 employees.

For further information please contact C. J. Barlow and R. W. Birchall at Cork Gully, Metley House, Princess Street, Plymouth, Devon, PL1 2NE. Tel: 0752 808888 Fax: 0752 473514

Cork Gully is a subsidiary of the Joint Administrative Receivers of Reflex Contracts (Shopfitting) Limited. The business is a long established food manufacturer. The business is a long established food manufacturer. The business is a long established food manufacturer.

Cork Gully

Taylor Corporate

NURSING/REST HOMES FOR SALE

1. Superb village retirement complex, Southern England. 42 bed purpose built N.H. 39 bed RCH plus 52 apartments for the elderly. Detailed planning for further development. Price on application.
2. North East England based group - 196 beds in 5 units. High occupancy levels and excellent profits. Price on application.

Full details from June Willoughby, Taylor Corporate, 01-390 8748.

A member of the Business Sales Group plc

BUSINESS ACQUISITION OPPORTUNITY

Circa £350 to £380K

We are privileged to offer a unique opportunity to acquire a healthy, growing business, with property, in the important household furniture market. High quality, up market product range with proven appeal across a broad spectrum.

The package is comprised of the business, good will, stock to approximately £25K and beautiful landscaped 11 country house showroom (1,500 sq. ft. approx) set in its own 1/2 acre plot.

This is an ideal run-from-home business which currently shows over 40% gross profit margin with plenty of scope for expansion.

Principals only, please write or telephone in the first instance:

Adbusness

23 Reynes Drive, Oakley, Bedford MK43 7SD Telephone: (02302) 3873 (answering m/c)

FOR SALE

GARDEN BUILDINGS BUSINESS

South-East based manufacturer supplying well-established branded aluminium conservatories, greenhouses and accessories through retail garden trade. Turnover £1.5 million. Could be relocated.

Write to Box H5936, Financial Times, One Southwark Bridge, London SE1 9HL.

A MAJOR OPPORTUNITY IN THE HOME CARE MARKET

- To acquire an established Franchised Agency situated in the South Eastern Home Counties.
- Turnover in excess of £200K with good profits and excellent opportunities to achieve substantial growth.

Principals only apply enclosing C.V. to Michael Way, Centre for Franchise Marketing, 26 High Street, Merstham, Surrey RM13 3EA. Telephone 07374 4211 Fax 07374 4969

MECHANICAL/ELECTRICAL ENGINEERS - BRISTOL

Experienced in water, sewage, leachate treatment plant - design, manufacture, install, commission - with £200,000 orders & same again at tender stage - mostly for Severn Trent - needs purchaser to finance active and profitable future.

PRINCIPALS ONLY TELEPHONE 0934 833613 (Work) 0272 426333 (Home)

SUPPLIER OF MADE TO MEASURE WORKTOPS

For sale as a going concern. Well equipped factory located near Southampton. Skilled workforce. Excellent order book. Patents for exciting and potentially profitable new product line. Turnover £1.3 million with potential for substantial improvement.

Apply to the Administrative Receiver: RICHARD FLOYD FLOYD HARRIS 9 Bedford Road, KINGSTON UPON THAMES Surrey KT1 2TH Telephone: 01 547 1888 Fax: 01 547 3235

NORTH EAST CARE GROUP

Currently 170 beds with planning permission for 126 bed extensions. 5 further sites under development for 270 beds. Eventual 566 bed total.

Seriously interested parties with substantial funds available please write to Box H5937, Financial Times, One Southwark Bridge, London SE1 9HL.

MARLING SALES LIMITED

OF ADMINISTRATIVE RECEIVERS

THE BUSINESS AND ASSETS OF MARLING SALES LIMITED ARE OFFERED FOR SALE AS A GOING CONCERN.

THE COMPANY IS INVOLVED IN IMPORTATION AND DISTRIBUTION OF BEAUTY CARE AND COSMETIC ACCESSORIES

- TURNOVER IN THE REGION OF £1.2M
- GOOD CLIENT BASE
- CURRENT ORDER BOOK AVAILABLE
- OWN BRAND NAMES

FOR FURTHER DETAILS CONTACT THE ADMINISTRATIVE RECEIVER:

L. J. GERRARD F.C.A. LAURENCE GERRARD & CO. Chartered Accountants

ADAM HOUSE, 14 NEW BURLINGTON STREET LONDON W1X 8BU Telephone: 01-430 6701/6 Fax: 01-434 2812 (GRP 2 & 3) Ref: JW40021

DIVERCO Sell Companies Nationwide

SELLERS and BUYERS
Contact in confidence: DIVERCO LTD. 4 Bank, Worcester WR1 2EW. Tel: 0905 22503

FOR SALE

PCB business in West Midlands with sales circa £250K. Business is based on leasehold premises and employs 17 people. Write Box H5915, Financial Times, One Southwark Bridge, London SE1 9HL.

PROCESS CONTROLS SYSTEMS COMPANY FOR SALE

In-house developed software, assembly facilities. Clients include food, brewing, chemical industries. Based South Coast. T/O around £1 million. No longer fits parent Group strategy. Write to Box H5952, Financial Times, One Southwark Bridge, London SE1 9HL.

PRINTING BUSINESS FOR SALE

Long established printing and packaging company based in Midlands with sales in excess of £1.3 million for sale due to diversification by parent group. Excellent premises with low rent and considerable potential for expansion, experienced management and a good order book. Tax losses available. Principals only. Write in confidence to: Box H5943, Financial Times, One Southwark Bridge, London SE1 9HL.

WHOLESALE WINE BUSINESS

East Anglia

FOR SALE

Long established business with excellent reputation and trading record. Spacious and well located. Offers around £190,000 for Goodwill of business and lease with stock at valuation. Write to Box H5929, Financial Times, One Southwark Bridge, London SE1 9HL.

PRINTING BUSINESS FOR SALE

Owners of a well established business with an excellent reputation, are considering the possibility of selling. Trade consisting from a first class clientele (no retail) is over £2.5m. The premises are modern, the plant modern and well maintained, and the staff, loyal and long serving. Write Box H5922, Financial Times, One Southwark Bridge, London SE1 9HL.

ELECTRICAL CONTRACTORS

South Wales Contractors £500,000 Profits Per Annum N.I.C.E.I.C. and E.C.A. Approved. Excellent Reputation. FOR SALE. Write Box H5934, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Well established carrier bag manufacturer with own extrusion facilities. Excellent modern plant and management. Write to Box H5936, Financial Times, One Southwark Bridge, London SE1 9HL.

ADVERTISING MEDIUM

Valuable contracts with outlets. Sales £1.1m. over two years. Proven approach. Gross profit c. 60%. SELF-EMPLOYED CAN YOU DEVELOP A SALE FORCE? Six-figure on completion + earn-out for this 'Cash Cow'. Write Box H5934, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Highly profitable light engineering business in the West Midlands. Rapidly expanding but owners wish to retire after a successful transitional arrangement. Projected turnover 1990 £2.5m. A small but profitable associated finance company optionally could be part of the sale. Write Box H5946, Financial Times, One Southwark Bridge, London SE1 9HL.

SUBSTANTIAL IMPORTER/WHOLESALE CHILDREN'S CLOTHING

Current T/O c. £1m. Consistently strong sales to major retailers. For sale due to lack of capital needed to upgrade full potential. For full details please write Box H5953, Financial Times, One Southwark Bridge, London SE1 9HL or Box 0490 8235

SIMULATOR AND TRAINING SYSTEMS COMPANY

Long established, profitable business with experienced management team. For sale principals only. Write to Box H5956, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Netherlands Antilles Company. Auth. Share Cap. U.S.\$ 30,000. Issued & Paid U.S.\$5,000. No Assets & Guaranteed. Fax (44) 0534 58224

LIECHTENSTEIN COMPANY

Overseas property in Algarve, Portugal, turned three times close to town and beach. Planning permission for houses (22 units). Existing plantations, large house and garage, new 3 houses pending. Excellent investment. (only recent to luxury homes) large swimming pool. Price guide: Swiss Francs 2,000,000. Telephone Portugal 010 251 226783

TRANSPORTATION AND TRAFFIC CONSULTANTS

Successful consultancy keen to merge or acquire practice operating in Bristol or Birmingham area. Please contact: Mr Jeffrey Zink, FMCB Management Consultants Limited, Hathaway House, Poplar Drive, Finchley, London N3 1QF. Tel: 01-346 6446 Fax: 01-349 3990

Stom Limited (In Receivership)

Major manufacturers of a wide range of domestic plumbing products in both brass and plastic.

- Annual turnover £6 Million
- Growth potential
- New products developed
- Skilled workforce
- Prestigious customers

For further details please contact the Joint Receivers: Geoffrey Harrison or Roy Adkins, Grant Thornton, Kennedy Tower, St Chads Queensway, Birmingham B4 6EL. Tel: 021 236 4821 Fax: 021 236 0257

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

SOUTH KIRKBY, WEST YORKSHIRE

Radford Construction Limited In Receivership

The business, business assets and goodwill of the above Construction Business are advertised for sale. Turnover approximately £2 million.

Freehold Property (Industrial/offices), contract work in progress, plant, vehicles, stocks and office equipment.

For further details please contact Edward Klompka or Graham Bailey of Coopers & Lybrand Deloitte, Cloth Hall Court, Infirmary Street, Leeds LS1 2HT. Tel: (0532) 455168. Fax: (0532) 434567.

Coopers & Lybrand Deloitte

SPORTS AND LEISURE MARKETING LIMITED (In Receivership)

The Administrative Receiver offers for sale as a going concern the business and assets of the above company established for approximately four years in Coventry as retailers of sports and leisure equipment.

Main assets are:

- Freehold warehouse and offices approximately 6050 sq. ft. close to Coventry City Centre and M6 with additional land for development subject to planning consent.
- Substantial stocks of weights, dumbbells, bench bars, fitness books, and approximately 200,000 fitness charts printed in black and white in English, French and German.
- Good quality office furniture and equipment including a Unilex Computer system with a comprehensive software package for sales order processing, stock control, sales, purchase and nominal ledger.

For further information please contact the Administrative Receiver

Mr S K Singla FCA SINGLA & COMPANY 49 Queen Victoria Street London EC4N 4SA. Phone 01-236 2184 Fax 01-236 4944

Magazine Publishing, Events and Exhibitions

The business and assets of Focus Investments Limited, Focus Events Limited, Focus Magazines Limited and Avalite Limited (in Administrative Receivership) are offered for sale as a going concern by the Administrative Receivers. For further particulars, contact the Joint Administrative Receivers: S.J.L. Adamson CA and W.M. Roberts FCA, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 01-928 2000 Ext. 3120. Fax: 01-928 1345.

Ernst & Young

BUSINESS FOR SALE

Principal Activities - Processing, Packaging Wholesalers and Retailers of Pre-packed Food. Long established business based in East London. Estimated turnover £4,000,000 p.a. with substantial scope to develop. Blue Chip Clients. Write Box H5931, Financial Times, One Southwark Bridge, London SE1 9HL.

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TECHNOLOGY

Progress in feeling better

David Fishlock reports on the discovery of a drug which relieves the side-effects of chemotherapy or radiation in cancer treatment

Nausea and vomiting are all-too-frequent side-effects of treatment for cancer. They can be so violent the patient has physical damage such as torn tissues and broken bones. Psychologically, the effects can be depressing. If still, the patient may use further treatment.

In 1978, J.L. Fozard, a pharmacologist at Manchester University, discovered that emesis (vomiting) can be prevented by blocking the newly identified 5-HT receptors on cells in the wall. 5-HT receptors are proteins which react with 5-HT, a neurotransmitter responsible for a variety of functions in the body.

Glaxo has been pursuing research into 5-HT since the early 1970s, initially to find a treatment for migraine. It had approval yesterday in Britain and France for Zofran, a drug which relieves nausea and vomiting. It is the first 5-HT antagonist to be marketed in Europe.

Zofran is only one in a family of potential new drugs arising from an understanding of 5-HT receptors, with research ranging from the prevention of post-operative vomiting to patients regaining consciousness after anaesthetics, and more effective treatments for alimentary disorders, schizophrenia, anxiety, drug dependence, and perhaps even loss of memory.

Sykes became research director at Glaxo in 1984, mid-way through the development phase of ondansetron, the Glaxo compound being marketed as Zofran. That year the chemical was first tried in patients, following successful demonstrations by Bradford University in France - an animal model of emesis. It was named ondansetron - a tuning agent for blood serum. In 1987, Sir John Gaddum and Z.P. Picotelli, medical researchers at Edinburgh University, showed that 5-HT could excite neuronal tissue in the gastrointestinal tract. They also found that the action could be blocked by morphine.

But not until Fozard explained the physiology was Glaxo and other companies aware of the pharmaceutical opportunities. He showed that the receptor had many varied roles in regulating the body.

Glaxo's earlier experience with migraine led it to ask whether 5-HT might provide new opportunities for controlling psychiatric and nervous diseases. In 1979 Michael Tyers - Glaxo's director of neuro-

chemotherapy trigger zone of the brain. The zone triggers the vomiting centre in the brain stem, eliciting the response of reversing peristaltic action in the gut and causing vomiting.

The story of the 5-HT receptor epitomises modern pharmaceutical research. Sykes believes, like adrenaline, it is one of the body's physiological mediators. It was first recognised in the late 1950s, in an agent causing blood to clot. It was named serotonin - a tuning agent for blood serum. In 1957, Sir John Gaddum and Z.P. Picotelli, medical researchers at Edinburgh University, showed that 5-HT could excite neuronal tissue in the gastrointestinal tract. They also found that the action could be blocked by morphine.

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pharmacology - began searching for novel and selective agonists and antagonists for the 5-HT receptor.

An agonist is a substance that initiates a biological action by interacting with a specific receptor in the cell wall. An antagonist is one which blocks the action of an agonist, by coming between agonist and receptor.

In 1988 Tyers's team produced the chemical ondansetron, and showed it to be a highly specific and potent antagonist for the 5-HT neuronal receptor. Its initial application emerged from the collaboration with Bradford University, where Brenda Costall and her colleagues in the school of pharmacology maintain extensive animal screens for substances that might be useful in mental and other illnesses. They showed how effective ondansetron could be in treating ferrets with emesis. The condition was a relatively simple target compared, for example, with the high psychological component of anything relating to mental illness.

Several pharmaceutical groups, recognised the importance of this indication, among them Sandoz, Beecham (now Smith-Kline Beecham) and A.H. Robins (now part of Ameri-

can Home Products).

Glaxo believes it leads the field because another collaboration with academics identified three types of 5-HT receptor - 5-HT₁, 5-HT₂ and 5-HT₃. This characterisation helped explain how a single chemical transmitter can exert such a variety of effects.

Zofran will be launched by Glaxo as both an injectable and an oral drug for people being treated for cancer by drugs or radiation. Doctors need an injectable form for fast action in cases where the patient may be too distressed to swallow pills.

Only two significant side-effects of Zofran have shown up so far - constipation and headaches - and only in 5-10 per cent of the 4,000 patients who have tried the drug. Constipation may have certain advantages, for anti-cancer drugs tend to cause diarrhoea.

Although Zofran is apparently a particularly safe drug, it is a potent antagonist, 10,000 times more potent than the other two 5-HT receptors identified, Sykes says. "This makes the chemical highly selective in picking the protein with which to bind."

He has studies already in hand to demonstrate a more potent but safer anti-emetic for

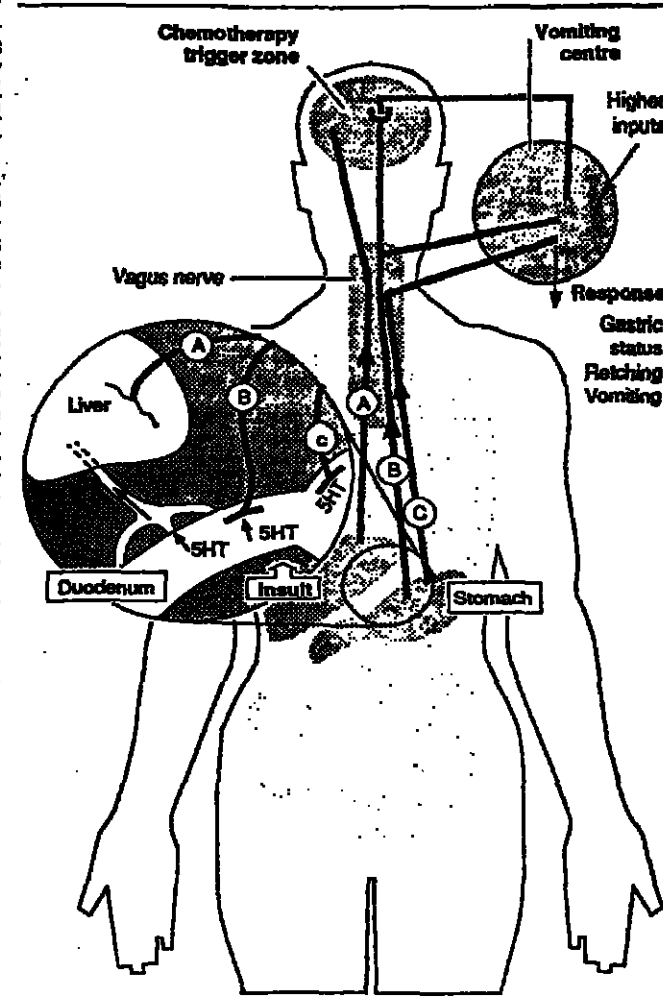
use in surgery to counter post-operative vomiting - the irritation caused to the gut by anaesthetics. Two other alimentary conditions Glaxo is investigating are gut motility disorders and irritable bowel syndrome - enormous medical problems, often of obscure origin.

Tyers and his colleagues, who found that 5-HT receptors were present on neuronal tissue in the peripheral nervous system, theorised that the same receptors would be present in the brain. They went on to demonstrate that 5-HT₃, one of the variations, is indeed present there, but the researchers are still trying to resolve just what these receptors are controlling and whether they are controlling directly or indirectly. But 5-HT₃ receptor antagonists show no evidence of dependence or sedation - common side-effects of central nervous system (CNS) drugs used today to treat anxiety.

It has also been shown that animals can be weaned from dependence on social drugs, Sykes says. In schizophrenia, they hope it will prove selective enough to treat the disease without unleashing large side-effects similar to the control problems associated with Parkinson's disease.

"There's no doubt a lot more is going to come out of this area," says Sykes. "Even memory enhancement is a possible goal." Glaxo has no CNS drug at present but Sykes is allocating 20 per cent of a total research and development budget of about \$400m a year to this sector.

How cancer drugs cause vomiting



Computer is good listener

UK nicely to your computer. It may obey. The University of Edinburgh has developed software which enables computers to receive, respond to and act on commands in English. The result is that keywords may become redundant. The University's Centre for Speech Technology research wants to make computers accessible to everyone through speech. It has developed the system using personal computers.

Professor Mervyn Jack, director of the centre, showed the system, OSPREY, used in conversations between aircraft controllers and pilots in a simulation of ground traffic control system at Edinburgh Airport. It checks that instructions are carried out correctly, displays on screen and warns controller of deviations. OSPREY is based on a phrase breakdown of words according to Professor John R. Sear, Chairman of the general speech-computer interface is a new and potentially revolutionary technology with implications for the home and workplace.

Oneycomb gets to shape

ONEYCOMB materials offer strength with reduced weight. They are difficult to process to specific dimensions. A French engineer, Jean-Marie Troignon, has developed a honeycomb structure that is made by direct extrusion as plates or tubes. No stitching or joining of the component parts of the honeycomb is required.

The technique is suitable for many kinds of extrudable sliding material, including plastics and fibrous materials. The structures are suitable for use in pollution control systems, catalytic exhaust pipes, heat exchangers, filtration and in structures where large surface areas are needed.

Software learns the Customs

SOFTWARE to help UK companies cut the red tape involved in exporting to other EC and EFTA countries has been developed by Spicers Customs Planning and WS systems.

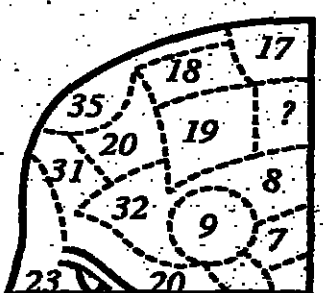
The CustomEase X software compatible with most personal computers. It presents a screen the layout of 10 standard forms for export as well as consignment information. It produces Customs documentation, packing lists and export cargo shipping instructions.

Personal garage underground

EVER wished you had a garage at home for your car at lack the space or are unable, for planning or aesthetic reasons, to build one, says Charles Batchelor.

Autopod, a Leicester-based company, believes it has the answer with an hydraulically powered ramp which lowers a car into an underground storage bay. The roof of the storage bay can be asphalted, resurfaced or even planted with flowers so that when the ramp is closed the Autopod is almost undetectable.

The pod requires an area 110 feet by 110 feet, 9 feet deep and is fitted with heating and optional humidity controls to protect the car while underground. It incorporates a safety device to prevent the



WORTH WATCHING

Edited by Lynton McLean

car being lowered if there is an obstruction, and a panic button to allow anyone trapped inside to raise the mechanism.

Autopod says the underground garage can be installed for between £20,000 and £25,000 within three days. It is operated by remote control with an optional keypad that requires the correct code to be tapped in.

Making the heat last longer

A HEATER that continues to heat after electricity is cut off is being developed in Japan. World Technology Laboratories, part of Mitsubishi, has created a synthetic compound of 18 inorganic materials, including ceramics, quartz and titanium, to be used in a powerful heating element.

The element is coiled into a cylindrical shape. A quartz tube is inserted while the electricity is still working and applied to the element. The quartz heats and re-radiates infra-red rays which create a thermal amplification effect in each material in the element, to produce more heat.

The element is heated electrically to 110 deg C and continues to heat to 190 deg C even after the electricity has been cut off. The higher temperature is maintained for up to two hours.

It generates 820 kilocalories of thermal energy for every 360 kilocalories of electricity supplied.

Signals filter the information

How can a frog be so good at catching flies when its brain is the size of a pea? The question has a bearing on how computers could be designed to cover a wider range of applications.

The frog is good at catching flies because it uses a form of signal processing. Neural dendrites near the frog's eyes filter out all but the most crucial information, allowing the brain to handle the fly-catching job.

The Microelectronics Research Centre at the Georgia Institute of Technology in Atlanta is applying the concept to change the way computers are designed, using digital signal processors.

Programming instructions and the data on which the software operates currently exist in the same memory and have to be transported in the same wires. The new generation of digital signal processors provides separate memory storage for data and instructions and separate wires to transport the information.

Contacts: Edinburgh University, UK, 031 667 1911 ext 4234, Jean-Pierre Troignon, France, 1 30 51 37 52, Spicer & Co, Australia, 01 426 7784, Autopod, UK, 0530 470616, Mitsubishi, Japan, 03 555 9557, Georgia Institute of Technology, US, 404 524 3444

When recognition is critical, it's black and white.



Music scores are in black and white because recognition is easy and instantaneous. So for eminent readability, text and graphics appear in clear black and white on Hitachi's HL500 portable computer's screen. That's because Hitachi's double-layer-type black and white STN LCDs with CFL* backlighting create a beautifully pure black and white screen with impeccable contrast. The difference is dramatic. And gratifying to the eye.

Such innovation is one result of Hitachi's advanced micron-level technology and incorporated in the HL500. It assures exceptional clarity for text and complex graphics and fully supports VGA software. Hitachi computers feature state-of-the-art LSIs and VLSIs made by Hitachi.



Whatever the product, from laptops to super computers, from home appliances to Factory Automation systems, Hitachi has the same philosophy. This philosophy goes beyond incorporating over 40,000 patented technologies. With the vast scope of its expertise, Hitachi can design each feature, major and minor, with every other feature in mind. The result is in-depth integration, guaranteeing the special quality which is the hallmark of Hitachi.

* STN = Super-Twisted Nematic; CFL = Cold Cathode Fluorescent Lamp



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COMMODITIES AND AGRICULTURE

In defence of Europe's smaller farmers

Bridget Bloom and Tim Dickson on the EC Agriculture Commissioner's controversial plans to protect the weak from the impact of reforms aimed at the strong

MR RAYMOND MacSharry, the European Community's Agriculture Commissioner, is determined to pursue his controversial "rural development" strategy in spite of a volley of criticism from member states.

Officials in Brussels say the European Commission has no intention of withdrawing proposals designed to help smaller farmers in this year's price package when it comes to drawing up a compromise for the "crunch" meeting of EC Farm Ministers in Luxembourg in two weeks time.

They also say that, in spite of a distinct lack of enthusiasm among many member states for his longer term rural development plans, Mr MacSharry will not be discouraged from bringing forward his so-called White Paper on the issue before the end of the summer.

Neither will he give up on his new idea that a special fund, separate from those now financing "structural" improvements in the agricultural, social or regional fields, should be created to finance his ambitious plans for the countryside.

Mr MacSharry's controversial moves stem from his appointment, in January last year, as Commissioner for Rural Development as well as for Agriculture. The first time the EC has had such a portfolio. Over the last few months, he has set officials to work on an action plan to implement the Commission's "theme" document of 1988 on the future of rural society - better known under its French title *Le Monde Rural*.

The Commissioner's evolving two-pronged approach covers the measures being intro-

duced as part of this year's price package and the "Rural World" white paper, which failed to make the Commission's own agenda last month and will probably not now be tabled there until May.

Member states' criticism currently centres on the new ideas submitted as part of the price



package. These, amounting to Ecu367m (2500m) over two years, range from limited for small producers to a buying-in scheme designed to shift milk quotas to the more depressed regions and a new subsidy for certain "peasant" cereals like millet.

Mr MacSharry is adamant that measures of this kind are needed to "modulate" the impact of EC measures which, as part of the reforms of the common agricultural policy, now limit price guarantees for farmers. Officials maintain that the price support policy of the Community has always been a "social" policy to the extent that it was designed to underpin the incomes of the most vulnerable farmers.

The trouble in the past was - they argue - only large-scale farmers have benefited. Efforts to scale down that unnecessary support and make the richer farmers more mar-

ket-oriented, now need to be accompanied by measures to protect the smaller farmer.

Member states' criticisms of this approach range from claims that it is fundamentally wrong to use price support for "structural" purposes to more detailed complaints about the impact of the various schemes.

In a proposed 23 point initiative to boost development in Europe's countryside, Mr Raymond MacSharry (left), the EC Farm Commissioner, has endorsed ideas recently canvassed by Britain's Country Landowners' Association.

The CIA suggested that groups of farmers should be able to negotiate environmental land management contracts with local governments or conservation bodies, under which they would conserve landscapes, establish nature reserves or protect endangered flora and fauna in return for payment.

Such projects could ultimately be eligible for EC finance Mr MacSharry said in a recent speech in Belfast. There was "tremendous scope" for ideas of this sort in the countryside of the future, he said.

They divide into three camps: those, like France, Belgium, Italy, Greece, Spain, say that structural measures must be kept apart; the Mediterranean countries (notably Spain) which believe that the Commission proposals to help rural areas and small farmers do not go nearly far enough; and a third group, including the Germans, which is less worried about the philosophy and more concerned about the practical impact of the new aid scheme for small arable farmers.

In particular, Spain believes that the definition of aid which is qualified to receive the aid will mean that in certain countries fewer producers will qualify.

The issue seems likely to cause ructions at the Luxembourg farm ministers on March 28. Mr MacSharry is expected to announce his proposals to ministers have not come up with better alternatives and until they do he sees no reason to alter his approach.

However, officials do privately acknowledge the possibility of compromise. Agri-monetary proposals and price cuts for citrus fruit will be of greater concern to many members at the Luxembourg meeting if they get what they want on that, opposition to the small farmers' aid might crumble.

Europe, it would be to prevent depopulation.

In a speech in Belfast earlier this month Mr MacSharry pointed out that there was huge demand for rural development. Despite the doubling of the existing Regional and Social and Farm Guidance Funds - to Ecu40m by 1993 - agreed at the 1988 summit, the budgets for such projects had been over-subscribed "by a factor of 2.1 to the resources available." He reckoned that proposals amounting to 800m could not be financed because of lack of funds.

The Commissioner has put no figure on his proposed new fund, which he accepts could not come into being until 1993, when the present funds ("the result of a finely balanced compromise between different interests") expire.

However, his proposals seem unlikely to cause controversy, while an enhanced policy for rural development seems bound to exacerbate tensions between northern and southern members over the distribution of the new funds particularly in the light of the demands for more aid from eastern Europe.

Above all, perhaps, such proposals are likely to provoke criticism (almost certainly led by Britain) that a new fund could turn into yet another "gravy train", undermining efforts to maintain the momentum of the reforms of the common agricultural policy and to reduce support overall.

US loses lead in per capita consumption of aluminium

By Kenneth Gooding, Mining Correspondent

JAPAN AND West Germany overtook the US for the first time last year in the amount of aluminium consumed per head of population, according to an analysis by Alcoa, the biggest US aluminium group.

All three used nearly 30 kg of aluminium per person but metal usage was driven by different consuming markets. In Japan building and construction provided the main impetus, says Alcoa (Aluminum Company of America). In West Germany the driving force was the transportation industry, mainly cars and rail cars.

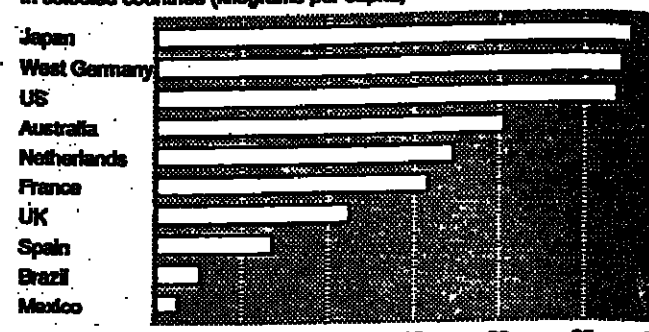
For many years growth in the use of aluminium in the US has been led by the packaging industry, particularly for production of beverage containers and foil. Mr Jan Hommen, Alcoa's vice president treasurer, says the company believes transportation offers the industry the best growth potential as the use of aluminium in cars increases. But packaging in the US is still growing at 5 to 6 per cent annually.

He says that, as a country's living standards increase, the use of aluminium tends to follow suit. "An enormous opportunity exists to market aluminium in countries where highly developed. However, aluminium use in many countries cannot be expected to rise to the levels of the US or other countries which have automobile and aerospace industries that use significant amounts of aluminium."

Mr Hommen suggests that the aluminium industry's

Aluminium use

In selected countries (kilograms per capita)



prospects this year depend on the US market. "The markets we are in have been through recession," he says. However, economic growth in western Europe is expected to be between 3.5 and 4 per cent, while the Japanese forecast - "and aluminium should track those growth rates."

Overall, the current situation is one of tight supply because the primary aluminium companies are not rushing to build new capacity.

Stocks are well-controlled and the industry has learned to live with lower inventories. However, "this leaves a smaller margin for error when stocks are as low as they are today."

Mr Hommen says Alcoa is willing to think again about its decision to report its production, sales and stocks position to the International Primary Aluminium Institute quarterly rather than monthly, but only if the industry is proved wrong and price volatility is

worse than before. Alcoa upset the rest of the industry last year by taking unilateral action, saying it was concerned about the way traders and speculators used the IPI's monthly statistics to take advantage of aluminium producers.

The IPI does not make estimates and so it also changed quarterly reporting because Alcoa's move. Mr Hommen says there is still too much volatility in the aluminium price compared with the volume of physical metal traded on the LME - to which world prices are related.

"LME prices cannot be explained by the fundamentals," says Mr Hommen.

LME WAREHOUSE STOCKS

(Change during week ended last Friday)

Aluminium	1,975 to 20,000
Copper	-2,350 to 75,000
Lead	-1,100 to 12,000
Nickel	-3,400 to 91,000
Zinc	+250 to 8,250

W German farm profits higher

By Bridget Bloom, Agriculture Correspondent

WEST GERMANY'S farmers had a much more profitable year last year than in 1987-88, principally thanks to better harvests, higher prices for pigs and the continuation of milk quotas.

According to the country's annual agricultural report, profits for full-time farmers rose in 1988-89 by some 32 per cent, compared with a drop of 18.5 per cent in the previous year.

Launching the report, Mr Ignaz Kiechle, the Minister of Agriculture, described the outlook for the current year as "favourable", with average income likely to increase by between 10 and 15 per cent.

In other EC countries, income varied according to type of farm. In the intensive livestock sector producers registered an average increase of 83 per cent, thanks to the recovery in pig prices, while in 650,000 farms (compared with some 220,000 in Britain, which

has a similar population), continuing quota regime for milk. Small arable farmers did least well.

According to the report, West German farmers are still earning considerably less than people in the rest of the EC. The differential between the average farmers' income and the comparative income in trade and industry fell from DM29,306 (£23,000) or 37 per cent to DM32,386 or 18 per cent.

While full-time farmers received on average about DM 14,000 in state subsidies, this represented 30 per cent rather than 38 per cent of their income.

The report shows that the number of farms in Germany is declining at the rate of 2.5 per cent a year, not fast enough, many observers believe, to bring about real structural change.

Currently there are about 650,000 farms (compared with some 220,000 in Britain, which

has a similar population).

West German farmers divide into three categories: those receiving more than 90 per cent of their income from farming (full-time farmers in effect), those with 50-90 per cent, and less than 50 per cent of farming.

The first category number 319,000 in June 1989, with an average farm size of 68 hectares, the second category 238,000, with farms averaging 17.5 hectares while in the third group were 272,000 farms with farms averaging 5.5 hectares. (This category embraces the failed Bavarian car-workers whose farming income is but a gift on the side.)

The number in the first category is declining by some 1 per cent a year, in the second by 4.5 per cent and in the third by only two per cent. *Agrarbericht 1990. Minister of Agriculture, Bonn.*

Coffee prices slip below £700 a tonne in London

By David Blackwell

COFFEE PRICES in London fell below £700 a tonne yesterday following the sharp retreat of more than 6 cents a lb in the New York arabica contract on Friday.

On the London Futures and Options Exchange (F&O) May arabica closed at \$20.15, a fall of \$27 on the day. Traders, who believed the fall could have been steeper still but for sterling's weakness, said the next support level was \$20.00 a tonne.

The New York fall was continuing up to mid-session yesterday. Dealers said fear that Brazil could reintroduce coffee stock auctions, abandoned last summer, was behind it.

However, E.D. & F. Man, the London trader, says in its latest monthly report that both London and New York seemed

constructive during last week's highs. "The amount of coincident bullish factors currently in the market makes the reward of further price rises greater than the risks of carrying a short position, although the temptation of early profit-taking after a clean winter is bound to weigh on any further price rallies."

The New York market could see consolidation in the short-term because it is over-bought, US certified stocks have been built up and January exports reached a record level. But prices may be able to hold successfully above \$1 a lb.

The London robusta market has not broken out of the long-term downturn and is still fundamentally oversupplied. Mr Man sees a more supportive tone developing.

Malaysia softens cocoa stance

By Lim Siong Hoon in Kuala Lumpur

MALAYSIA IS beginning to appear more amenable to discussions with African cocoa producers to deal with the slump in the market.

Mr Lim Keng Yik, the Primary Industries Minister, is to visit Ivory Coast and Ghana later this month. But, he has said, his visit was not indicative that Malaysia would lend its support to the revival of the International Cocoa Organisation's price support operation.

A producers-only multinational organisation now looks like an attractive option. Precedent is the Association of Tin Producing Countries, which has had considerable success in trying to rationalise supply since the collapse of the International Tin Agreement in 1986.

Malaysia's decision to meet the Africans may have already

drawn a reaction from France. Last week, according to reports in Malaysia, Jacques Feller, the French Co-ordinator Minister, said Malaysia was responsible for the collapse of the cocoa prices.

In response, Mr Lim said: "The French traders, buyers and consumers have taken Ivory Coast cocoa too long. It is time to give them the (Ivorian) better prices."

The French, he said, were now unhappy with "those who want to stop their free ride." A commodities conference in Kuala Lumpur over the week-end was told that efficiency and high yields were unlikely to be enough to see South-east Asian producers through the price slump.

Mr Koo Hon Syn, managing director of the cocoa trader Kroy Co., said, "The cocoa price slump is a 'fallacy' in the thinking

because low cost and high production merely exacerbated the over-supply."

In the meantime, Malaysia's cocoa industry has, in unison, lobbied its Government to stay away from the International agreement on the grounds that its high productivity sustained growth and was adequate protection from low world prices.

Mr Koo, who now argues against the industry's stand, said low cost in Malaysia was an "illusion". Indonesia, with its cheap labour and "cheap land", was the only South-east Asian country whose cocoa had any promise. Production there has risen nearly two fold in the seven years to 1987.

Unless consumption surged and had weather curtailed production, Mr Koo said a concerted producers' effort to impose an export quota was the way to lift prices.

WORLD COMMODITIES PRICES

MARKET REPORT

COPPER prices fell on the LME yesterday, although earlier losses were trimmed on news that a strike had closed Southern Peru Copper's 300,000-tonne-a-year plant and its Cuzco mine. A 2,350-tonne fall in LME stocks last week was in line with forecasts and had little influence on the market. The tightness of lead supplies was reflected in a £24 increase to £197 for the premium for cash metal over three-month LME stocks fell by 1,100 tonnes to 12,900 tonnes, the lowest level since 1985. Both aluminium and zinc stocks were also down, but prices fell as buyers backed away.

London Markets

SPOT MARKETS	Close	Previous	High/Low
Cash oil (per barrel FOB)	15.50-15.55	-0.15	
Dubai	15.50-15.55	-0.15	
Brent Blend	15.50-15.55	-0.15	
WTI (1st oil)	15.50-15.55	-0.15	
Oil products			
(WME prompt delivery per tonne CIF)			
Premium Gasoline	2215-217	-1	
Gas Oil	187-186	-0.5	
Heavy Fuel Oil	387-386	-1.5	
Naphtha	1198-170	-6	
Petroleum Argus Estimate			
Other			
Gold (per troy oz)	\$401.00	+1.75	
Silver (per troy oz)	\$130	+2	
Platinum (per troy oz)	\$202.9	+0.2	
Palladium (per troy oz)	\$191.50	+0.10	
Aluminium (free market)	\$1530	+15	
Copper (LME Producer)	\$122-127	-5	
Lead (US Producer)	\$40-41	-2	
Lead (free market)	\$42-43		
Tin (Kuala Lumpur market)	\$16.51	+0.08	
Tin (New York)	\$20	+2	
Zinc (US Producer)	\$70-71	+1	
Cattle (live weight)	111.80p		
Sheep (dead weight)	223.10p		
Pigs (live weight)	98.75p		
London daily sugar (raw)	\$37.75	+2	
London daily sugar (white)	\$42.50	+1	
Ten and Lyle export price 2000			
Barley (English feed)	\$108.5		
Maize (US No. 3 yellow)	\$128.25		
Wheat (US Dark Northern)	\$7.91		
Rubber (Apr 75)	\$7.50p	+0.05	
Rubber (May 75)	\$7.75p	+0.05	
Rubber (RHS No 1 Apr 23)			
Coconut oil (Philippines)	\$30.9	+3	
Palm oil (Malaysian)	\$20.0	+0	
Copra (Philippines)	\$27.0	+7.0	
Soybeans (US)	\$73.0		
Cotton "A" Index	78.50		
Wooltops (64s Super)	\$7.30	+10	

2 a tonne unless otherwise stated. p=prompt, c=cash, f=futures, r=rolling, x=Feb-Mar, M=Mar-Apr, v=Jan-Mar, w=Mar-Apr, y=Apr-May. Latest Commission average livestock prices. * changed from a week ago. @ London physical market. @CF Rotterdam. @ Bullion market close. m-Malaysian cent/kg.

following lower copper prices.

New York sugar prices were lower by mid-session - a normal correction in a bull market, according to one analyst. The next bullish development might be a US quota boost - possibly of 100,000 tonnes - which could take sugar off the world market. New York orange juice futures were also lower by mid-session after a flurry of selling in reaction to last week's USDA crop report, which raised its estimate of the 1989/90 Florida crop to 105m boxes (90lbs each) from 100m last month.

Compiled from Reuters

SUGAR - London F&O (\$ per tonne)	Close	Previous	High/Low
Raw	344.00	348.00	347.00-342.00
White	344.00	348.00	343.00-340.00
Dec	352.00	351.00	350.00-349.00
Mar	344.00	348.00	343.00-340.00
May	352.00	351.00	350.00-349.00
White	344.00	348.00	343.00-340.00
Dec	352.00	351.00	350.00-349.00
Mar	344.00	348.00	343.00-340.00
May	352.00	351.00	350.00-349.00
White	344.00	348.00	343.00-340.00
Dec	352.00	351.00	350.00-349.00
Mar	344.00	348.00	343.00-340.00
May	352.00	351.00	350.00-349.00

CROISSANT - LME (\$/tonne)

Close	Previous	High/Low
Mar	18.85	18.84-18.74-18.65
Jul	18.87	18.86-18.81-18.64
Oct	18.85	18.84-18.79-18.62
Nov	18.85	18.84-18.79-18.62
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Nov	18.85	18.84-18.79-18.62
Dec	18.85	18.84-18.79-18.62

CROISSANT - LME (\$/tonne)

	Close	Previous	High/Low
Jun	125.00		125.00
Aug	124.50		125.00 124.50
Oct	127.50	127.50	127.50

Turnover 55 (35) lots of 20 tonnes.

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Money Market Trust Funds

	1-Month	3-Month	6-Month	1-Year	Dividend	YTD %	1-Year %
Charities Aid Foundation Money Market Co Ltd							
25 Parkway Road, Suite 200, New York, NY 10022	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Charities Deposit Fund							
25 Parkway Road, Suite 200, New York, NY 10022	1.25	1.25	1.25	1.25	1.25	1.25	1.25
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at 2 3/4-year yen high

THE DOLLAR was testing resistance at DM1.7100 against the D-Mark and Y152.50 in terms of the Japanese yen at the London close yesterday. Dealers reported a large buying order for the US currency against the D-Mark, triggering a stop loss buying order above DM1.7070. Earlier in Tokyo the dollar rose above Y152.00, breaking through the high touched in June last year. This encouraged further buying of the US currency, in spite of nervousness about central bank intervention.

The Bank of Japan continued its programme of support for the yen, but this only temporarily checked the dollar's rise, and when the Federal Reserve failed to intervene by the time Europe closed the US currency moved nervously higher.

There was no fresh news to move the currency market, but unattractively low Japanese interest rates and fear about the economic impact of German monetary union continued to weigh on the yen and D-Mark. Events in the Soviet Union, including the declaration of independence by Lithuania, also unsettled the market, leading support to the dollar.

At the London close the dollar had climbed to its highest

level against the yen since July 1987, finishing at Y152.50, compared with Y151.30 on Friday. It had also advanced to SF1.5220 from SF1.5115, and to FF5.7835 from FF5.7625. On Bank of England figures the dollar's index rose to 68.5 from 68.3.

Sterling had a weak tone, but managed small gains against the yen and Swiss franc. Dealers said the driving force behind the pound's decline was the British political situation - involving the Conservative Government's lack of popularity - rather than economic fundamentals. This view was supported by sterling's recovery, in spite of very disappointing UK retail sales figures. The February rise in UK retail sales was well above expectations, leading to suggestions that high UK interest rates are failing to rein back consumer spending and that

further measures are needed. Sterling touched a low of DM2.7875, but rallied to close at DM2.7550, against DM2.7575 previously. The recovery reflected a belief that the forthcoming UK Budget will be tight, and that there remains a possibility of higher bank base rates. The pound fell 1/2 cent to \$1.6110 and declined to FF5.3150 from FF5.3275, but rose to Y245.50 from Y245.00 and to SF2.4525 from SF2.4475. Sterling's index fell 0.3 to 68.3.

Trading within the European Monetary System was quiet, but the strong Italian lira remained close to its cross rate limit against the French franc. The D-Mark was steady around the middle of the EMS, weakening a little against the lira, and holding steady in terms of the franc. In London the D-Mark fell to L738.00 from L738.75, but was unchanged at FF3.3615.

EURO-CURRENCY INTEREST RATES

Mar 12	Short term	7 days notes	One Month	Three Months	Six Months	One Year
US Dollar	142-144	15-14 1/2	15 1/2-15	15 1/2-15 1/4	15 1/2-15 1/2	15 1/2-15 1/2
UK Sterling	82-84	8 1/2-8 1/4	8 3/4-8 1/2	8 1/2-8 3/4	8 1/2-8 3/4	8 1/2-8 3/4
Swiss Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Japanese Yen	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Deutsche Mark	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
French Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Italian Lira	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Spanish Peseta	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Portuguese Escudo	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Belgian Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Dutch Guilder	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Austrian Schilling	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Greek Drachma	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Irish Punt	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Maltese Lira	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Cypriot Pound	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Lebanese Pound	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Syrian Pound	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Israeli Sheqel	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Yemeni Rial	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Saudi Riyal	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Omani Rial	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Qatari Riyal	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Bahraini Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Kuwaiti Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
UAE Dirham	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Jordanian Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Libyan Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Algerian Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Moroccan Dirham	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Tunisian Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Senegalese Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Gambian Dinar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Sierra Leonean Leone	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Liberian Dollar	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Ivorian Cote	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Ghanaian Cedi	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Nigerian Naira	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Cameroonian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Congolese CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Guinean CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Senegalese CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Gambian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Sierra Leonean CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Liberian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Ivorian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Ghanaian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Nigerian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Cameroonian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Congolese CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Guinean CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Senegalese CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Gambian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Sierra Leonean CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Liberian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4
Ivorian CFA Franc	102-104	10 1/2-10 3/4	10 3/4-10 1/2	10 1/2-10 3/4	10 1/2-10 3/4	10 1/2-10 3/4

WORLD STOCK MARKETS

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CANADA

Sales	Week	High	Low	Close	Chag	Sales	Week	High	Low	Close	Chag	Sales	Week	High	Low	Close	Chag	Sales	Week	High	Low	Close	Chag	
TORONTO																								
<i>4pm prices March 12</i>																								
<i>Quotations for some commodities</i>																								
9585 AMCA Inc	370	375	375	-5	9542 Dominion Gas	325	325	325	-	122 Loblaws Co	315	315	315	-	3055 Sears Can	317	317	317	-	1165 Shawco G	347	347	347	-
0581 Arctic P	310	310	310	-	7121 Creston E	310	310	310	-	3000 L&S A	313	313	313	-	3454 Super Ams I	310	310	310	-	1165 Shawco G	347	347	347	-
1580 Airpro E	314	314	314	-	3000 Crownco	310	310	310	-	3000 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
1735A Airpro E	317	317	317	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
1735B Airpro E	317	317	317	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
0617 Airtel	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
14750 A Bunkin	321	321	321	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
1190 Airtel	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
11024 BCK Inc	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3201 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-	1165 Shawco G	347	347	347	-
3000 BCK Super	324	324	324	-	3000 Crownco	310	310	310	-	4070 Mac Canada	313	313	313	-	3000 TCC Inc	310	310	310	-					

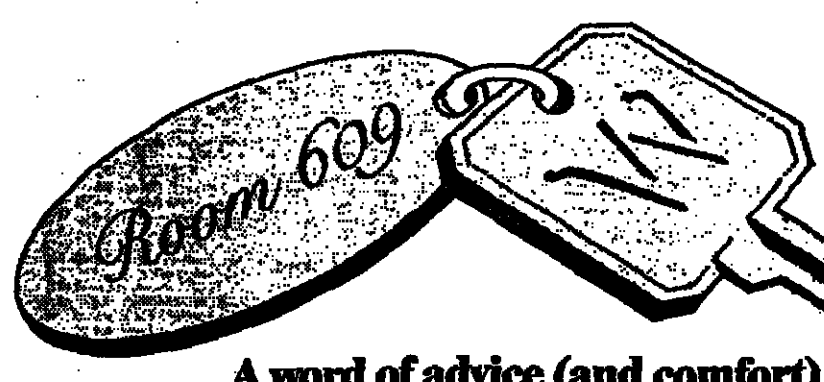
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CANADA TORONTO									
	Mar	Mar	Mar	Mar	1000/100				
		S	S	S		HIGH	LOW		
Wheat & Malts	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
Barley	325.0	325.0	325.0	327.17	320.7 (1.0490)	320.7 (1.0490)			
WHEAT, Hard	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Soft	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Durum	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Export	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Feed	3542.32	3536.00	3534.27	3544.58	3519.2 (1.0490)	3502.225(2750)			
WHEAT, Malting	3								

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Travelling on Business?

Enjoy reading your complimentary copy of the Financial Times when you're staying in Luxembourg at the Hotel Cravat, Intercontinental Hotel, Hotel President, Hotel Aerogolf Sheraton.



**A word of advice (and comfort)
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NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices. (a) unavailable, (b) dealings suspended, (c) Ex dividend, (d) Ex coupon issue, (e) Ex rights, (f) Ex all.

4pm prices March 12

Continued on Page 51



هذه امه الأصل

NASDAQ NATIONAL MARKET

Continued from previous Page									
104	84	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
105	85	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
106	86	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
107	87	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
108	88	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
109	89	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
110	90	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
111	91	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
112	92	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
113	93	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
114	94	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
115	95	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
116	96	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
117	97	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
118	98	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
119	99	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
120	100	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
121	101	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
122	102	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
123	103	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
124	104	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
125	105	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
126	106	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
127	107	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
128	108	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
129	109	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
130	110	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
131	111	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
132	112	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
133	113	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
134	114	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
135	115	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
136	116	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
137	117	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
138	118	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
139	119	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
140	120	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
141	121	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
142	122	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
143	123	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
144	124	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
145	125	PHAM	7.0	7.0	7.0	7.0	7.0	7.0	7.0
146	126	PHAM	7.0	7.					

4pm prices
March 12

PV 10										PV 10										PV 10										PV 10																					
Rank	Div.	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th	17th	18th	19th	20th	21st	22nd	23rd	24th	25th	26th	27th	28th	29th	30th	31st	32nd	33rd	34th	35th	36th	37th	38th	39th	40th	41st	42nd	43rd	44th	45th	46th	47th	48th	49th	50th
AT&T	FD 23.24	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50
AT&T	FD 23.24	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50
AT&T	FD 23.24	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50
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NASDAQ NATIONAL MARKET

2pm prices March 12

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FINANCIAL TIMES
(EUROPE'S BUSINESS & FINANCE NEWSPAPER)

AMERICA

Dow remains on defensive in wait for more data

Wall Street

THE PROXIMITY of the Dow Jones Industrial Average to the 2,700 level kept it on the defensive yesterday although the index recovered from its early lows, reflecting stable bond prices, writes Janet Bush in New York.

The Dow closed 3.38 points higher at 2,688.71 on extremely low volume of 114m shares. The index had closed 12.84 points lower at 2,683.33 last Friday, put on the defensive by news of much stronger than expected employment figures in February and a sharp fall in US bond prices.

Financial markets were generally more stable yesterday. The equity market initially dropped about 10 points but recovered as Treasury bonds moved modestly higher.

There are many considerations for financial markets, not least whether the Federal Reserve may tighten monetary policy in response to an apparently sharp rebound in economic growth in January and February. There has been no firm evidence that the Fed is moving to tighten policy but it does appear over the last two sessions, to have tolerated a slightly higher Fed Funds rate.

Among a series of key economic data this week are February retail sales, the latest Federal Reserve Tan Book of regional economic reports, and February producer prices, housing starts, industrial production and capacity utilisation. These will be watched carefully for further evidence of how strong growth has been so far this year.

The equity market is also dwelling on its own internal, technical considerations. The Dow has rallied to the 2,700 level but has not been able to hold above this point. Along with an apparent deterioration in the technical position of Standard & Poor's 500 index futures and recent weakness in the Dow Jones Transportation Average, which tends to be an early signal of how the broad market will behave, there is doubt that the market can make much further progress.

Among featured stocks yesterday was National Semiconductor which fell 4% to \$74 on news of a 12 cents a share loss in the quarter ended in February, larger than expected.

MGM-UA Communications added 5% to \$174 as the first of four \$50m payments by Time Warner, which said it was in

talks to provide the backbone of the deal's financing, fell 1% to \$101.

Grubb & Ellis gained 3% to \$44. The company said it planned to work with the Resolution Trust Corp in disposing of the assets of thrifts taken over by the Government.

Drug stocks were weak to start with because of a US press report about a bill being drafted which would require manufacturers to discount prices for patients on welfare. Selected issues then recovered. Bristol-Myers Squibb dropped 3% to \$53.3 but Eli Lilly edged 3% higher to \$63.

Canada

TRADING was slow in Toronto and the composite index closed up 7.32 at 3,740.22. Volume was a slim 15.2m shares, valued at C\$151.9m, compared with 18.2m shares, worth C\$213.2m, on Friday. Declines led advances 308 to 261.

Federal Pioneer, the target of a proposed C\$15-a-share takeover offer from Group Schneider of France, was up 3% to C\$144.

Noranda rose 3% to C\$214. A group including a Noranda unit said it has found a large natural gas field on the British Columbia-Alberta border.

Ball bounces back to the European court

By Jacqueline Moore

EUROPE was the focus of most of the action last week, as the US and Japan took a breather after the previous five days' excitement. France and West Germany made solid gains, while some of the smaller continental countries rose by more than 4 per cent.

A rising oil sector helped France to gain 3.2 per cent on the FT-Actuaries World Index, building on its 2.3 per cent advance of the previous week. The market benefited from the prospect of higher crude prices, and oil related stocks such as Elf, Total, Bouygues and Dumez were among the star performers, writes Hoare Govett in its weekly review. Although there was profit-taking on Friday, Total ended the week 10.5 per cent higher and Dumez was up 8.5 per cent.

The French market was also encouraged by active bargain-hunting in blue chips. Most share prices remain relatively cheap, with France still down 4.5 per cent over the year to date in local currency terms.

West Germany was encouraged by a relatively stable bond market and rose 2.9 per cent. Turnover was well down on its busiest levels this year, however, in the run-up to Sunday's East German elections.

The week's top performer was Belgium, which rose 5.5 per cent. Confidence flooded back to equities as activity revived in the bond market, following the reduction of the withholding tax on bonds at the start of the month. The strength of the steel sector also provided a boost.

Last week's bounce came from a relatively low base. "Belgium had fallen further (than others); it is unlikely to sustain the pace of last week's rise," says Mr Sebastian Scotney at Dillon Read, who describes share prices at the beginning of last week as being at bargain-basement levels.

Scandinavia was split between winners - Norway and Denmark, which made the second and third best gains in the world last week - and the more depressed markets of Finland and Sweden, which both retreated slightly.

The Norwegian and Danish

markets were both boosted by firm shipping rates and strong oil prices, which helped Oslo's local all-share index hit a record every day last week. Denmark was given an additional boost at the end of the week by news that FL Smith, the cement machinery producer, had won a DKR1bn (\$153m) order from Thailand.

Last week's worst performer was Ireland, which lost 3.4 per cent. The market fell partly in a belated response to weakness on overseas markets and lower domestic bonds, and partly in reaction to lower-than-expected company results and to downward revisions of profits forecasts for McInerney, the construction group, and for the Bank of Ireland, says Mr Robbie Kelleher of Davy's, the Dublin-based brokers. There have also been a number of cash-raising exercises recently, he adds, which have increased the pressure on the market.

Outside Europe, the most notable movement was in South Africa, which jumped 4.2 per cent, mainly on the strength of results from De Beers, which gained 21.2 per cent over the week.

ASIA PACIFIC

Sliding yen and arbitrage selling undermine Nikkei

Tokyo

A FURTHER slide in the yen shattered market confidence, and arbitrage selling took share prices sharply lower, writes Michiko Nakamoto in Tokyo.

A sluggish close on Wall Street last Friday affected investor sentiment at the outset. The Nikkei average lost more than 100 points just after trading began and remained under pressure for the rest of the day. The index moved from a high of 34,005.70 to a low of 33,388.27 before closing 634.99 down at 33,388.23.

Declines led advances by 741 to 248 with 151 unchanged. Turnover dropped to 380m shares from the 664m traded on Friday. The Topix index of all listed stocks lost 31.01 to 2,508.88 and, in London, the ISE/Nikkei 50 index fell 7.14 to 1,800.44.

The yen came under further pressure as Friday's US employment report for February boosted the dollar. During the day the Japanese currency fell to ¥162.10 to the dollar, a level that it has not seen in two years and seven months.

This took bond prices lower and fanned market fears of higher interest rates. The market has more or less discounted a rise in the official discount rate, but the likelihood of an imminent rate increase after Mr Yasushi Mieno, the Bank of Japan governor, returns from his trip abroad was unsettling, said Mr Shin Tokoi at County NatWest Securities.

Arbitrage selling by foreign securities houses involved in the futures market led to sharp falls in both indices. Investors had hoped that the unwinding of futures positions would decrease after the expiry of the March futures contract last Thursday; but yesterday indicated that there was more squaring to be done, said Mr Graham Biggart at Schroder Securities.

Otherwise, the focus of activity was on the smaller stocks, in which investors were inclined to take profits as they have generally performed better than the big ones, according to Mr Tokoi at County NatWest.

Among smaller stocks, Nippon Beet Sugar Manufacturing, first in volume with 9m shares traded, closed unchanged at ¥1,790 after rising ¥60 to a high of ¥1,850, partly on rumours of buying by a speculative group.

Iseki and Co, an agricultural machinery maker, also finished unchanged at ¥1,320 after gaining ¥60 to ¥1,380. It was

Seng index shed 19.69, dipping below 2,900 for the first time in two weeks to close at 2,892.98. Turnover was little changed at HK\$1.1bn.

Tomson Pacific, the property and securities group, topped the active list before its extraordinary general meeting, rising 13 cents to HK\$1.18. Crusader continued to show strength on reports of recent gold finds in South America, adding 5 cents to HK\$1.15.

AUSTRALIA eased in trade restricted by a holiday in Melbourne. Turnover shrank to its lowest level since January 2, with only 1.2m shares worth A\$62m changing hands, com-

MARKETS IN PERSPECTIVE

	% change in local currency			% change starting 1	% change starting 1
	1 Week	4 Weeks	1 Year	Start of 1990	Start of 1990
Austria	+4.17	+13.11	+147.90	+63.13	+51.38
Belgium	+5.46	-1.19	-1.40	-7.93	-7.88
Denmark	+4.82	+1.74	+38.09	+5.36	+5.97
Finland	-1.41	-1.58	-5.04	+8.59	+8.01
France	+3.19	+0.31	+18.79	-4.53	-4.51
W. Germany	+2.93	+1.55	+38.77	+4.63	+3.48
Ireland	-3.40	-5.78	+17.44	-0.14	+0.16
Italy	+1.20	-1.09	+10.38	-4.98	-4.82
Netherlands	+2.08	-0.32	+7.44	-5.28	-8.02
Norway	+4.69	+4.34	+37.59	+22.30	+22.55
Spain	+0.41	-4.80	-3.31	-9.00	-9.22
Sweden	-0.89	-8.29	+10.67	-7.26	-7.20
Switzerland	+1.14	-2.27	+16.08	-2.55	-0.90
UK	-0.84	-3.74	+4.61	-7.75	-7.75
EUROPE	+1.11	-2.18	+13.01	-4.00	-4.00
Australia	+0.69	-2.85	+10.01	-3.82	-7.92
Hong Kong	-0.58	+0.25	-6.74	+2.15	+1.71
Japan	-0.73	-8.75	-0.05	-14.50	-18.04
Malaysia	+1.28	-0.63	+50.84	+4.70	+4.09
New Zealand	-0.92	-5.23	-6.31	-9.73	-10.82
Singapore	+1.60	+0.64	+33.30	+8.78	+10.03
Canada	+0.45	-0.77	+4.91	-4.45	-6.51
USA	+0.57	+1.28	+14.30	-4.40	-4.76
Mexico	+3.12	+6.78	+187.34	+22.10	+23.95
South Africa	+4.19	-5.64	+36.763	+8.00	+0.20
WORLD INDEX	+0.23	-3.73	+7.57	-8.28	-10.49

† Based on March 9 1990. Copyright, The Financial Times Limited, Goldenrod, Sussex & Co.,
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EUROPE

Foreign losses lead to domestic nervousness

LOSSES in Tokyo and Wall Street's dull performances both on Friday and early yesterday left continental bourses mostly inactive and nervous, writes Our Markets Staff.

FRANKFURT added these worries to concern about the East German elections next Sunday, fretted about rights issues overhauling the market and saw volume fall again. Swiss DM50m to DM43.8m. The FAZ and DAX indices eased 4.92 and 12.66, to 774.29 and 1,866.08, respectively.

In a weak motors section, Volkswagen fell DM3.50 to DM558.50 after pricing its rights issue at DM440 a share to raise DM1.3bn. Adding offers from Allianz, MAN and Deutsche Bank, the latter just concluded, analysts came to a four-company funding total of about DM5bn, almost 1 per cent of the market's total equity capitalisation.

On the brighter side, Feldmühle Nobel broke out of a trading range of only DM15 since January. It rose DM15 to DM45 in response to the 5 per cent bid holding acquired by Svenska Cellulose AB. Lychné is said to have a block of similar size, and "interests like these may move the share stakeholder, Veba, with over 40 per cent, into action."

Zurich fell in low volume, the Credit Suisse index losing 3.5 to 604.9. Winterthur closed SF70 lower at SF73,650 after it announced the \$650m General Casualty acquisition in the US, and heralded what it called an interesting capital increase in June.

PARIS lost the confident mood in which it finished last week and eased in very low volume. A slight rise in interest rates, forthcoming US economic figures and the East German election influenced the tone. The CAC 40 index lost 8.52 to 1,912.59, after reaching a low of 1,905.53. Turnover was estimated at between FF1bn and FF1.5bn, after Friday's active FF2.7bn.

SCOA, the distribution group, was suspended at FF170 lower at FF170,200, pending a statement. Paribas, the bank which owns 11.58 per cent of SCOA, eased FF4 to

FF620. Late in the day, the bank's subsidiary, Crédit du Nord, reported net profits more than doubled and said that it would sign a co-operation agreement with EKBank of Sweden later this week. Lyonnaisse des Banx added FF15 to FF159 after reporting profits of FF723m, up 31 per cent, compared with brokers' expectations of FF700m.

Schneider, the engineering company, lost FF11 to FF699 after forecasting an improvement in group net profits and saying that it was bidding for electrical equipment and distribution company.

Rhône-Poulenc, which said that it had reached agreement for its takeover of Rorer, the US chemicals company, and also announced the purchase of Tubize Plastics of Belgium, saw its investment certificates lose FF10 to FF118.

MILAN eased in quiet trading on options expiry day, the Comit index fell 1.07 to 655.18. Volume was estimated at L150bn, around Friday's

level; it is expected to remain low until the start of the new account on Thursday.

The detergent manufacturer, Mira Lanza, 70 per cent controlled by West Germany's Benckiser, was suspended before a board meeting on Thursday at which Benckiser is proposing to make an offer for the minority. On Friday, Mira Lanza rose 1.8 per cent to L28,900.

There were strong rumours that IM, the Fiat holding company, was planning to buy the 7.7 per cent stake in the paper manufacturer, Burgo, currently held by Freil, Burgo closed little changed at L12,511 after L12,500.

Montedison eased L15 to L1,820. After the close, the state-owned ENI said that it planned to file suit against Montedison for breach of contract in connection with their Enimont chemical joint venture.

AMSTERDAM was supported by more than doubled net profits for 1989 at DSM, the chemicals group. DSM closed

FF16 higher at FF114.60. The CBS tendency index edged up 0.3 points to 112.3, but trading in general was thin.

The transport sector attracted foreign buying interest as takeover speculation resurfaced. Nedlloyd rose FF190 to FF197.60 and 637,821 shares changed hands, double Friday's level. Pakhoed, which has gained 8 per cent already this month, added a further FF1.50 to FF1.68.

The sugar producer, CSM, rose 50 cents to FF175 on reports that it was refusing to sign new bourse rules which would not allow companies to have more than two takeover defences. CSM has been seen as a candidate for a takeover or a merger ever since West Germany's Südzucker bought the sugar refining operations of Belgium's Raffinerie Trielmontoise last year. The new rules are part of a move by the bourse authorities to liberalise the market and a company's failure to comply could mean that its shares could be relegated to the secondary market.

STOCKHOLM eased in the turnover of SKR163m. The Affärsvärlden general index shed 6.1 to 1,151.4. Handelsbanken's 8 per cent rise in profits and plans to accommodate foreign investors fell on deaf ears, its shares falling SKR2 to SKR102.

Procordia advanced against the trend, its free Bs adding SKR1 to SKR128 before it announced a 14.5 per cent increase in 1989 earnings. As free Bs put on SKR10 to SKR750 amid high expectations about its results, out next Tuesday.

VIENNA declined in lively trade as profits were taken following last week's four-day series of record highs. Trade was extended for 35 minutes to absorb the extra business. The bourse index fell 4.13 to 718.13. BRUSSELS eased, with profit-taking on selected stocks in light volume. The cash market index fell 15.58 to 6,024.07.

OSLO investors collected profits after a series of record highs. The all-share index fell 0.26 to 635.72 in trading worth NKr416m.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

		MONDAY MARCH 12 1990		FRIDAY MARCH 9 1990		DOLLAR INDEX	
NATIONAL AND REGIONAL MARKETS	US Dollar Index	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index
Figures in parentheses show number of stocks per grouping						1989/90 High	1989/90 Low
Australia (84)	139.82	-0.8	127.74	-0.6	5.50	139.80	128.15
Austria (19)	272.20	-1.7	250.50	-0.8	10.10	278.44	253.58
Belgium (61)	142.13	-0.5	130.80	-0.3	4.46	143.01	131.00
Canada (120)	143.17	+0.3	131.76	+0.2	3.30	142.80	130.81
Denmark (36)	256.61	-0.4	236.16	-0.1	1.41	267.64	236.01
Finland (26)	144.24	-1.0	132.74	-0.7	2.40	145.74	133.50
France (125)	148.31	-0.8	138.49	-0.5	2.80	148.55	136.99
West Germany (90)	127.18	-1.0	117.04	-0.7	1.88	128.50	117.71
Hong Kong (48)	118.98	-0.3	104.78	-0.2	4.91	119.58	109.54
Ireland (17)	181.90	-0.3	167.40	-0.3	2.55	182.51	167.19
Italy (96)	93.69	-0.6	86.23	-0.3	2.60	94.24	86.32
Japan (456)	157.32	-1.9	144.78	-1.2	2.16	159.51	147.81
Malaysia (36)	237.92	-0.8	218.98	-0.5	0.54	240.41	218.94
Mexico (13)	402.83	-0.5	370.72	-0.5	0.45	404.98	370.93
Netherlands (43)	135.27	-0.3	124.49	-0.1	4.68	135.72	124.33
New Zealand (18)	63.90	-0.9	59.86	-0.7	1.54	64.58	59.11
Norway (24)	244.10	-0.4	224.64	-0.1	1.72	244.98	224.41
Singapore (26)	195.77	+0.0	180.17	+0.1	7.2	195.72	178.28
South Africa (60)	199.89	+1.5	183.95	+0.5	3.48	195.86	180.33
Spain (43)	147.06	-1.0	135.34	-0.4	4.29	148.80	136.12
Sweden (35)	177.81	-0.9	163.63	-0.5	2.39	178.88	163.86
Switzerland (82)	92.25	-1.4	84.80	-0.7	2.14	93.57	85.71
United Kingdom (308)	145.51	-1.0	133.91	-0.5	4.85	148.93	134.60
USA (541)	137.02	+0.2	126.10	+0.2	3.48	136.75	125.27
Europe (889)	135.84	-0.9	125.01	-0.5	3.54	137.08	125.59
Nordic (121)	164.18	-0.5	173.20	-0.3	1.88	164.36	155.32
Pacific Basin (667)	155.25	-1.5	142.89	-1.2	0.82	158.16	144.88
Euro-Pacific (1956)	147.75	-1.5	135.97	-0.9	1.94	146.98	137.36
North America (361)	137.29	+0.2	126.35	+0.2	3.47	137.02	125.51
Europe Ex. UK (683)	126.30	-0.8	118.07	-0.5	2.73	129.40	118.93
Pacific Ex. Japan (212)	122.01	-0.5	118.03	-0.3	4.66	130.74	119.76
World Ex. US (1848)	148.24	-1.4	138.43	-0.9	1.91	150.34	137.71
World Ex. UK (2084)	142.97	-0.9	131.58	-0.5	2.19	144.21	132.10
World Ex. So. Af. (2330)	142.83	-0.9	131.45	-0.5	2.42	144.11	132.01
World Ex. Japan (1935)	137.31	-0.2	126.37	-0.1	3.55	137.63	126.08
The World Index (2930)	148.18	-0.8	131.76	-0.5	2.48	144.43	132.31

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